

## **NOTICE FOR THE ANNUAL GENERAL MEETING**

NOTICE is hereby given that 22<sup>nd</sup> Annual General Meeting of the members of M/s. **CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED**, will be held at the Registered Office of the company situated at No. 22, 100 Feet Ring Road, 6th Block, 3rd Phase, Banashankari 3rd Stage, Bangalore-560085 conducted by Video Conferencing on Friday, 10<sup>th</sup> July 2026 at 10.00 A.M. to transact the following business:

### **ORDINARY BUSINESS:**

1. To receive, consider and adopt the Audited Financial Statements of the company for the year ended **31<sup>st</sup> March 2026** together with the reports of the Directors and auditors thereon.

### **SPECIAL BUSINESS:**

2. To consider re-appointment of Mrs. Geetha Das (DIN: 02040292) as Whole-time Director of the Company for a period of one year and in this regard, pass the following resolution as an Ordinary Resolution:

“RESOLVED THAT pursuant to the provisions of Sections 161,196 and any other applicable provisions of the Companies Act, 2013 and the rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force), approval of the members be and hereby accorded to Mrs. Geetha Das (DIN: 02040292), who was appointed as Additional Director w.e.f 04.02.2026 be and is hereby re-appointed as Whole-time Director of the Company for a period of one year with remuneration of Rs.30,00,000 (Rupees Thirty Lakhs only) per annum, together with an additional compensation of Rs.15,000 (Rupees Fifteen Thousand only) per day for services rendered beyond the number of working days contractually agreed upon, on such terms as may be determined by the Board from time to time.

3. **CONVERSION OF PRIVATE COMPANY INTO PUBLIC LIMITED COMPANY:**

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

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## **Conceptia Software Technologies Pvt. Ltd**

**CIN : U72900KA2004PTC034151**

# 22, 2nd Floor, 100 feet Ring Road, 6th Block, 3rd Phase, BSK 3rd Stage,  
Bangalore - 560 085, India. Telephone: +91 80 26799382, 41558618 Fax: +91 80 26798959  
Email: [info@conceptia.in](mailto:info@conceptia.in), Website: <http://www.conceptia.in>

**"RESOLVED THAT** pursuant to the provisions of section 14 and any other applicable provisions of the Companies Act, 2013, if any and subject to the approval of the Registrar of Companies/Regional Director, the consent of the shareholders of the Company be and is hereby given to convert the Company from 'Private Limited' to 'Public Limited' and consequently the name of the company be changed from **"Conceptia Software Technologies Private Limited"** to **"Conceptia Software Technologies Limited"** by deletion of the word 'Private' from the name of the Company.

**RESOLVED FURTHER THAT** the word "Private" wherever appearing in the Memorandum and Articles of Association of the Company in the name of the Company be and is hereby deleted.

**RESOLVED FURTHER THAT** for the purpose of giving effect to this resolution, the Board of Directors of the Company be and is hereby authorized to execute all such documents, instruments and writings as may be required and to take all such steps and actions and give such directions as may in its absolute discretion deem necessary and to settle any question that may arise in this regard.

**RESOLVED FURTHER THAT** any one of the Directors be and are hereby severally authorized to do all such acts, deeds and things as may be necessary or expedient to give effect to this resolution."

4. **ALTERATION OF NAME CLAUSE CONTAINED IN THE MEMORANDUM OF ASSOCIATION:**

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

**"RESOLVED THAT** pursuant to the provisions of Section 13 and any other applicable provisions of the Companies Act, 2013 (including any amendment thereto or re-enactment thereof) and the rules framed thereunder the consent of the Members be and is hereby accorded for substituting Clause I of the Memorandum of Association of the Company with the following clause:

**"The Name of the Company is CONCEPTIA SOFTWARE TECHNOLOGIES LIMITED."**

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5. **ADOPTION OF NEW SET OF ARTICLES OF ASSOCIATION OF THE COMPANY PURSUANT TO THE COMPANIES ACT, 2013 AND CONVERSION TO A PUBLIC LIMITED COMPANY:**

To consider and, if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

**"RESOLVED THAT** pursuant to the provisions of Section 14 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act") read with Companies (Incorporation) Rules, 2014, including any statutory modifications or re-enactment thereof from time to time, the new set of Articles of Association enclosed as per Annexure-A be are hereby approved and adopted in substitution for, and to the exclusion, of the existing Articles of Association of the Company."

**"RESOLVED FURTHER THAT** any of the Directors be and are hereby severally authorised to do all such acts, deeds and things as may be necessary or expedient to give effect to this resolution."

6. **INCREASE IN AUTHORISED SHARE CAPITAL:-**

To Consider and if thought fit, to pass with or without modification(s), the following resolution as a Special Resolution.

**"RESOLVED THAT** the pursuant to Section 61 & 64 (1) of the Companies Act, 2013, the Authorized Share Capital of the Company which is at present Rs. 44,00,000/- (Rupees Fourty four Lakhs only) divided into 4,40,000 (Four Lakh Fouty thousand only) Equity Shares of Rs. 10/- (Rupees Ten only) each be and is hereby increased to Rs. 12,00,00,000/- (Rupees Twelve Crores only) divided into 1,20,00,000 (one crore Twenty lakh only) Equity Shares of Rs. 10/- (Rupees Ten only) each."

7. **ALTERATION OF MEMORANDUM OF ASSOCIATION:-**

To Consider and if thought fit, to pass with or without modification(s), the following resolution as a Special Resolution.

**"RESOLVED THAT** pursuant to Section 13 read with 61 & 64 (1) of the Companies Act, 2013 and pursuant to the increase in the Authorized

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Capital of the Company the Memorandum of Association be amended by substituting the following Clause V in the existing Clause V."

"V. The Authorized Share Capital of the Company is Rs. 12,00,00,000/- (Rupees Twelve Crores only) Divided into 1,20,00,000 (one crore Twenty lakh only) Equity Shares of Rs. 10/- (Rupees Ten only) each."

#### 8. ISSUE OF BONUS SHARES

To Consider and if thought fit, to pass with or without modification(s), the following resolution as a Special Resolution

**"RESOLVED THAT** pursuant to the provisions of section 63, and other applicable provisions, if any, of the Companies Act, 2013 read with Rule 14 of the Companies (Share Capital and Debentures) Rules, 2014 (including any statutory modification(s) or re-enactment thereof for the time being in force, articles of association, consent of the shareholders be and is hereby accorded to issue and allot 66,00,000 equity shares as Bonus Shares such that a sum of Rs. 6,60,00,000/- be capitalized out of the free reserves of the Company for the purpose of the issue of Bonus shares to be distributed amongst the existing equity shareholders of the Company in the proportion of 15:1 i.e. (15(Fifteen) new equity shares of nominal value of Rs. 10/- each for every 01 (one) existing equity share of nominal value of Rs. 10/- each) to the members whose names appear in the Register of Members / beneficial owners list as on the record date of 21<sup>st</sup> May 2026 which is fixed by the Board."

**"RESOLVED FURTHER THAT** draft resolution stating Board approval of the issue of bonus shares have been provided along with this Notice.

**RESOLVED FURTHER THAT** the bonus shares so allotted shall rank *pari passu* in all respects with the existing equity shares of the Company.

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**RESOLVED FURTHER THAT** the Board of Directors be and is hereby authorized to take all necessary steps, do all such acts, deeds, matters, and things, and give such directions as may be necessary or desirable for the purpose of giving effect to this resolution, including settling any question or difficulty that may arise in this regard.”

By order of the Board of Directors

  
**Anildas Narayanapillai Thulasidas**  
**Chairman & Managing director**  
**DIN: 02406102**

**Date: 21.05.2026**

**Place: Bengaluru**

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**NOTES:**

1. A member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote in the meeting instead of himself / herself, and such proxy need not be a member of the company.
2. The instrument of proxy in order to be effective must be deposited / lodged at the registered / corporate office of the company, duly completed and signed not later than 48 hours before the time fixed for holding the meeting. A proxy form is enclosed to this report.
3. In view of the continuing restrictions on the movement of people at several places in the country, due to outbreak of COVID-19, the Ministry of Corporate Affairs (MCA), vide its General Circular No.10/2022 dated December 28, 2022 read with General Circular No. 20/2020 dated 5th May, 2020, General Circular No. 14/2020 dated 8th April, 2020 and General Circular No. 17/2020 dated 13th April, 2020 and also vide General Circular No. 02/2021 dated 13th January, 2021 and also vide General Circular No. 21/2021 dated 14th December, 2021 has allowed the Companies to conduct the AGM through Video Conferencing (VC) or Other Audio Visual Means (OAVM) till 30th September 2026.
4. The Company is pleased to inform that the AGM of the Company will be held through the two-way Video Conferencing facility
5. The web-link of the meeting shall be at given on request at our office no +91 9844937700. To access and participate in the meeting, shareholders and other participating stakeholders are requested to install Teams application and then click on the link provided.
6. In case of any assistance with regards to using the technology before or during the meeting, please contact office no +91 9844937700
7. The proceedings of the meeting shall be recorded and shall be kept in the safe custody of the Company. Such recording shall be made available at the request of the members.
8. The facility for joining the meeting shall be kept open 15 minutes before the time scheduled to start the meeting and shall not be closed till the expiry of 15 minutes after the scheduled time of the meeting.
9. Attendance of members is allowed at the meeting through Video Conferencing and the same shall be counted for quorum as requirement for physical quorum
10. All the other relevant documents in relation to the items of the Agenda are made available for inspection on demand made by members via screen shared through Video Conferencing.

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11. The members can pose questions concurrently at the Meeting or they can submit questions or queries regarding the agenda items on the designated email address through which the notice has been sent.

12. Necessary route map for the venue of the meeting is attached.

### ROUTE MAP



By order of the Board of Directors

**Anildas Narayanapillai Thulasidas**  
Chairman & Managing director  
DIN: 02406102

Date: 21.05.2026  
Place: Bengaluru

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**EXPLANATORY STATEMENTS AS REQUIRED UNDER SECTION 102 (1)  
OF THE COMPANIES ACT, 2013:**

**ITEM NO. 2:**

Mrs. Geetha Das (DIN: 02040292), has appointed as an Additional Director w.e.f. 04.02.2026 and also confirmed their appointment in Board meeting held on 04.02.2026 as Whole-time Director of the Company for a period of one year with a remuneration of Rs.30,00,000 (Rupees Thirty Lakhs only) per annum, together with an additional compensation of Rs.15,000 (Rupees Fifteen Thousand only) per day for services rendered beyond the number of working days contractually agreed upon, on such terms as may be determined by the Board from time to time in accordance with the provisions of Section 161, 196 of the Companies Act, 2013, read with the Articles of Association of the Company.

Hence, the Board is of the view that the appointment of Mrs. Geetha Das (DIN: 02040292), on the Company's Board as Whole time Directors of the company is desirable and would be beneficial to the Company and hence it recommends the said Resolution No. 2 for approval by the members of the Company.

Your Board Recommends the aforesaid resolution to be passed as an ORDINARY RESOLUTION.

Mr. Anildas, Mrs. Geetha Das, Directors / Key managerial Personnel / relatives of the Director or Key Managerial Personnel of the company in any way deemed to be concerned or interested in the said resolution.

**ITEM 3:**

The Company was incorporate as Private Limited Company which put some restrictions on the Company limiting its scope of working. The Board of Directors of the Company considered that looking into the expanded business activities of the Company, it may be converted into Public Limited Company

As per the provisions of the Companies Act, 2013, the consent of the members by way of special resolution is required for conversion of the Company to a Public limited company.

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The Members are requested to note that the amendment is subject to the approval granted by the Registrar of Companies/Regional Director and such other regulatory authorities, as may be required.

None of the directors, manager, key managerial personnel and their relatives are interested/concern either financial or otherwise in the said resolution.

#### **ITEM 4:**

The conversion of the Company to a Public limited company will result in amending the name clause of the Memorandum of the Company since the name of the Company will change from "**Conceptia Software Technologies Private Limited**" to "**Conceptia Software Technologies Limited**".

In terms of Section 13 of the Companies Act, 2013, the consent of the members by way of special resolution is required for amendment of the Memorandum of Association of the Company. The Board has approved the amendment at its meeting held on 21<sup>st</sup> May 2026.

The Members are requested to note that the amendment is subject to the approval granted by the Registrar of Companies, Regional Director and such other regulatory authorities, as may be required.

None of the directors, manager, key managerial personnel and their relatives are interested/concern either financial or otherwise in the said resolution.

#### **ITEM 5:**

Upon the conversion of the Company from Private Limited to Public Limited Company, various provisions of applicable to Private Company the Companies, Act, 2013 may be deleted and Articles of Association of the Company needs to be re-aligned as per the provisions applicable to Public Company under the Companies Act, 2013. The Board of Directors in their meeting held on 21<sup>st</sup> May 2026 (subject to approval of members & Government Authorities) to adopt a new set of Articles of Association in place of and to exclusion of existing Articles of Association of the Company. The draft of the new set of Articles proposed for approval is being circulated along with this notice of Annual General Meeting and also available for inspection by the shareholders of the Company during

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normal business hours at the Registered office of the Company and copies thereof shall also be made available at place of meeting on the meeting day.

In terms of section 5 and 14 of the Companies Act, 2013, the consent of the members by way of special resolution is required for adoption of new set of Articles of Association of the Company.

The Members are requested to note that the amendment is subject to the approval granted by the Registrar of Companies, Regional Director and such other regulatory authorities, as may be required.

None of the directors, manager, key managerial personnel and their relatives are interested/concern either financial or otherwise in the said resolution.

**ITEM No. 6&7:-**

The Authorized Share Capital of the Company stand at Rs. 44,00,000/- (Rupees Fourty four Lakhs only) divided into 4,40,000 (Four Lakh Fourty thousand only) equity shares of Rs. 10/- (Rupees Ten only) each. Since the company has significant free reserves, it was thought fit to capitalize a portion and enhance shareholders interest.

It is therefore necessary to increase the Authorised Share Capital to Rs. 12,00,00,000/-(Rupees Twelve Crores only) by creation of 1,15,60,000 (One crore Fifteen Lakh Sixty Thousand only) Equity Shares of Rs. 10/- (Rupees Ten only) each which will rank pari-passu in all respects with the existing shares of the company.

The proposed increase requires the approval of the members in General Meeting. Consequent to the increase in the Authorised Share Capital, the Memorandum of Association of the company shall be altered. The Board recommends the resolution be passed.

Your Directors proposes the aforesaid resolution to be passed as an SPECIAL RESOLUTIONS.

None of the Directors / Key managerial Personnel / relatives of the Director or Key Managerial Personnel of the company in any way deemed to be concerned or interested in the said resolution except to the extent of the shares they hold.

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**ITEM No. 8:-**

The Company registered good performance during the financial year 2025-26 with the continuing support of the shareholders of the company. Thus the Board recommends issue and allot 66,00,000 equity shares as Bonus Shares such that a sum of Rs. 6,60,00,000/- to its existing equity shareholders of the Company in the proportion of 15:1 i.e. (15 (Fifteen) new equity share of nominal value of Rs. 10/- each for every 01 (one) existing equity share of nominal value of Rs. 10/- each) credited as fully paid up ,in proportion of the shares held by them.

Pursuant to the provision of section 63 of the Companies Act 2013, for the said issue of Bonus shares the Board requires the approval of the shareholders at the ensuing Annual General Meeting of the Company to be held on 10<sup>th</sup> July, 2026 at 10.00 A.M.

The Board recommends this resolution as set forth in Item 8 of the accompanying notice for approval of the members of the Company by way of Special Resolution.

None of the other Directors or Key Managerial Personnel of the Company or their relatives are concerned or interested or deemed to be concerned or interested in passing of this resolution, except to the extent of the equity shares held by them.

By order of the Board of Directors

  
Anildas Narayanapillai Thulasidas  
Chairman & Managing director  
DIN: 02406102

Date: 21.05.2026

Place: Bengaluru

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## BOARD'S REPORT

To the Members,  
M/s. CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED

Your directors take pleasure in submitting their 22<sup>nd</sup> Annual Report of the Company together with the Audited Financial Statements (Standalone) of Accounts for the year ended 31<sup>st</sup> March 2026.

### 1 FINANCIAL SUMMARY:

(Amount in Rs. Thousand's)

| Particulars                 | Current Year(in thousands) | Previous year |
|-----------------------------|----------------------------|---------------|
| Total Revenue               | 8,45,528                   | 6,04,349      |
| Total Expenses              | 7,64,588                   | 5,81,451      |
| Profit or Loss before Tax   | 80,940                     | 22,898        |
| Less: Current Tax           | 19,000                     | 5,025         |
| Tax for Earlier Years       | 0.00                       | 0.00          |
| Deferred Tax                | 991                        | (298)         |
| Profit or Loss After Tax    | 60,949                     | 18,171        |
| Transfer to General Reserve | 0.00                       | 0.00          |
| Dividend Paid               | 0.00                       | 0.00          |

### 2 EXTRACT OF ANNUAL RETURN:

The extracts of Annual Return pursuant to the provisions of Section 92 read with Rule 12 of the Companies (Management and Administration) Rules, 2014 is furnished in Form MGT-9 as Annexure-01 and is attached to this Report.

### 3 REVIEW OF BUSINESS OPERATIONS AND FUTURE PROSPECTS:

The Company is engaged in the business of **software sales and service, engineering consultancy services and manpower supply services.**

The company has reported total revenue of (amount in Rs.Thousand's) of **Rs.8,45,528/-** for the current year as compared to **Rs. 6,04,349/-** in the Previous year. The Net Profit for the year under review amounted (amount in Rs.Thousand's) to **Rs. 60,949/-** in the current year as compared to Rs. 18,171/- in the Previous year.

There was no change in the nature of business of the company during the year under review.

### 4 DIVIDEND:

In order to conserve the long term resources, your Directors do not recommend any dividend for the current financial year.

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**5 TRANSFER OF UNCLAIMED DIVIDEND TO INVESTOR EDUCATION AND PROTECTION FUND:**

There is an unpaid dividend of RS.65340 for the financial year 23-24 lying in the unpaid bank account bearing No.01578600000017 with HDFC bank Ltd.

**6 MATERIAL CHANGES AND COMMITMENT IF ANY AFFECTING THE FINANCIAL POSITION OF THE COMPANY OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR TO WHICH THIS FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT:**

No material changes and commitments affecting the financial position of the Company occurred between the end of the financial year to which these financial statements relate on the date of this report.

**7 WEB ADDRESS:**

The Company is not having independent website, hence placing of its annual return not applicable. However, the Company will circulate its Annual return to shareholders upon submission of the same with MCA.

**8 CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO:**

**Conservation of Energy-**

- 1) Steps taken or impact on conservation of energy - The operations of your Company are not energy – intensive and as such involve low energy consumption. However, adequate measures have been taken to conserve the consumption of energy.
- 2) The steps taken by the company for utilizing alternate source of energy - Not applicable
- 3) The capital investment on energy conservation equipment – NIL

**Technology Absorption-**

- 1) The efforts made towards technology absorption - During the year, your Company made significant addition to the numbers of desktops and servers used for software design and development and other services that the company provides.
- 2) The benefits derived like product improvement, cost reduction, product development or import substitution - Your Company shall strive to adapt to the changing technology to ensure quality delivery of its output.
- 3) In case of imported technology (imported during the last three year reckoned from the beginning of financial year)
  - a) The details of technology imported b) The year of the import c) Whether the technology been fully absorbed d) If not fully absorbed area where absorption has not taken place, and the reason there of e) The expenditure on research and development - No Technology imported during the year

**Foreign Exchange earnings and Outgo**

|                              |                  |                  |
|------------------------------|------------------|------------------|
| Earnings in Foreign exchange | 2025-26          | 2024-25          |
|                              | Rs. In thousands | Rs. In thousands |
| Export                       | 33,273           | 17488.88         |

|                                 |         |         |
|---------------------------------|---------|---------|
| Expenditure in foreign currency | 2025-26 | 2024-25 |
|                                 | Rs.     | Rs.     |
| Purchase of Raw Material        | ----    | -----   |
| Services(Software license)      | 1479.13 | 2187.00 |

|                     |          |          |
|---------------------|----------|----------|
| Technical Fees      | 38562.87 | 12681.88 |
| Travelling Expenses | 1593     | 417.55   |

**9 STATEMENT CONCERNING DEVELOPMENT AND IMPLEMENTATION OF RISK MANAGEMENT POLICY OF THE COMPANY:**

During the year, your directors have taken sufficient care about the Risk Management systems, policies covering financial strategic, market, liquidity, security, property, etc and other risks have been identified and assessed and there is an adequate risk management infrastructure in place capable of addressing those risks. A Group Risk Management Policy was reviewed and approved.

The Company manages, monitors, and reports on the principal risks and uncertainties that can impact its ability to achieve its strategic objectives. The Company's management systems, organizational structures, processes, standards, code of conduct and behaviors together form the Company Management System that governs how the company conducts the business and manages associated risks.

The Company has introduced several improvements to integrated Enterprise Risk management, Internal Controls Management and Assurance Framers works and processes to drive a common integrated view of risks, optimal risk mitigation responses and efficient management of internal control and assurance activities. This integration is enabled by being fully aligned across Risk management, Internal Control methodologies and processes.

**10 DETAILS OF POLICY DEVELOPED AND IMPLEMENTED BY THE COMPANY ON ITS CORPORATE SOCIAL RESPONSIBILITY INITIATIVES:**

The Company is observing the best corporate governance practices which include transparency, accountability and fairness in all dealing and pursuing a policy of appropriate disclosure and communication. However, the provisions of Corporate Social Responsibility as required under section 135 of the Companies Act, 2013 are not applicable.

**11 PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS MADE UNDER SECTION 186 OF THE COMPANIES ACT, 2013:**

The Company has not made any investments, given guarantees, or provided securities during the financial year under review. However, the company has given loan during the financial year. Therefore, company has complied with the provisions of Section 186 of the Companies Act, 2013 and details of the same has given in the notes to the Financial Statements.

**12 PARTICULARS OF CONTRACTS OR ARRANGEMENTS MADE WITH RELATED PARTIES:**

During the year under review, the Company has entered into contracts with related parties. The transactions are done at arm's length value. Particulars of Contracts in the format prescribed as per eAOC2 is annexed herewith.

**13 STATUTORY AUDITORS:**

The Auditors, M/s. Prakash Bhat & Associates., (Firm Regn No: 07830S), can act as a Statutory Auditor for a period of 5 years from the 20<sup>th</sup> AGM till the conclusion of 25<sup>th</sup>AGM, Pursuant to provisions of Section 139(1) of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014.

**14 EXPLANATION OR COMMENTS ON QUALIFICATIONS, RESERVATIONS OR ADVERSE REMARKS OR DISCLAIMERS MADE BY THE AUDITORS AND THE PRACTICING COMPANY SECRETARY IN THEIR REPORTS:**

There are no qualifications, reservations or adverse remarks made by the Auditors in their report. The provisions relating to submission of Secretarial Audit Report is not applicable to the Company.

**15 COMPANY'S POLICY RELATING TO DIRECTORS' APPOINTMENT, PAYMENT OF REMUNERATION AND DISCHARGE OF THEIR DUTIES:**

The provisions of Section 178(1) relating to the constitution of Nomination and Remuneration Committee are not applicable to the Company.

**16 NUMBER OF BOARD MEETINGS CONDUCTED DURING THE YEAR UNDER REVIEW:**

The Company has conducted Eight (08) Board meetings during the financial year under review which were on ;

| SI No. | Date of Meeting    | Total Number of Directors as on the date of meeting | Total Number of Directors attended the meeting |
|--------|--------------------|-----------------------------------------------------|------------------------------------------------|
| 01     | 3rd May 2025       | 02                                                  | 02                                             |
| 02     | 5th May 2025       | 02                                                  | 02                                             |
| 03     | 31st July 2025     | 02                                                  | 02                                             |
| 04     | 3rd October 2025   | 02                                                  | 02                                             |
| 05     | 25th November 2025 | 02                                                  | 02                                             |
| 06     | 26th November 2025 | 02                                                  | 02                                             |
| 07     | 4th February 2026  | 03                                                  | 03                                             |
| 08     | 30th March 2026    | 03                                                  | 03                                             |

Number of Committee Meetings held :00

| Sl. No. | Date of meeting (DD/MM/YYYY) | Total Number of directors as on the date of meeting | Attendance                   |                 |
|---------|------------------------------|-----------------------------------------------------|------------------------------|-----------------|
|         |                              |                                                     | Number of directors attended | % of attendance |
| 1       | -                            | -                                                   | -                            | -               |
| 2       | -                            | --                                                  | -                            | -               |

Number of General Meetings held :01

| Sl. No. | Date of meeting (DD/MM/YYYY) | Total Number of Members as on the date of meeting | Attendance                 |                 |
|---------|------------------------------|---------------------------------------------------|----------------------------|-----------------|
|         |                              |                                                   | Number of Members attended | % of attendance |
| 1       | 03/09/2025                   | 6                                                 | 4                          | 67%             |

**17 SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANIES:**

The details of financial performance of Subsidiary Company - Conceptia Asia Pacific, Singapore and Lightleader Solar Power Pvt Ltd , Bangalore is furnished in Annexure- 03 and attached to this report.

**PERFORMANCE AND FINANCIAL POSITION OF EACH OF THE SUBSIDIARIES,  
ASSOCIATES AND JOINT VENTURE COMPANIES INCLUDED IN THE CONSOLIDATED  
FINANCIAL STATEMENT:**

The consolidated financial statements of your Company for the financial year 2025-26, are prepared in compliance with applicable provisions of the Companies Act, 2013, Accounting Standards. The consolidated financial statements have been prepared on the basis of audited financial statements of the Company, its subsidiary, as approved by their respective Board of Directors.

A separate statement in Form AOC -1 marked as Annexure -03 containing the salient features of financial statements of all subsidiaries of your Company forms part of consolidated financial statements in compliance with Section 129(3) and other applicable provisions, if any, of the Companies Act, 2013.

**18 DEPOSITS:**

The Company has neither accepted nor renewed any deposits nor defaulted in repayment of deposits (other than loan from directors and their relatives which is exempted) during the year under review nor any amount lying unclaimed/unpaid at the end of the year.

**19 DIRECTORS:**

During the year , Mrs. Geetha Das (DIN: 02040292) was appointed as an Additional Director / Whole-time Director of a company with effect from 04/02/2026.

There was no Director who was appointed/ ceased/re-appointed during the year under review. The Company is not mandatorily required to appoint any whole time Key Management Personnel (KMP).

| S.N. | Name of Directors                 | DIN      | Date of Appointment | Designation         |
|------|-----------------------------------|----------|---------------------|---------------------|
| 01   | Jithesh Keedathu Ayyappan Pillai  | 02387951 | 13/09/2011          | Whole-time Director |
| 02   | Anildas Narayanapillai Thulasidas | 02406102 | 17/06/2004          | Managing Director   |
| 03   | Geetha Das                        | 02040292 | 04/02/2026          | Whole-time Director |

**20 DECLARATION OF INDEPENDENT DIRECTORS:**

The provisions of Section 149 for the appointment of Independent Directors do not apply to the company.

**21 ADEQUACY OF INTERNAL FINANCIAL CONTROLS WITH REFERENCE TO FINANCIAL STATEMENTS:**

The Company has in place adequate internal financial controls with reference to financial statements. During the year under review, such controls were tested and no reportable material weakness in the design or operation were observed.

**22 DISCLOSURE OF COMPOSITION OF AUDIT COMMITTEE AND PROVIDING VIGIL MECHANISM:**

The provisions of Section 177 of the Companies Act, 2013 read with Rule 6 and 7 of the Companies (Meetings of the Board and its Powers) Rules, 2013 is not applicable to the Company.

**23 DETAILS OF SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS, COURTS AND TRIBUNALS:**

No significant and material order has been passed by the regulators, courts, tribunals impacting the going concern status and Company's operations in future.

**24 FRAUD REPORTING:**

There is no details required to be furnished in respect of frauds reported by auditors under sub-section (12) of section 143 other than those which are reportable to the Central Government.

**25 SHARES:**

During the year under review, the company has undertaken following transactions:

| Increase in Share Capital (Authorized & paid up) | Buy Back of Securities | Sweat Equity | Bonus Shares | Employees Stock Option Plan |
|--------------------------------------------------|------------------------|--------------|--------------|-----------------------------|
| (Authorized Capital):<br>Nil                     | Nil                    | Nil          | Nil          | Nil                         |
| (Paid up Capital):<br>Nil                        |                        |              |              |                             |

**26 DEPOSITS/LOANS FROM DIRECTORS & THEIR RELATIVES:**

The Company has neither accepted nor renewed any deposits/ loans during the year under review.

**27 PROCEEDINGS PENDING UNDER THE INSOLVENCY AND BANKRUPTCY CODE – 2016:**

No Application has been made or any proceedings is pending under the IBC – 2016.

**28 DIFFERENCE IN VALUATION:**

The company has never made any one time settlement against the loans obtained from Banks and Financial Institutions and hence this clause is not Applicable.

**29 COST AUDITORS:**

Your Company was not required to appoint Cost Auditor under Section 148 as it was not applicable for your Company.

**30 SECRETARIAL STANDARDS:**

Your Directors have devised proper systems to ensure compliance with the provisions of all applicable Secretarial Standards and that such systems are adequate and operating effectively.

**31 DISCLOSURE UNDER THE SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013:**

Your Company has in place a Policy to address Sexual Harassment in line with the requirements of The Sexual Harassment of Women at the Workplace (Prevention, Prohibition and Redressal) Act, 2013. Internal Complaints Committee (ICC) has been set up to address complaints received regarding sexual harassment. All employees (permanent, contractual, temporary, trainees) are covered under this Policy. The following is a summary of sexual harassment complaints received and disposed off during the financial year ending March 31, 2026:

Number of complaints received: NIL

Number of complaints disposed off: NIL

**32 PARTICULARS OF EMPLOYEES:**

The Company being a Private Company, disclosure under section 197(12) with regard to ratio of remuneration of Directors to median employee's remuneration is not applicable. However, as required under Rule 5(2) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, we wish to inform that, during the year under review, none of the employee is drawing the remuneration in excess of Rs. 8.5 Lakhs per month or Rs. 100 Lakhs per annum Except Mr. Jithesh Keedathu Ayyappan Pillai and Mr. Anildas Narayanapillai Thulasidas (details given below)

Number of employees as on the closure of financial year

|             |     |
|-------------|-----|
| Female      | 112 |
| Male        | 549 |
| Transgender | Nil |

| Name of the Employee:                                                                         | Jithesh Keedathu Ayyappan Pillai      | Anildas Narayana pillai Thulasidas                       |
|-----------------------------------------------------------------------------------------------|---------------------------------------|----------------------------------------------------------|
| (i) designation of the employee;                                                              | Whole-time Director                   | Managing Director                                        |
| (ii) remuneration received;                                                                   | 1,00,65,000                           | 1,38,29,000                                              |
| (iii) nature of employment, whether contractual or otherwise;                                 | contractual                           | contractual                                              |
| (iv) qualifications and experience of the employee;                                           | BE-Production Engineering- 24 years   | B -tech in Naval Architect and Ship Building- 30 + years |
| (v) date of commencement of employment;                                                       | 13.09.2011                            | 17.06.2004                                               |
| (vi) the age of such employee;                                                                | 49 years                              | 65 years                                                 |
| (vii) the last employment held by such employee before joining the company;                   | Advanced Designs & Methods, Bangalore | Officer – Indian Navy                                    |
| (viii) the percentage of equity shares held by the employee in the company within the meaning |                                       |                                                          |

|                                                                                                                                     |                |                |
|-------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|
| of clause (iii) of sub-rule (2) above; and                                                                                          | 6%             | 30%            |
| (ix) whether any such employee is a relative of any director or manager of the company and if so, name of such director or manager: | Not Applicable | Not Applicable |

33

**MATERNITY BENEFIT ACT COMPLIANCE:**

The Company has complied with applicable provisions of Maternity Benefit Act, 1961 and rules framed thereunder.

34

**DIRECTORS RESPONSIBILITY STATEMENT:**

In accordance with the provisions of Section 134(5) of the Companies Act, 2013 the Board hereby submit its responsibility Statement:

- (a) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- (b) the directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;
- (c) the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- (d) the directors had prepared the annual accounts on a going concern basis;
- (e) the directors have laid down internal financial controls to be followed by the company and such internal financial controls are adequate and were operating effectively.
- (f) the directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

35

**DOWNSTREAM INVESTMENT:**

The Company neither have any Foreign Direct Investment (FDI) nor invested as any Downstream Investment in any other Company in India .

36

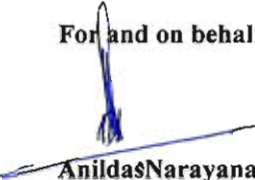
**ANNUAL EVALUATION OF THE BOARD:**

The Company being a Private Company, Annual evaluation of Board and its Committees are not applicable.

37 **ACKNOWLEDGEMENTS:**

Your Directors place on record their sincere thanks to bankers, business associates, consultants, and various Government Authorities for their continued support extended to your Companies activities during the year under review. Your Directors also acknowledges gratefully the shareholders for their support and confidence reposed on your Company.

For and on behalf of the board of Directors

  
**Anildas Narayanapillai Thulasidas**  
Managing director  
DIN: 02406102



  
**Jithesh Keedathu Ayyappan Pillai**  
Whole-time Director  
DIN: 02387951

Date: 21.05.2026  
Place: Bengaluru



### Annexure-01

**Form No. MGT-9**  
**EXTRACT OF ANNUAL RETURN**  
**as on the financial year ended on 31/03/2026**

[Pursuant to section 92(3) of the Companies Act, 2013 and rule 12(1) of the Companies (Management and Administration) Rules, 2014]

#### **I. REGISTRATION AND OTHER DETAILS:**

|       |                                                                           |                                                                                                                                                                                          |
|-------|---------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| i)    | CIN                                                                       | U72900KA2004PTC034151                                                                                                                                                                    |
| ii)   | Registration Date                                                         | 17/06/2004                                                                                                                                                                               |
| iii)  | Name of the Company                                                       | CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED                                                                                                                                          |
| iv)   | Category / Sub-Category of the Company                                    | Private Company Limited by Shares/ Non-govt Company                                                                                                                                      |
| v)    | Address of the Registered office and Contact details                      | No.22, 100 Feet Ring Road, 6 <sup>th</sup> Block, 3 <sup>rd</sup> Phase, Banashankari 3 <sup>rd</sup> Stage, Bangalore-560085.<br>Telephone number: 080 26798959                         |
| vi)   | Whether listed company Yes / No                                           | No                                                                                                                                                                                       |
| vii)  | Name, Address and Contact details of Registrar and Transfer Agent, if any | Integrated Registry Management Services private limited . #30, Ramana Residency, 4 <sup>th</sup> Cross, Sampige Road, Malleswaram, Bangalore - 560 003.<br>Phone Number.: 080 2346 0815. |
| viii) | Latitude                                                                  | 12.9246135                                                                                                                                                                               |
| ix)   | Longitude                                                                 | 77.5492612                                                                                                                                                                               |
| x)    | ISIN                                                                      | INE1MDB01015                                                                                                                                                                             |

#### **II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY:**

(All the business activities contributing 10 % or more of the total turnover of the company shall be stated)

| S<br>N | Name and Description of main products / services      | NIC Code of the Product/service | Business code activity | % to total turnover of the company |
|--------|-------------------------------------------------------|---------------------------------|------------------------|------------------------------------|
| 01     | Sale or supply of software&contract staffing services | 72291                           | 62                     | 100                                |

#### **III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES:**

### **Conceptia Software Technologies Pvt. Ltd**

**CIN : U72900KA2004PTC034151**

# 22, 2nd Floor, 100 feet Ring Road, 6th Block, 3rd Phase, BSK 3rd Stage,  
Bangalore - 560 085, India. Telephone: +91 80 26799382, 41558618 Fax: +91 80 26798959  
Email: info@conceptia.in, Website: http://www.conceptia.in

| Sl. No | Name and Address of the Company                                                                                          | CIN/GLN               | Holding/ Subsidiary/ Associate | Applicable Section |
|--------|--------------------------------------------------------------------------------------------------------------------------|-----------------------|--------------------------------|--------------------|
| 01     | Conceptia Asia Pacific, Singapore                                                                                        | 200817372N            | Subsidiary                     | 2(87)              |
| 02     | Lightleader Solar Power Pvt Ltd<br>#22, 2nd Floor, 100 Feet Road, 6th Block 3rd Phase, BSK 3rd Stage Bangalore - 560 085 | U35105KA2023PTC179415 | Subsidiary                     | 2(87)              |

#### IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

##### A) Category-wise Share Holding:

| Category of Shareholders | No. of Shares held at the beginning of the year[As on 01.04.2025] |          |          |                   | No. of Shares held at the end of the year[As on 31.03.2026] |          |          |                   | % Change during the year |
|--------------------------|-------------------------------------------------------------------|----------|----------|-------------------|-------------------------------------------------------------|----------|----------|-------------------|--------------------------|
|                          | Demat                                                             | Physical | Total    | % of Total Shares | Demat                                                       | Physical | Total    | % of Total Shares |                          |
| A. Promoters             |                                                                   |          |          |                   |                                                             |          |          |                   |                          |
| (1) Indian               |                                                                   |          |          |                   |                                                             |          |          |                   |                          |
| a) Individual/ HUF       | 0.00                                                              | 3,27,800 | 3,27,800 | 74.5              | 2,30,999                                                    | 0.00     | 2,30,999 | 52.5              | -22                      |
| b) Central Govt          | 0.00                                                              | 0.00     | 0.00     | 0.00              | 0.00                                                        | 0.00     | 0.00     | 0.00              | 0.00                     |
| c) State Govt(s)         | 0.00                                                              | 0.00     | 0.00     | 0.00              | 0.00                                                        | 0.00     | 0.00     | 0.00              | 0.00                     |
| d) Bodies Corp.          | 0.00                                                              | 1,12,200 | 1,12,200 | 25.5              | 0.00                                                        | 0.00     | 0.00     | 0.00              | -25.5                    |
| e) Banks / FI            | 0.00                                                              | 0.00     | 0.00     | 0.00              | 0.00                                                        | 0.00     | 0.00     | 0.00              | 0.00                     |
| f) Any other             | 0.00                                                              | 0.00     | 0.00     | 0.00              | 0.00                                                        | 0.00     | 0.00     | 0.00              | 0.00                     |

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Email: info@conceptia.in, Website: <http://www.conceptia.in>

|                                    |      |          |          |      |          |      |          |      |      |
|------------------------------------|------|----------|----------|------|----------|------|----------|------|------|
| Total shareholding of Promoter (A) | 0.00 | 4,40,000 | 4,40,000 | 100  | 2,30,999 | 0.00 | 2,30,999 | 52.5 | 0.00 |
| B. Public Shareholding             |      |          |          |      |          |      |          |      |      |
| 1. Institutions                    | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| a) Mutual Funds                    | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| b) Banks / FI                      | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| c) Central Govt                    | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| d) State Govt(s)                   | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| e) Venture Capital Funds           | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| f) Insurance Companies             | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| g) FIIs                            | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| h) Foreign Venture Capital Funds   | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| i) Others (specify)                | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| Sub-total (B)(1):-                 | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
|                                    | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| 2. Non-Institutions                | 0.00 | 0.00     | 0.00     | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| a) Bodies Corp.                    | 0.00 | 0.00     | 0.00     | 0.00 | 2,00,200 | 0.00 | 2,00,200 | 45.5 | 45.5 |

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|                                                                                  |      |      |      |      |          |      |          |      |      |
|----------------------------------------------------------------------------------|------|------|------|------|----------|------|----------|------|------|
| i) Indian                                                                        | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| ii) Overseas                                                                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| b) Individuals                                                                   | 0.00 | 0.00 | 0.00 | 0.00 | 8,801    | 0.00 | 8,801    | 0.00 | 2    |
| i) Individual shareholders holding nominal share capital upto Rs. 1 lakh         | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| ii) Individual shareholders holding nominal share capital in excess of Rs 1 lakh | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| c) Others (specify)                                                              | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| Non Resident Indians                                                             | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| Overseas Corporate Bodies                                                        | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| Foreign Nationals                                                                | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| Clearing Members                                                                 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| Trusts                                                                           | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| Foreign Bodies - D R                                                             | 0.00 | 0.00 | 0.00 | 0.00 | 0.00     | 0.00 | 0.00     | 0.00 | 0.00 |
| Sub-total (B)(2):-                                                               | 0.00 | 0.00 | 0.00 | 0.00 | 2,09,001 | 0.00 | 2,09,001 | 47.5 | 0.00 |

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|                                             |             |                 |                 |            |                 |             |                 |            |             |
|---------------------------------------------|-------------|-----------------|-----------------|------------|-----------------|-------------|-----------------|------------|-------------|
| Total Public Shareholding (B)=(B)(1)+(B)(2) | 0.00        | 0.00            | 0.00            | 0.00       | 2,09,001        | 0.00        | 2,09,001        | 47.5       | 0.00        |
| C. Shares held by Custodian for GDRs & ADRs | 0.00        | 0.00            | 0.00            | 0.00       | 0.00            | 0.00        | 0.00            | 0.00       | 0.00        |
| <b>Grand Total (A+B+C)</b>                  | <b>0.00</b> | <b>4,40,000</b> | <b>4,40,000</b> | <b>100</b> | <b>4,40,000</b> | <b>0.00</b> | <b>4,40,000</b> | <b>100</b> | <b>0.00</b> |

**(ii) Shareholding of Promoters:**

| SL No. | Shareholder's Name                     | Shareholding at the beginning of the year (As on 01.04.2025) |                                  |                                                                  | Shareholding at the end of the year (As on 31.03.2026) |                                  |                                                                  |                                          |
|--------|----------------------------------------|--------------------------------------------------------------|----------------------------------|------------------------------------------------------------------|--------------------------------------------------------|----------------------------------|------------------------------------------------------------------|------------------------------------------|
|        |                                        | No. of Shares                                                | % of total Shares of the Company | % of shares pledged/encumbered to total shares % of Total Shares | No. of Shares                                          | % of total Shares of the Company | % of shares pledged/encumbered to total shares % of Total Shares | % Change in Shareholding during the year |
| 1      | Mr. Anildas Narayana Pillai Thulasidas | 1,10,000                                                     | 25                               | 0.00                                                             | 1,31,999                                               | 30                               | 0.00                                                             | 5                                        |
| 2      | Mrs. Geetha Das                        | 72,600                                                       | 16.5                             | 0.00                                                             | 72,600                                                 | 16.5                             | 0.00                                                             | 0.00                                     |
| 3      | Jithesh K A                            | 0.00                                                         | 0.00                             | 0.00                                                             | 26,400                                                 | 6                                | 0.00                                                             | 6                                        |
|        | <b>TOTAL</b>                           | <b>1,82,600</b>                                              | <b>41.5</b>                      | <b>0.00</b>                                                      | <b>2,30,999</b>                                        | <b>52.5</b>                      | <b>0.00</b>                                                      | <b>0.00</b>                              |

**C) Change in Promoters' Shareholding (please specify, if there is no change)**

| Sl. No. | Name        | No. of Shares at the beginning 01.04.2025 | % of total shares of the company | Date       | Increase/Decrease in shareholding | Reason         | No. of shares at the end 31.03.2026 | % of total shares of the company |
|---------|-------------|-------------------------------------------|----------------------------------|------------|-----------------------------------|----------------|-------------------------------------|----------------------------------|
| 1       | Jithesh K A | 0.00                                      | 0.00                             | 05.05.2025 | 26,400                            | Share transfer | 26,400                              | 6                                |

**Conceptia Software Technologies Pvt. Ltd**

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|   |                                       |          |    |                          |             |                |          |    |
|---|---------------------------------------|----------|----|--------------------------|-------------|----------------|----------|----|
| 2 | Mr.Anildas Narayana Pillai Thulasidas | 1,10,000 | 25 | 05.05.2025<br>30.03.2026 | 22,000<br>1 | Share transfer | 1,31,999 | 30 |
|---|---------------------------------------|----------|----|--------------------------|-------------|----------------|----------|----|

**D) Shareholding Pattern of top ten Shareholders: (other than Directors, Promoters and Holders of GDRs and ADRs):**

| Sl. No. | Name                                      | No. of Shares at the beginning 01.04.2025 | % of total shares of the company | Date       | Increase/ Decrease in shareholding | Reason         | No. of shares at the end 31.03.2026 | % of total shares of the company |
|---------|-------------------------------------------|-------------------------------------------|----------------------------------|------------|------------------------------------|----------------|-------------------------------------|----------------------------------|
| 1       | Mr. Abdul Rahim Kunju                     | 72,600                                    | 16.5                             | 05.05.2025 | 72,600                             | Share transfer | 0.00                                | 0.00                             |
| 2       | Mr. Muralidharan Pillai                   | 72,600                                    | 16.5                             | 05.05.2025 | 72,600                             | Share transfer | 0.00                                | 0.00                             |
| 3       | Swan Defence and Heavy industries Limited | 1,12,200                                  | 25.5                             | 0.00       | 0.00                               | 0.00           | 1,12,200                            | 25.5                             |
| 4       | Krishna Defense and Allied Industries Ltd | 0.00                                      | 0.00                             | 05.05.2025 | 88,000                             | Share transfer | 88,000                              | 20                               |
| 5       | Aishwarya Das                             | 0.00                                      | 0.00                             | 05.05.2025 | 8,800                              | Share transfer | 8,800                               | 2                                |
| 6       | Vidya Nair                                | 0.00                                      | 0.00                             | 30.03.2025 | 1                                  | Share transfer | 1                                   | 0.00                             |

**E) Shareholding of Directors and Key Managerial Personnel:**

| Sl. No. | Name of Director /KMP              | Shareholding at the beginning of the year (as on 01.04.2025) |                                  | Date-wise increase/ Decrease in shareholding during the year | No. of Shares | Reason         | Cumulative Shareholding during the year (as on 31.03.2026) |                                  |
|---------|------------------------------------|--------------------------------------------------------------|----------------------------------|--------------------------------------------------------------|---------------|----------------|------------------------------------------------------------|----------------------------------|
|         |                                    | No. of Shares                                                | % of total shares of the company |                                                              |               |                | No. of shares                                              | % of total shares of the company |
| 01      | Anildas Narayana pillai Thulasidas | 1,10,000                                                     | 25                               | 05.05.2025<br>30.03.2026                                     | 22,000<br>1   | Share transfer | 1,31,999                                                   | 30                               |

**Conceptia Software Technologies Pvt. Ltd**

CIN : U72900KA2004PTC034151

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|    |             |      |      |            |        |                |        |   |
|----|-------------|------|------|------------|--------|----------------|--------|---|
| 02 | Jithesh K A | 0.00 | 0.00 | 05.05.2025 | 26,400 | Share transfer | 26,400 | 6 |
|----|-------------|------|------|------------|--------|----------------|--------|---|

**F)INDEBTEDNESS -Indebtedness of the Company including interest outstanding/accrued but not due for payment: (Amount in Thousand's)**

|                                                     | Secured<br>Loans<br>excluding<br>deposits | Unsecured<br>Loans | Deposits    | Total<br>Indebtedness |
|-----------------------------------------------------|-------------------------------------------|--------------------|-------------|-----------------------|
| Indebtedness at the beginning of the financial year |                                           |                    |             |                       |
| i) Principal Amount                                 | 44,781                                    | 7,998              | 0.00        | 52,779                |
| ii) Interest due but not paid                       | 0.00                                      | 0.00               | 0.00        | 0.00                  |
| iii) Interest accrued but not due                   | 0.00                                      | 0.00               | 0.00        | 0.00                  |
| <b>Total (i+ii+iii)</b>                             | <b>44,781</b>                             | <b>7,998</b>       | <b>0.00</b> | <b>52,779</b>         |
| Change in Indebtedness during the financial year    |                                           |                    |             |                       |
| * Addition                                          | 0.00                                      | 1,598              | 0.00        | 1,598                 |
| * Reduction                                         | 11,372                                    | 0.00               | 0.00        | 11,372                |
| Net Change                                          | <b>11,372</b>                             | <b>1,598</b>       | <b>0.00</b> | <b>9,774</b>          |
| Indebtedness at the end of the financial year       |                                           |                    |             |                       |
| i) Principal Amount                                 | 33,409                                    | 9,596              | 0.00        | 43,005                |
| ii) Interest due but not paid                       | 0.00                                      | 0.00               | 0.00        | 0.00                  |
| iii) Interest accrued but not due                   | 0.00                                      | 0.00               | 0.00        | 0.00                  |
| <b>Total (i+ii+iii)</b>                             | <b>33,409</b>                             | <b>9,596</b>       | <b>0.00</b> | <b>43,005</b>         |

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# **VI.REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL:**

## **A. Remuneration to Managing Director, Whole-time Directors and/or Manager: (Amount in Thousand's)**

| SN. | Particulars of Remuneration                                                         | Name of MD/WTD/ Manager          |                                   |             | Total Amount  |
|-----|-------------------------------------------------------------------------------------|----------------------------------|-----------------------------------|-------------|---------------|
|     |                                                                                     | Jithesh Keedathu Ayyappan Pillai | Anildas Narayanapillai Thulasidas | ---         |               |
| 1   | Gross salary                                                                        | 10,065                           | 9,329                             | 0.00        | 19,394        |
|     | (a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961 | 0.00                             | 0.00                              | 0.00        | 0.00          |
|     | (b) Value of perquisites u/s 17(2) Income-tax Act, 1961                             | 0.00                             | 0.00                              | 0.00        | 0.00          |
|     | (c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961              | 0.00                             | 0.00                              | 0.00        | 0.00          |
| 2   | Stock Option                                                                        | 0.00                             | 0.00                              | 0.00        | 0.00          |
| 3   | Sweat Equity                                                                        | 0.00                             | 0.00                              | 0.00        | 0.00          |
| 4   | Commission<br>- as % of profit<br>- others, specify...                              | 0.00                             | 0.00                              | 0.00        | 0.00          |
| 5   | Others, Incentives                                                                  | 0.00                             | 4,500                             | 0.00        | 4,500         |
|     | <b>Total (A)</b>                                                                    | <b>10,065</b>                    | <b>13,829</b>                     | <b>0.00</b> | <b>23,894</b> |
|     | Ceiling as per the Act                                                              | 0.00                             | 0.00                              | 0.00        | 0.00          |

## **B. Remuneration to other directors:**

| SN. | Particulars of Remuneration | Name of Directors |     |     |     | Total Amount |
|-----|-----------------------------|-------------------|-----|-----|-----|--------------|
|     |                             | ---               | --- | --- | --- |              |

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|   |                                            |      |      |      |      |      |
|---|--------------------------------------------|------|------|------|------|------|
| 1 | Independent Directors                      | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Fee for attending board committee meetings | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Commission                                 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Others, please specify                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Total (1)                                  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| 2 | Other Non-Executive Directors              | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Fee for attending board committee meetings | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Commission                                 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Others, please specify                     | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Total (2)                                  | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Total (B)=(1+2)                            | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Total Managerial Remuneration              | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
|   | Overall Ceiling as per the Act             | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |

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**C. REMUNERATION TO KEY MANAGERIAL PERSONNEL OTHER THAN MD/MANAGER/WTD:**

| SN | Particulars of Remuneration                                                         | Key Managerial Personnel |      |      |       |
|----|-------------------------------------------------------------------------------------|--------------------------|------|------|-------|
|    |                                                                                     | CEO                      | CS   | CFO  | Total |
| 1  | Gross salary                                                                        | 0.00                     | 0.00 | 0.00 | 0.00  |
|    | (a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961 | 0.00                     | 0.00 | 0.00 | 0.00  |
|    | (b) Value of perquisites u/s 17(2) Income-tax Act, 1961                             | 0.00                     | 0.00 | 0.00 | 0.00  |
|    |                                                                                     |                          |      |      |       |
|    | (c) Profits in lieu of salary under section 17(3) Income-tax Act, 1961              | 0.00                     | 0.00 | 0.00 | 0.00  |
| 2  | Stock Option                                                                        | 0.00                     | 0.00 | 0.00 | 0.00  |
| 3  | Sweat Equity                                                                        | 0.00                     | 0.00 | 0.00 | 0.00  |
| 4  | Commission                                                                          | 0.00                     | 0.00 | 0.00 | 0.00  |
|    | - as % of profit                                                                    | 0.00                     | 0.00 | 0.00 | 0.00  |
|    | others, specify...                                                                  | 0.00                     | 0.00 | 0.00 | 0.00  |
| 5  | Others, please specify                                                              | 0.00                     | 0.00 | 0.00 | 0.00  |
|    | Total                                                                               | 0.00                     | 0.00 | 0.00 | 0.00  |

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# VI. PENALTIES / PUNISHMENT/ COMPOUNDING OF OFFENCES:

| Type                         | Section of the Companies Act | Brief Description | Details of Penalty / Punishment/ Compounding fees imposed | Authority [RD / NCLT/ COURT] | Appeal made, if any (give Details) |
|------------------------------|------------------------------|-------------------|-----------------------------------------------------------|------------------------------|------------------------------------|
| A. COMPANY                   |                              |                   |                                                           |                              |                                    |
| Penalty                      | NIL                          | NIL               | NIL                                                       | NIL                          | NIL                                |
| Punishment                   | NIL                          | NIL               | NIL                                                       | NIL                          | NIL                                |
| Compounding                  | NIL                          | NIL               | NIL                                                       | NIL                          | NIL                                |
| B. DIRECTORS                 |                              |                   |                                                           |                              |                                    |
| Penalty                      | NIL                          | NIL               | NIL                                                       | NIL                          | NIL                                |
| Punishment                   | NIL                          | NIL               | NIL                                                       | NIL                          | NIL                                |
| Compounding                  | NIL                          | NIL               | NIL                                                       | NIL                          | NIL                                |
| C. OTHER OFFICERS IN DEFAULT |                              |                   |                                                           |                              |                                    |
| Penalty                      | NIL                          | NIL               | NIL                                                       | NIL                          | NIL                                |
| Punishment                   | NIL                          | NIL               | NIL                                                       | NIL                          | NIL                                |
| Compounding                  | NIL                          | NIL               | NIL                                                       | NIL                          | NIL                                |

For and on behalf of Board of Directors

  
**Anildas Narayanapillai**  
 Managing director  
 DIN: 02406102



  
**Jithesh Keedathu Ayyappan Pillai**  
 Whole-time Director  
 DIN: 02387951



Date: 21.05.2026  
 Place: Bangalore

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## ANNEXURE- 02

### Form No. AOC-2

(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014).

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto.

Details of the contracts or arrangements or transactions not at arms' length basis:

| Sl No. | Particulars                                                                                                       | Details |
|--------|-------------------------------------------------------------------------------------------------------------------|---------|
| (a)    | Name(s) of the related party and nature of relationship                                                           | NIL     |
| (b)    | Nature of contracts/arrangements/transactions                                                                     | NIL     |
| (c)    | Duration of the contracts / arrangements/transactions                                                             | NIL     |
| (d)    | Salient terms of the contracts or arrangements or transactions including the value, if any                        | NIL     |
| (e)    | Justification for entering into such contracts or arrangements or transactions                                    | NIL     |
| (f)    | : date(s) of approval by the Board                                                                                | NIL     |
| (g)    | Amount paid as advances, if any                                                                                   | NIL     |
| (h)    | Date on which the special resolution was passed in general meeting as required under first proviso to section 188 | NIL     |

2. Details of material contracts or arrangement or transactions at arm's length basis:

| Name of Related Party & Nature of Relationship                 | Nature of contracts/ arrangements/ transactions | Duration of contracts/ arrangements/ transactions | Salient terms if any and value in Rs. (Amount in thousand's) | Date of approval by the Board if any | Amount paid as advance if any |
|----------------------------------------------------------------|-------------------------------------------------|---------------------------------------------------|--------------------------------------------------------------|--------------------------------------|-------------------------------|
| Aishwarya Das<br>Director's relative                           | Consultation charges paid                       | On going                                          | 137/-                                                        | 03.05.2025                           | NIL                           |
| Krishna Defense and Allied Industries Ltd<br>Associate company | services                                        | On going                                          | 799/-                                                        | 03.05.2025                           | NIL                           |
| Swan Defence and Heavy industries Limited<br>Associate company | services                                        | On going                                          | 550/-                                                        | 03.05.2025                           | NIL                           |

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|                                 |       |         |       |            |     |
|---------------------------------|-------|---------|-------|------------|-----|
| Lightleader solar power pvt ltd | sales | ongoing | 664/- | 03.05.2025 | NIL |
| Subsidiary company              |       |         |       |            |     |

For and on behalf of the Board of Directors

**Anildas Narayanapillai Thulasidas**  
Managing director  
DIN: 02406102

**Jithesh Keedathu Ayyappan Pillai**  
Whole-time Director  
DIN: 02387951

Date: 21.05.2026  
Place: Bengaluru

**Annexure-03  
FORM No. AOC-1**

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

**Statement containing salient features of the financial statement of subsidiaries/associate companies/ joint ventures**

**Part "A": Subsidiaries**

(Information in respect of each subsidiary to be presented with amounts in Rs)

|                                                                                                                                        |                                                  |
|----------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------|
| <b>1. Sl. No</b>                                                                                                                       | <b>01</b>                                        |
| <b>2. Name of the Subsidiary</b>                                                                                                       | <b>CONCEPTIA ASIA PACIFIC PTE.LTD, SINGAPORE</b> |
| <b>3. Reporting period for the subsidiary concerned, if different from the holding company's reporting period</b>                      |                                                  |
| <b>4. Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries.</b> | <b>Singapore dollar<br/>INR 72.7238</b>          |
| <b>5. Share Capital</b>                                                                                                                | <b>7,272</b>                                     |
| <b>6. Reserves and Surplus</b>                                                                                                         | <b>(15,19,855)</b>                               |
| <b>7. Total Assets</b>                                                                                                                 | <b>57,270</b>                                    |
| <b>8. Total Liabilities</b>                                                                                                            | <b>15,69,833</b>                                 |
| <b>9. Investments</b>                                                                                                                  | <b>Nil</b>                                       |
| <b>10. Turnover</b>                                                                                                                    | <b>Nil</b>                                       |
| <b>11. Profit before Taxation</b>                                                                                                      | <b>(1,05,770)</b>                                |
| <b>12. Provision for Taxation</b>                                                                                                      | <b>0.00</b>                                      |
| <b>13. Profit after Taxation</b>                                                                                                       | <b>(1,05,770)</b>                                |
| <b>14. Proposed Dividend</b>                                                                                                           | <b>0.00</b>                                      |
| <b>15. % of Shareholding</b>                                                                                                           | <b>60%</b>                                       |
| <b>Notes: The following information shall be furnished at the end of the statement:</b>                                                |                                                  |
| <b>1. Names of subsidiaries which are yet to be commence operations</b>                                                                |                                                  |
| <b>2. Names of subsidiaries which have been liquidated or sold during the year.</b>                                                    |                                                  |

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**Part "A": Subsidiaries**

**(Information in respect of each subsidiary to be presented with amounts in Rs)**

|                                                                                                                                         |                                                              |
|-----------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------|
| <b>16. Sl. No</b>                                                                                                                       | <b>02</b>                                                    |
| <b>17. Name of the Subsidiary</b>                                                                                                       | <b>LIGHTLEADER<br/>SOLAR POWER<br/>PVT LTD<br/>BANGALORE</b> |
| <b>18. Reporting period for the subsidiary concerned, if different from the holding company's reporting period</b>                      |                                                              |
| <b>19. Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries.</b> |                                                              |
| <b>20. Share Capital</b>                                                                                                                | 1,00,000                                                     |
| <b>21. Reserves and Surplus</b>                                                                                                         | 27,48,913                                                    |
| <b>22. Total Assets</b>                                                                                                                 | 84,01,071                                                    |
| <b>23. Total Liabilities</b>                                                                                                            | 84,01,071                                                    |
| <b>24. Investments</b>                                                                                                                  | Nil                                                          |
| <b>25. Turnover</b>                                                                                                                     | 1,94,58,436                                                  |
| <b>26. Profit before Taxation</b>                                                                                                       | 26,52,399                                                    |
| <b>27. Provision for Taxation</b>                                                                                                       | 0.00                                                         |
| <b>28. Profit after Taxation</b>                                                                                                        | 26,52,399                                                    |
| <b>29. Proposed Dividend</b>                                                                                                            | 0.00                                                         |
| <b>30. % of Shareholding</b>                                                                                                            | 99%                                                          |
| <b>Notes: The following information shall be furnished at the end of the statement:</b>                                                 |                                                              |
| <b>3. Names of subsidiaries which are yet to be commence operations</b>                                                                 |                                                              |
| <b>4. Names of subsidiaries which have been liquidated or sold during the year.</b>                                                     |                                                              |

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For and on behalf of the Board of Directors

  
**Anildas Narayanapillai Thulasidas**  
Managing director  
DIN: 02406102

  
**Jithesh Keedathu Ayyappan Pillai**  
Whole-time Director  
DIN: 02387951

Date: 21.05.2026  
Place: Bengaluru

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## **AUDITOR'S REPORT**

### **TO THE MEMBERS OF CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED,**

#### **Audit Report on the Ind AS Financial Statements:**

We have audited the accompanying standalone Ind AS financial statements of **M/S. Conceptia Software Technologies Private Limited**, which comprise the Balance sheet as at 31<sup>st</sup> March 2026, the Statement of Profit and Loss (including other comprehensive income), the Statement of Cash flows and the Statement of Changes in equity for the year ended, and a summary of significant accounting policies and other explanatory information.

#### **Opinion**

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Ind AS financial statements give the information required by the Act in manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Ind AS, of the financial position of the Company as at 31<sup>st</sup> March, 2026, and its profit including other comprehensive income, its cash flows and the changes in equity for the year ended on that date.

#### **Basis for Opinion**

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Information Other than the Financial Statements and Auditor's Report Thereon**

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility and Sustainability Report, Corporate Governance and Shareholder's Information, but does not include the consolidated financial statements, standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not



express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Management's responsibility for the financial statements**

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Companies Act, 2013("the Act") with respect to the preparation of these Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act read with relevant rules issued thereunder.

This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, management and Board of Directors is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Company's Board of Directors is also responsible for overseeing the Company's financial reporting process.

### **Auditor's responsibility for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also



- Identify and assess the risks of material misstatement of the standalone Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone Ind AS financial statements, including the disclosures, and whether the standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the Standalone Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Standalone Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Standalone Financial Statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone Ind AS financial statements for the financial year ended 31<sup>ST</sup> March, 2026 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.



## Report on other legal and regulatory requirements

1. As required by section 143 (3) of the Act, we report that:
  - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit.
  - b. In our opinion proper books of account as required by law have been kept by the company so far as appears from our examination of those books.
  - c. The balance sheet, the statement of profit and loss, the statement of cash flows and the statement of changes in equity dealt with by this report are in agreement with the books of account.
  - d. In our opinion, the aforesaid Ind AS financial statements comply with the accounting standards specified under section 133 of the Act read with relevant rule issued thereunder.
  - e. On the basis of written representations received from the directors as on 31<sup>st</sup> March 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31 March 2026, from being appointed as a director in terms of sub-section (2) of Section 164 of the Companies Act, 2013.
  - f. With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate report in "Annexure B".
  - g. With respect to the other matters to be included in the Auditor's Report, in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
    - i. The Company has disclosed the impact of pending litigations on its financial position in its standalone Ind AS financial statements.
    - ii. The Company does not have any long-term contracts including derivatives contracts for which there were any material foreseeable losses.
    - iii. There were no amounts which are required to be transferred to the Investor Education and Protection Fund by the Company.
  - iv. a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
  - b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person or entity, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding



Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

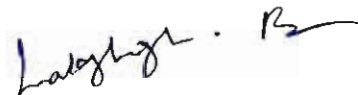
c) Based on such audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.

v. The company has not declared and paid any dividend during the year. Hence, Section 123 of the Act, is not applicable.

vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of our audit we did not come across any instance of the audit trail feature being tampered with, in respect of accounting software where audit trail has been enabled. Additionally, the audit trail of prior year has been preserved by the Company as per the statutory requirements for record retention to the extent it was enabled and recorded in the respective year.

2. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Act, we give in the Annexure A, a statement on the matters specified in the paragraph 3 and 4 of the order.

**For Prakash Bhat & Associates**  
**Chartered Accountants**  
**Firm Reg. Number: 07830S**



**CA Lakshmisha R**  
(Partner)

M No. : 261488

UDIN : 26261488MYLMMM8866

Place : Bangalore

Date : 21-05-2026



## **ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT**

Referred to in paragraph 1. under 'Report on Other Legal and Regulatory Requirements' of our report of even date to the Standalone Financial Statements for the year ended on 31<sup>st</sup> March 2026 of **M/S. Conceptia Software Technologies Private Limited**, we report that:

- i. In respect of the company's fixed assets:
  - a) A) The Company has maintained proper records showing full particulars including quantitative details and situation of its. property, plant & equipment.  
B) The Company has maintained proper records showing full particulars of intangible assets.
  - b) The company has proper plan of physical verification of Property, Plant & Equipment at reasonable intervals. There is no such material discrepancy noticed by the management.
  - c) According to the information and explanations given to us and on the basis of our examination of the records of the company, the title deeds of immovable properties are held in the name of the Company as at balance sheet date.
  - d) The Company has not revalued any of its Property, Plant and Equipment (including right-of-use assets) and intangible assets during the year.
  - e) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- ii.
  - a) The Inventories have been physically verified by the Management during the year. In our opinion, the frequency of such verification is reasonable. The discrepancies noticed on verification between the physical stocks and the book records were not material.
  - b) During the year the Company has not been sanctioned working capital loan in excess of five crores from banks or financial institutions on the basis of security of current assets and personal property of director.
- iii. According to information and explanation provided to us, the Company has not made any investments in, provided any guarantee, or security or granted any loans or advances in the nature of loans, secured or unsecured to companies, firms, Limited liability partnership or other entities during the year, and hence reporting under clause 3(iii)(a) of the Order is not applicable.



- iv. The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, Investments made and guarantees and securities provided, as applicable.
- v. The Company has not accepted any deposit or amounts which are deemed to be deposits. Hence, reporting under clause 3(v) of the Order is not applicable.
- vi. The maintenance of cost records has not been specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013 for any of the products or services carried out by the Company. Hence, reporting under clause (vi) of the Order is not applicable to the Company.

- vii. According to the information and explanations given to us, in respect of statutory dues:
  - (a) The Company has generally been regular in depositing undisputed statutory dues, including Provident Fund, Employees State Insurance, and Income-tax, Sales Tax, Service Tax, Value Added Tax, Duty of Customs and other material statutory dues applicable to it to the appropriate authorities.
  - (b) There were no undisputed amounts payable in respect of Provident Fund, Employees State Insurance, Income-tax, Sales Tax, Service Tax, Value Added Tax, Duty of Customs and other material statutory dues in arrears as at 31 March 2026 for a period of more than six months from the date they became payable.
  - (c) There were no dues of Income tax, Sales tax, Service tax, Duty of customs, Duty of excise and Value added tax as at 31st March 2026, which have not been deposited with the appropriate authorities on account of any dispute. However, in case of service Tax, there is a demand of Rs.3,61,34,183/- vide order no. 17/2021-22 dated 05.11.2021. Same has been appealed with the Tribunal at Bengaluru.

And there is a demand of Rs.1,65,54,413/- vide order no. 91/2025-26- SERVICE TAX-DIN 20250957Y00550000521058 dated 16.09.2025. Same has been appealed with the Commissioner of Central Tax(Appeals).

In case of Goods and Services Tax, there is a tax demand of Rs.5,82,180/- pertaining to the period July 2017 to March 2018 vide Order No. 06/2023-24-GST-AWD5 dated 08.03.2024. Same has been appealed with the Joint Commissioner (Appeals).

- viii. According to the information and explanations given to us, there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961). Hence, the provision stated in paragraph 3(viii) of the Order is not applicable to the Company.



- ix. a) In our opinion and according to the information and explanations given to us, the Company has not defaulted in repayment of loans and borrowings to banks. There are no debenture holders during the year.
- b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared willful defaulters by any bank or financial institution or government or any government authority.
- c) In our opinion and according to the information and explanations given to us, the Company has utilized the money obtained by way of term loans during the year for the purposes for which they were obtained.
- d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the financial statements of the Company, we report that no funds raised on short-term basis have been used for long-term purposes by the Company.
- e) The Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures during the year ended March 31, 2026. Thus paragraph 3(ix)(e) of the order is not applicable.
- f) The Company has not raised any loan during the year on the pledge of security of its subsidiary, associate or joint venture.
- x. a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
- b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi. a) Based on our audit and according to the information and explanations given to us, and as represented by the management, no fraud by the Company and no material fraud on the Company has been noticed or reported during the period.
- b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- c) Whistler blower mechanism is not applicable for the Company and hence the reporting requirements under Clause 3(xi)c is not applicable.



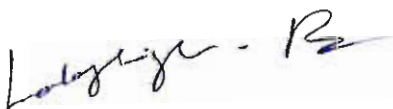
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.
- xiv. According to information and explanations given to us and as represented by the management the Company does not meet the criteria for undergoing an internal audit according to the provisions under the Companies Act, 2013, hence the reporting requirement under this clause is not applicable.
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi. a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable.
- b) In our opinion, the Company has not conducted any Non-Banking Financial or Housing Finance activities without any valid Certificate of Registration from Reserve Bank of India. Hence, the reporting under paragraph clause 3 (xvi)(b) of the Order are not applicable to the Company.
- c) The Company is not a Core investment Company (CIC) as defined in the regulations made by Reserve Bank of India. Hence, the reporting under paragraph clause 3 (xvi)(c) of the order are not applicable to the Company.
- d) The Company does not have any CIC as part of its group. Hence the provision stated in paragraph clause 3 (xvi) (d) of the Order are not applicable to the Company.
- xvii. Based on the overall review of financial statements, the Company has not incurred cash losses in the current financial year.
- xviii. There has been no resignation of the statutory auditors of the Company during the year.
- xix. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based



on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

- xx. The provisions of Section 135 of the Companies Act, 2013 is not applicable to the Company for the current financial year and accordingly, reporting under clause 3(xx)(a) of the Order is not applicable for the year.
- xxi. According to the information and explanations given to us, and based on the reports, issued by the auditors of the subsidiaries included in the consolidated financial statements of the Company, to which reporting on matters specified in paragraph 3 and 4 of the Order is applicable, provided to us by the Management of the Company and based on the identification of matters of qualifications or adverse remarks in their Companies (Auditor's Report) Order, 2020 reports by the respective component auditors and provided to us, we report that the auditors of such companies have not reported any qualifications or adverse remarks in their CARO reports.

For **Prakash Bhat & Associates**  
Chartered Accountants  
(Firm's Registration No. 07830S)



**CA Lakshmisha R**

Partner

Membership No.: 261488

Place: Bangalore

Date: 21-05-2026

UDIN: 26261488MYLMMM8866





## **ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT**

**(Referred to in paragraph 2 (f) under 'Report on Other Legal and Regulatory Requirements' of our report of even date)**

### **Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

We have audited the internal financial controls over financial reporting of **M/s. Conceptia Software Technologies Private Limited**, as of 31<sup>st</sup> March 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

#### **Management's Responsibility for Internal Financial Controls**

The Company's management is responsible for establishing and maintaining internal financial controls based on "the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India". These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

#### **Auditor's Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

#### **Meaning of Internal Financial Controls over Financial Reporting**

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control



over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

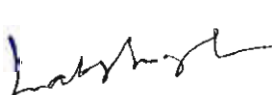
### **Inherent Limitations of Internal Financial Controls over Financial Reporting**

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### **Opinion**

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2026, based on "the Internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India"

For **Prakash Bhat & Associates**  
Chartered Accountants  
(Firm's Registration No. 007830S)



**CA Lakshmisha R**  
Partner

M. No. : 261488

Place : Bangalore

Date : 21-05-2026

UDIN : 26261488MYLMMM8866



**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED**

CIN : U72900KA2004PTC034151

 No.22,100 Feet Ring Road, 6th Block,  
3rd Phase,BSK 3rd Stage,Bangalore-560085

**Balance Sheet as at 31.03.2026**
**Conceptia®**

Balance Sheet as at 31/03/2026

| Particulars                                                                           | Note No | Rs. in thousands      |                |
|---------------------------------------------------------------------------------------|---------|-----------------------|----------------|
|                                                                                       |         | As at March 31st 2026 | 2025           |
| <b>I.ASSETS</b>                                                                       |         |                       |                |
| <b>(1) Non-current assets</b>                                                         |         |                       |                |
| (a) Property plant and equipments                                                     | 14      | 42,597                | 41,669         |
| (b) Non-current investments                                                           | 15      | 101                   | 101            |
| (c) Deferred tax assets (net)                                                         | 16      | 5,468                 | 6,459          |
|                                                                                       |         | <b>48,166</b>         | <b>48,229</b>  |
| <b>(2) Current assets</b>                                                             |         |                       |                |
| (a) Inventories                                                                       | 17      | 120,402               | 72,164         |
| (b) Financial Assets                                                                  |         |                       |                |
| 1. Investments                                                                        | 18      | -                     | -              |
| 2. Trade receivables                                                                  | 19      | 71,868                | 69,665         |
| 3. Cash and cash equivalents                                                          | 20      | 28,051                | 29,036         |
| 4. Bank balances other than (3) above                                                 | 21      | 72,390                | 62,993         |
| 5. Loans                                                                              | 22      | 506                   | 1,003          |
| 6. Other Current assets                                                               | 23      | 44,491                | 47,202         |
|                                                                                       |         | <b>337,707</b>        | <b>282,062</b> |
| <b>Total Assets</b>                                                                   |         | <b>385,873</b>        | <b>330,291</b> |
| <b>II. EQUITY AND LIABILITIES</b>                                                     |         |                       |                |
| <b>Equity</b>                                                                         |         |                       |                |
| (a) Equity Share Capital                                                              | 24      | 4,400                 | 4,400          |
| (b) Other Equity                                                                      | 25      | 207,809               | 149,468        |
|                                                                                       |         | <b>212,209</b>        | <b>153,868</b> |
| <b>Liabilities</b>                                                                    |         |                       |                |
| <b>(1) Non-Current Liabilities</b>                                                    |         |                       |                |
| (a) Financial Liabilities                                                             |         |                       |                |
| 1. Borrowings                                                                         | 26      | 20,266                | 19,480         |
| 2. Trade payables                                                                     |         | -                     | -              |
| 3. provisions                                                                         |         | -                     | -              |
| 4. Deferred tax liabilities(net)                                                      |         | -                     | -              |
| 5. Other non-current liabilities                                                      | 27      | -                     | -              |
|                                                                                       |         | <b>20,266</b>         | <b>19,480</b>  |
| <b>(2) Current Liabilities</b>                                                        |         |                       |                |
| (a) Financial Liabilities                                                             |         |                       |                |
| 1. Borrowings                                                                         | 28      | 22,739                | 33,299         |
| 2. Trade payables                                                                     | 29      |                       |                |
| Total Outstanding due of micro enterprises and small enterprises                      |         | 435                   | 894            |
| Total Outstanding dues of creditorsother than micro enterprises and small enterprises |         | 41,294                | 36,662         |
| 3. Other financial liabilities                                                        | 30      | 30,461                | 36,720         |
| (b) Other current liabilities                                                         | 31      | 21,318                | 24,775         |
| (c)Provisions                                                                         | 32      | 37,152                | 24,592         |
|                                                                                       |         | <b>153,399</b>        | <b>156,943</b> |
| <b>Total Equity and Liabilities</b>                                                   |         | <b>385,873</b>        | <b>330,291</b> |

The accompanying notes to accounts and significant accounting policies are an integral part of the Financial Statements

As per our report of even date

For Prakash Bhat &amp; Associates

Chartered Accountants

Firm Registration No: 078305


**CA Lakshmi R**  
Partner

Membership No: 261488

Place : Bangalore

Date : 21-05-2026

UDIN : 26261488MYLMMM8866


 For & on behalf of the Board of Directors of  
Conceptia Software Technologies Pvt. Ltd.


**JITHESH K.A**  
Director  
DIN : 02387951

**ANILDAS N.T.**  
Managing Director  
DIN : 02406102

**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED**

CIN:U72900KA2004PTC034151

No.22,100 Feet Ring Road, 6th Block,

3rd Phase,BSK 3rd Stage,Bangalore-560 085

**Statement of Profit and Loss for the Year Ended 31.03.2026**
**Conceptia®**

|                                                                                     |         | Rs. in thousands |            |
|-------------------------------------------------------------------------------------|---------|------------------|------------|
| Particulars                                                                         | Note No | 31.03.2026       | 31.03.2025 |
| Income from operations                                                              |         |                  |            |
| I. Revenue from operations                                                          | 33      | 839,934          | 591,948    |
| II. Other Income                                                                    | 34      | 5,594            | 12,401     |
| III. Total Revenue (I +II)                                                          |         | 845,528          | 604,349    |
| IV. Expenses:                                                                       |         |                  |            |
| Purchase of Stock-in-Trade                                                          | 35      | 330,936          | 270,939    |
| Changes in inventories of finished goods, work-in-progress and Stock-in-Trade       | 36      | -48,238          | -27,893    |
| Employee benefit expense                                                            | 37      | 407,454          | 277,992    |
| Financial costs                                                                     | 38      | 6,979            | 6,977      |
| Depreciation and amortization expense                                               | 14      | 5,753            | 4,709      |
| Other expenses                                                                      | 39      | 61,705           | 48,726     |
| Total Expenses                                                                      |         | 764,588          | 581,451    |
| V. Profit before exceptional and extraordinary items and tax (III - IV)             |         | 80,940           | 22,898     |
| VI. Exceptional Items                                                               |         | -                | -          |
| VII. Profit before exceptional items and tax (V - VI)                               |         | 80,940           | 22,898     |
| VIII. Extra-ordinary Items                                                          |         | -                | -          |
| IX. Profit before tax (VII - VIII)                                                  |         | 80,940           | 22,898     |
| X. Tax expense:                                                                     |         |                  |            |
| (1) Current tax                                                                     |         | 19,000           | 5,025      |
| (2) Deferred tax                                                                    | 16      | 991              | -298       |
| XI. Profit(Loss) from the perid from continuing operations (VII-VIII)               |         | 60,949           | 18,171     |
| XII. Profit/(Loss) from discontinuing operations                                    |         | -                | -          |
| XIII. Tax expense of discounting operations                                         |         | -                | -          |
| XIV. Profit/(Loss) from Discontinuing operations (XII - XIII)                       |         | -                | -          |
| XV. Profit/(Loss) for the period (XI + XIV)                                         |         | 60,949           | 18,171     |
| XVI. Other Comprehensive income                                                     |         |                  |            |
| (a.) (1) Items that will not be reclassified into profit and loss                   |         | -2,608           | 767        |
| (2) Income tax relating to items that will not be reclassified into profit and loss |         | -                | -          |
| (b.) (1) Items that will be reclassified into profit and loss                       |         | -                | -          |
| (2) Income tax relating to items that will be reclassified into profit and loss     |         | -                | -          |
| XVII. Total Comprehensive Income for the period (XV+XVI)                            |         | -2,608           | 767        |
| Comprising Profit (loss) and other comprehensive Income for the period              |         | 58,341           | 18,938     |
| XVIII. Earning per equity share:(for continuing operation                           |         |                  |            |
| (1) Basic & Diluted                                                                 |         | 138.52           | 41.30      |
| XVIII. Earning per equity share:(for discontinued operations                        |         |                  |            |
| (1) Basic & Diluted                                                                 |         | -                | -          |
| XVIII. Earning per equity share:(for discontinued and continuing operations         |         |                  |            |
| (1) Basic & Diluted                                                                 |         | 138.52           | 41.30      |

The accompanying notes to accounts and significant accounting policies are an integral part of the Financial Statements

As per our report of even date  
**For Prakash Bhat & Associates**  
Chartered Accountants  
Firm Registration No: 07830S

CA Lakshmi R  
Partner

Membership No: 261488

UDIN : 26261488MYLMMM8866

Place : Bangalore

Date : 21-05-2026



For & on behalf of the Board of Directors of  
**Conceptia Software Technologies Pvt. Ltd.**

JITHESH K.A.  
Director  
DIN : 02387951

ANILDAS N.T.  
Managing Director  
DIN : 02406102



| CASH FLOW STATEMENT FOR THE YEAR ENDED 31.03.2026        |         | For the period ended |         | For the period ended |         |
|----------------------------------------------------------|---------|----------------------|---------|----------------------|---------|
| PARTICULARS                                              |         | 31.03.2026           |         | 31.03.2025           |         |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>               |         |                      |         |                      |         |
| Net profit before taxation & extraordinary items         |         |                      | 80,940  |                      | 22,898  |
| Adjustments For:                                         |         |                      |         |                      |         |
| Deprecitation                                            | 5,753   |                      |         | 4,709                |         |
| Interest Income                                          | -5,233  |                      |         | -6,179               |         |
| Finance cost                                             | 6,979   |                      |         | 6,977                |         |
| Acturial Loss/Gain                                       | -2,608  |                      |         | 767                  |         |
| Profit on sale of fixed asset                            | -       |                      |         | -7                   |         |
| Net Capital Gain                                         | -       |                      | 4,890   | -                    | 6,267   |
|                                                          |         |                      | 85,830  |                      | 29,165  |
| <b>Operating Profit before working Capital Changes</b>   |         |                      |         |                      |         |
| <b>Changes In Working Capitals</b>                       |         |                      |         |                      |         |
| Increase/(Decrease) in Trade Payables                    | 4,173   |                      |         | 4,072                |         |
| Increase/(Decrease) in Other Financial Liabilities       | -6,259  |                      |         | 23,143               |         |
| Increase/(Decrease) in Other Current Liabilities         | -3,457  |                      |         | 5,482                |         |
| Increase/(Decrease) in Short term Provisions             | 12,560  |                      |         | -13,668              |         |
| (Increase)/Decrease in Short Term Borrowings             | -10,560 |                      |         | 19,001               |         |
| Increase/ (Decrease) in Other Long term Liabilities      | -       |                      |         | -                    |         |
| (Increase)/Decrease in Inventories                       | -48,238 |                      |         | -27,893              |         |
| (Increase)/Decrease in Trade receivables                 | -2,203  |                      |         | -30,895              |         |
| (Increase)/Decrease in Short term loans & Advances       | 497     |                      |         | -659                 |         |
| (Increase)/Decrease in Other Current Assets              | 2,710   |                      | -50,778 | -1,544               | -22,961 |
|                                                          |         |                      |         |                      |         |
| <b>Cash Generated from Operations</b>                    |         |                      | -50,778 |                      | 6,204   |
| Direct Taxes Expenses                                    |         |                      | -19,000 |                      | -       |
| <b>Cash Before extraordinary Items</b>                   |         |                      | -69,778 |                      | 6,204   |
| <b>Net Cash Flow From Operating Activities</b>           |         |                      | -69,778 |                      | 6,204   |
| <b>CASH FLOW FROM INVESTING ACTIVITIES</b>               |         |                      |         |                      |         |
| Purchase of fixed Assets                                 | -6,680  |                      |         | -36,676              |         |
| Sale of Fixed Assets                                     | -       |                      |         | 125                  |         |
| (Increase)/Decrease Investments in Subsidiary            | -       |                      |         | -                    |         |
| (Increase)/Decrease Investments                          | -       |                      |         | -                    |         |
| Interest received                                        | 5,233   |                      |         | 2,346                |         |
| <b>Net Cash Flow from Investing Activities</b>           |         |                      | -1,447  |                      | -34,205 |
| <b>CASH FLOW FROM FINANCING ACTIVITIES</b>               |         |                      |         |                      |         |
| Dividend Paid(Including Dividend Distribution Tax)       | -       |                      |         | -375                 |         |
| Increase/(Decrease) Long Term Borrowings                 | 786     |                      |         | 9,253                |         |
| Interest Paid                                            | -6,979  |                      |         | -6,977               |         |
| <b>Net Cash Flow from Financing Activities</b>           |         |                      | -6,193  |                      | 1,901   |
| <b>NET INCREASE/(DECREASE) IN CASH</b>                   |         |                      | 8,412   |                      | -26,100 |
| <b>ADD; OPENING BALANCE OF CASH AND CASH EQUIVALENTS</b> |         |                      | 92,028  |                      | 118,129 |
| <b>CLOSING BALANCE OF CASH AND CASH EQUIVALENTS</b>      |         |                      | 100,441 |                      | 92,028  |

Notes:

The above Cash flow Statement has been prepared under the Indirect Method as set out in Ind AS-7 "Statement of Cash Flows".

As per our report of even date  
For Prakash Bhat & Associates  
Chartered Accountants  
Firm Registration No: 078305

CA Lakshmi R  
Partner  
Membership No: 261488  
Place : Bangalore  
Date : 21-05-2026  
UDIN : 26261488MYLMMM8866



For & on behalf of the Board of Directors of  
Conceptia Software Technologies Pvt. Ltd.

JITHESH K A  
Director  
DIN : 02387951

ANILDAS N.T.  
Managing Director  
DIN : 02406102



**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED**

CIN:-U72900KA2004PTC034151

No.22,100 Feet Ring Road, 6th Block,3rd Phase,BSK 3rd Stage,Bangalore-560 085

**Statement Of Changes In Equity for the year ended 31.03.2026**

**Note No.24**

**A.Equity Share Capital**

| Particulars                                       | As at 31.03.2026 |        | As at 31.03.2025 |        |
|---------------------------------------------------|------------------|--------|------------------|--------|
|                                                   | No.of shares     | Amount | No.of shares     | Amount |
| Balance at the beginning of the period            | 440,000          | 4,400  | 440,000          | 4,400  |
| Changes in equity share capital during the period | -                | -      | -                | -      |
| Balance at the end of the period                  | 440,000          | 4,400  | 440,000          | 4,400  |

**B.Details of Shareholders Holding more than 5% Shares in the Company**

|                                               | As at 31.03.2026 |                        | As at 31.03.2025 |                        |
|-----------------------------------------------|------------------|------------------------|------------------|------------------------|
|                                               | No of Shares     | % holding in the class | No. in lakhs     | % holding in the class |
| Equity Shares of Rs.10 each fully paid        |                  |                        |                  |                        |
| Anil Das                                      | 131,999          | 30.00                  | 110,000          | 25.00                  |
| Geeta Das                                     | 72,600           | 16.50                  | 72,600           | 16.50                  |
| Abdul Rahim                                   | -                | -                      | 72,600           | 16.50                  |
| Muralidharan Pillai                           | -                | -                      | 72,600           | 16.50                  |
| Swan Defence & Heavy Industries Limited       | 112,200          | 25.50                  | 112,200          | 25.50                  |
| Krishna Defence And Allied Industries Limited | 88,000           | 20.00                  | -                | -                      |
| Jithesh K A                                   | 26,400           | 6.00                   | -                | -                      |
| Aishwarya Das                                 | 8,800            | 2.00                   | -                | -                      |
| Vidya Nair                                    | 1                | 0.00                   | -                | -                      |

**Note No.25**

**B.Other Equity**

| Particulars           | Share application money pending allotment | Capital Reserve | Retained earnings | Other Items of Other Comprehensive Income( Actuarial Loss) | Total   |
|-----------------------|-------------------------------------------|-----------------|-------------------|------------------------------------------------------------|---------|
| As at 31.03.2024      | -                                         | -               | 131,621           | (651)                                                      | 130,970 |
| Profit for the period | -                                         | -               | 18,171            | 767                                                        | 18,938  |
| Less: Dividends       | -                                         | -               | (440)             | -                                                          | (440)   |
| As at 31.03.2025      | -                                         | -               | 149,352           | 116                                                        | 149,468 |
| Profit for the period | -                                         | -               | 60,949            | (2,608)                                                    | 58,341  |
| Less: Dividends       | -                                         | -               | -                 | -                                                          | -       |
| As at 31.03.2026      | -                                         | -               | 210,301           | (2,492)                                                    | 207,809 |

As per our report of even date  
For Prakash Bhat & Associates  
Chartered Accountants  
Firm Registration No: 07830S



For & on behalf of the Board of Directors of  
Conceptia Software Technologies Pvt. Ltd.

*[Signature]*

**JYTHESH K.A**  
Director  
DIN : 02387951

*[Signature]*

**ANIL DAS N.T.**  
Managing Director  
DIN : 02406102



*[Signature]*  
**CA Lakshmisha R**  
Partner  
Membership No: 261488  
UDIN : 26261488MYLMMM8866  
Place : Bangalore  
Date : 21-05-2026

## 1. NOTES FORMING PART OF FINANCIAL STATEMENTS

### 1. Company overview

Conceptia Software Technologies Private Limited is an ISO 9001:2015 engineering consultancy firm working in Mechanical Engineering, Product development and Manufacturing, Marine design, Naval architecture and Shipbuilding and port sector. Conceptia is authorised resellers for Solidworks suite of software, Paramarine software and ShipWeight software in India. The company also deals with design and support services, CFD analysis and 3D printing. The company is also engaged in supplying technical /professional manpower .

The company is a Private Limited company incorporated and domiciled in India. The address of its corporate Office is No.22,100 Feet Ring Road,6th Block,3rd Phase,Banashankari 3rd Stage,Bangalore 560085

### 2 Basis of Preparation, Measurement of financial statements and Significant Accounting Policies

#### a. Statement of compliance and Basis of preparation

These Standalone financial statements are prepared in accordance with Indian Accounting Standard (Ind AS) under the historical cost convention on accrual basis except for certain financial instruments, which are measured at fair values, the provisions of the Companies Act, 2013 ("the Act"). The Ind AS are prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter. Accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use. The material accounting policy information used in preparation of the audited Standalone financial statements have been discussed in the respective notes. As the year to date figures are taken from the source and rounded to the nearest digits, the figures reported for the previous quarters might not always add up to the year to date figures reported in this statement.

#### b. Use of estimates and judgements

The preparation of these financial statements in conformity with the recognition and measurement principles of Ind AS requires the management of the Company to make estimates and judgements that affect the reported balances of assets and liabilities, disclosures relating to contingent liabilities as at the date of the financial statements and the reported amounts of income and expense for the periods presented

#### c. Revenue recognition

Conceptia Software technologies Private limited earns revenue primarily from the sale and service of solidworks software, and engineering consultancy services and analysis.

Revenue is recognised only when evidence of an arrangement is obtained and the other criteria to support revenue recognition are met, including the price is fixed or determinable, services have been rendered and collectability of the resulting receivables is reasonably assured  
Revenue is reported net of discounts and indirect taxes.

The Company's contracts with customers include promises to transfer multiple products and services to a customer. Revenues from customer contracts are considered for recognition and measurement when the contract has been approved, in writing, by the parties to the contract, the parties to contract are committed to perform their respective obligations under the contract, and the contract is legally enforceable. The Company assesses the services promised in a contract and identifies distinct performance obligations in the contract. Identification of distinct performance obligations to determine the deliverables and the ability of the customer to benefit independently from such deliverables, and allocation of transaction price to these distinct performance obligations involves significant judgment.

The Company uses the percentage-of-completion method in accounting for other fixed-price contracts. Use of the percentage-of-completion method requires the Company to determine the actual efforts or costs expended to date as a proportion of the estimated total efforts or costs to be incurred. Efforts or costs expended have been used to measure progress towards completion as there is a direct relationship between input and productivity. The estimation of total efforts or costs involves significant judgment and is assessed throughout the period of the contract to reflect any changes based on the latest available information.

Provisions for estimated losses, if any, on incomplete contracts are recorded in the period in which such losses become probable based on the estimated efforts or costs to complete the contract.

#### d. Cost Recognition:

Costs and expenses are recognised when incurred and have been classified according to their nature

The costs of the Company are broadly categorised in employee benefit expenses, cost of software licenses(purchases), depreciation and amortisation, Financial costs and other operating expenses. Employee benefit expenses include employee compensation, allowances paid, contribution to various funds and staff welfare expenses. Other operating expenses mainly include fees to external consultants, facility expenses, travel expenses, communication expenses, bad debts and advances written off, allowance for doubtful trade receivable and advances (net) and other expenses. Other expenses is an aggregation of costs which are individually not material such as commission and brokerage, recruitment and training, entertainment, etc.

#### e. Foreign Currency Transactions:

##### Functional currency

The functional currency of the Company is the Indian rupee. These financial statements are presented in Indian rupees (rounded off to thousands).

##### Transactions and translations

Foreign-currency denominated monetary assets and liabilities are translated into the relevant functional currency at exchange rates in effect at the Balance Sheet date. The gains or losses resulting from such translations are recognized in the Statement of Profit and Loss and reported within exchange gains / (losses) on translation of assets and liabilities, net, except when deferred in Other Comprehensive Income as qualifying cash flow hedges. Non-monetary assets and non-monetary liabilities denominated in a foreign currency and measured at fair value are translated at the exchange rate prevalent at the date when the fair value was determined. Non-monetary assets and non-monetary liabilities denominated in a foreign currency and measured at historical cost are translated at the exchange rate prevalent at the date of the transaction. The related revenue and expense are recognized using the same exchange rate.

Transaction gains or losses realized upon settlement of foreign currency transactions are included in determining net profit for the period in which the transaction is settled. Revenue, expense and cash-flow items denominated in foreign currencies are translated into the relevant functional currencies using the exchange rate in effect on the date of the transaction. Other Comprehensive Income, net of taxes includes translation differences on non-monetary financial assets measured at fair value at the reporting date, such as equities classified as financial instruments and measured at fair value through other comprehensive income (FVOCI).

Income and expenses in foreign currencies are recorded at exchange rates prevailing on the date of the transaction. Foreign currency denominated monetary assets and liabilities are translated at the exchange rate prevailing on the balance sheet date and exchange gains and losses arising on settlement and restatement are recognised in the statement of profit and loss



**f Taxes on Income:**

The Company's major tax jurisdiction is India. Significant judgments are involved in determining the provision for income taxes, including amount expected to be paid / recovered for uncertain tax positions. In assessing the realizability of deferred income tax assets, Management considers whether some portion or all of the deferred income tax assets will not be realized. The ultimate realization of deferred income tax assets is dependent upon the generation of future taxable income during the periods in which the temporary differences become deductible. Management considers the scheduled reversals of deferred income tax liabilities, projected future taxable income and tax planning strategies in making this assessment. Based on the level of historical taxable income and projections for future taxable income over the periods in which the deferred income tax assets are deductible, management believes that the Company will realize the benefits of those deductible differences. The amount of the deferred income tax assets considered realizable, however, could be reduced in the near term if estimates of future taxable income during the carry forward period are reduced. Income tax expense comprises current tax expense and the net change in the deferred tax asset or liability during the year. Current and deferred taxes are recognised in statement of profit and loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity, respectively

**g Investment in subsidiaries**

Investment in subsidiaries are measured at cost

**h Property, plant and equipment**

Property, plant and equipment are stated at cost, less accumulated depreciation. Property, plant and equipment represent a significant proportion of the asset base of the Company. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful lives and residual values of Company's assets are determined by the Management at the time the asset is acquired and reviewed periodically, including at each financial year end. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technology useful life and the expected residual value at the end of its life

The Company depreciates property, plant and equipment over their estimated useful lives using the straight-line method. Property, plant and equipment are stated at cost, less accumulated depreciation and impairment, if any. Costs directly attributable to acquisition are capitalized until the property, plant and equipment are ready for use, as intended by the Management.

Depreciation is provided for property, plant and equipment so as to expense the cost less residual value over their estimated useful lives based on a technical evaluation. The estimated useful lives and residual value are reviewed at the end of each reporting period, with the effect of any change in estimate accounted for on a prospective basis

The Group depreciates property, plant and equipment over their estimated useful lives using the straight-line method. The estimated useful lives of assets are as follows:

|                            |             |
|----------------------------|-------------|
| Buildings (1)              | 22-25 years |
| Plant and machinery (1)(2) | 5 years     |
| Office equipment           | 5 years     |
| Computer equipment (1)     | 3 years     |
| Furniture and fixtures (1) | 10 years    |
| Vehicles(1)                | 5 years     |
|                            |             |

(1) Based on technical evaluation, the Management believes that the useful lives as given above best represent the period over which the Management expects to use these assets. Hence, the useful lives for these assets is different from the useful lives as prescribed under Part C of Schedule II of the Companies Act 2013

(2) Includes solar plant with a useful life of 25 years

**i Intangible assets**

Intangible assets purchased are measured at cost as of the date of acquisition, as applicable, less accumulated amortisation and accumulated impairment, if any. Useful life of intangible assets considered as 10 years.

**j Inventories**

Closing stock as on 31.03.2026 stated on the basis of Cost or Net Realisable value whichever is less and as certified by the management.

**k Trade Receivables ageing schedule**

Rs. in thousands

| Particulars                                                                 | Outstanding for following periods from due date of payment as at 31-03-2026 |                   |              |           |                   | Total         |
|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------|--------------|-----------|-------------------|---------------|
|                                                                             | Less than 6 months                                                          | 6 months - 1 Year | 1-2 years    | 2-3 years | More than 3 Years |               |
| Undisputed Trade receivables- considered good                               | 62,554                                                                      | 2,902             | 5,911        | -         | 500               | 71,868        |
| Undisputed Trade receivables-which have significant increase in credit risk | -                                                                           | -                 | -            | -         | -                 | -             |
| Undisputed Trade receivables- credit impaired                               | -                                                                           | -                 | -            | -         | -                 | -             |
| Disputed Trade receivables-considered good                                  | -                                                                           | -                 | -            | -         | -                 | -             |
| Disputed Trade receivables-which have significant increase in credit risk   | -                                                                           | -                 | -            | -         | -                 | -             |
| Disputed Trade receivables-credit impaired                                  | -                                                                           | -                 | -            | -         | -                 | -             |
| <b>Sub-Total</b>                                                            | <b>62,554</b>                                                               | <b>2,902</b>      | <b>5,911</b> | <b>-</b>  | <b>500</b>        | <b>71,868</b> |
| Less: Allowance for Credit Impairment                                       | -                                                                           | -                 | -            | -         | -                 | -             |
| <b>Total</b>                                                                | <b>62,554</b>                                                               | <b>2,902</b>      | <b>5,911</b> | <b>-</b>  | <b>500</b>        | <b>71,868</b> |



| Particulars                                                                 | Outstanding for following periods from due date of payment as at 31-03-2025 |                   |           |           |                   |               |
|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------|-----------|-----------|-------------------|---------------|
|                                                                             | Less than 6 months                                                          | 6 months - 1 Year | 1-2 years | 2-3 years | More than 3 Years | Total         |
| Undisputed Trade receivables- considered good                               | 68,496                                                                      | 476               | -         | -         | 2,385             | 71,358        |
| Undisputed Trade receivables-which have significant increase in credit risk | -                                                                           | -                 | -         | -         | -                 | -             |
| Undisputed Trade receivables- credit impaired                               | -                                                                           | -                 | -         | -         | -                 | -             |
| Disputed Trade receivables-considered good                                  | -                                                                           | -                 | -         | -         | -                 | -             |
| Disputed Trade receivables-which have significant increase in credit risk   | -                                                                           | -                 | -         | -         | -                 | -             |
| Disputed Trade receivables-credit impaired                                  | -                                                                           | -                 | -         | -         | -                 | -             |
| <b>Sub-Total</b>                                                            | <b>68,496</b>                                                               | <b>476</b>        | <b>-</b>  | <b>-</b>  | <b>2,385</b>      | <b>71,358</b> |
| Less: Allowance for Credit Impairment                                       |                                                                             |                   | -         | -         | 1,693             | 1,693         |
| <b>Total</b>                                                                | <b>68,496</b>                                                               | <b>476</b>        | <b>-</b>  | <b>-</b>  | <b>692</b>        | <b>69,665</b> |

**l Dividend**

During the year, company has not declared or paid any dividend.

m Estimated amount of contracts to be executed on capital account (net of advances) NIL NIL

3. **Remuneration to Directors:** *Rs. in thousands*

| Key Personnel | Particulars                 | 31-Mar-2026   | 31-Mar-2025   |
|---------------|-----------------------------|---------------|---------------|
| N T Anil Das  | Remuneration                | 9,329         | 5,301         |
|               | Incentive                   | 4,500         | 3,631         |
|               | Performance based incentive | -             | 1,231         |
| K A Jithesh   | Remuneration                | 10,065        | 7,046         |
|               | Incentive                   | -             | 3,383         |
|               | Performance based incentive | -             | 492           |
|               | <b>Total</b>                | <b>23,894</b> | <b>21,085</b> |

4. **Auditors' Remuneration**

|                             | 31-Mar-2026 | 31-Mar-2025 |
|-----------------------------|-------------|-------------|
| Statutory Audit             | 220         | 200         |
| Tax Audit                   | 125         | 108         |
| Other Certification charges | 141         | 156         |
| <b>Total</b>                | <b>486</b>  | <b>464</b>  |

5. **Contingent Liabilities:** *Rs. in thousands*

| Bank Guarantee against FD with HDFC Bank given to :    | 31-Mar-2026   | 31-Mar-2025   |
|--------------------------------------------------------|---------------|---------------|
| Bharat Earth Movers Ltd                                | 153           | 153           |
| Ship Building Center                                   | 9,968         | 11,038        |
| Warship Overseeing Team (KOL)                          | 27            | 27            |
| The Director Dmde                                      | 37            | 6,175         |
| Cochin Shipyards Ltd                                   | 1,579         | 1,263         |
| Garden Reach Shipbuilders And                          | 15,843        | 15,910        |
| Bescom                                                 | 250           | 250           |
| NPOL                                                   | 114           | 114           |
| Human Space Flights Centre                             | 258           | 258           |
| Centre For Artificial Intelligence                     | 28            | 28            |
| CDOT                                                   | 49            | 49            |
| Centre for Development of Advanced Computing           | 23            | 23            |
| DSWL Bangalore(Indian Army)                            | 0             | 0             |
| Goa Shipyards Ltd                                      | 1,423         | 550           |
| Hoogly Cochin Shipyards Ltd                            | 350           | 350           |
| HITU                                                   | 76            | 76            |
| Indian Institute of Space Science and Technology       | 15            | 15            |
| ITI LTD                                                | 45            | 45            |
| Mazagon Dockyard Ltd                                   | 319           | 319           |
| MTRDC                                                  | 878           | 878           |
| Naval Dockyard Mumbai                                  | 120           | 120           |
| PCDA Navy,Mumbai (Indian Naval Academy)                | 49            | 49            |
| NSTL                                                   | 5,100         | 5,100         |
| VSSC                                                   | 67            | 67            |
| Feasibility Study & Detailed Project report for 858452 | 858           | -             |
| ISRO Inertial Systems Unit                             | 238           | -             |
| CNS CONTINGENCY PUBLIC FUND II                         | 213           | -             |
|                                                        | <b>38,080</b> | <b>42,855</b> |

Balance in Sundry Debtors, Creditors, Loans and Advances and Deposits are subject to confirmation.

| Earnings Per Equity Share                      | 31-Mar-2026 | 31-Mar-2025 |
|------------------------------------------------|-------------|-------------|
| Profit/(Loss) after taxation                   | 60,949      | 18,171      |
| Basic/Weighted Average number of Equity Shares | 440,000     | 440,000     |
| Nominal value of Equity shares                 | 10          | 10          |
| Basic and Diluted Earnings Per Share (Rs.)     | 138.52      | 41.30       |



## 8. Related Party Disclosures:

Summary of transactions with related parties, during the year, is as follows:

|                                              |                     |                               | Rs. in thousands |             |
|----------------------------------------------|---------------------|-------------------------------|------------------|-------------|
| Name of the Related Party                    | Relationship        | Nature of transaction         | 31-Mar-2026      | 31-Mar-2025 |
| 1. Anildas NT                                | Director            | Director Remuneration         | 13,829           | 10,163      |
| 2. Jithesh KA                                | Director            | Director Remuneration         | 10,065           | 10,922      |
| 3. Geetha Das                                | Director            | Consultancy Services received | -                | 294         |
|                                              |                     | Interest on Property Mortgage | 656              | 656         |
| 4. Aishwarya Das                             | Director's relative | Consultation charges paid     | 137              | 191         |
|                                              |                     | Re-imbursement                | -                | 806         |
| 5. Subsidiary-Lightleader Solar Power Pvt    | Subsidiary Company  |                               |                  |             |
|                                              |                     | Intercompany Loans            | 472              | 379         |
|                                              |                     | Closing Balance               | 93               | 379         |
|                                              |                     | Sales                         | 664              | -           |
|                                              |                     | Debtor                        | 773              | -           |
| 6. Krishna Defence and Allied Industries Ltd | Associate Company   | Billing on Arms Length Price  | 799              | -           |
|                                              |                     | Debtor                        | 42               | -           |
| 7. Swan Defence and Heavy Industries Limited | Associate Company   | Billing on Arms Length Price  | 550              | -           |
|                                              |                     | Debtor                        | -                | -           |

- (i) The above information has been determined to the extent such parties have been identified.

## 9. Financial instruments

### 9.1 Initial recognition

The Company recognizes financial assets and financial liabilities when it becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are recognized at fair value on initial recognition, except for trade receivables which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities, which are not at fair value through profit or loss, are added to the fair value on initial recognition. Regular way purchase and sale of financial assets are accounted for at trade date.

### 9.2 Subsequent measurement

#### a. Non-derivative financial instruments

##### (i) Financial assets carried at amortized cost

A financial asset is subsequently measured at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

##### (ii) Financial assets carried at fair value through other comprehensive income (FVOCI)

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company has made an irrevocable election for its investments, which are classified as equity instruments to present the subsequent changes in fair value in other comprehensive income based on its business model.

##### (iii) Financial assets carried at fair value through profit or loss (FVTPL)

A financial asset, which is not classified in any of the above categories are subsequently fair valued through profit or loss.

##### (iv) Financial liabilities

Financial liabilities are subsequently carried at amortized cost using the effective interest method, except for contingent consideration recognized in a business combination, which is subsequently measured at fair value through profit or loss.

##### (v) Investment in subsidiaries

Investment in subsidiaries is carried at cost in the separate financial statements

### 9.3 Derecognition of financial instruments

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109. A financial liability (or a part of a financial liability) is derecognized from the Company's Balance Sheet when the obligation specified in the contract is discharged or cancelled or expires.

### 9.4 Fair value of financial instruments

In determining the fair value of its financial instruments, the Company uses a variety of methods and assumptions that are based on market conditions and risks existing at each reporting date. The methods used to determine fair value include discounted cash flow analysis, option pricing model, market multiples, available quoted market prices and dealer quotes. All methods of assessing fair value result in general approximation of value, and such value may never actually be realized. For financial assets and liabilities maturing within one year from the Balance Sheet date and which are not carried at fair value, the carrying amounts approximate fair value due to the short maturity of these instruments.

### 9.5 Impairment

The Company recognizes loss allowances using the expected credit loss (ECL) model for the financial assets and unbilled revenues which are not fair valued through profit or loss. Loss allowance for trade receivables and unbilled revenues with no significant financing component is measured at an amount equal to lifetime ECL. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL.

The Company determines the allowance for credit losses based on historical loss experience adjusted to reflect current and estimated future economic conditions. The Company considers current and anticipated future economic conditions relating to industries the Company deals with and the countries where it operates

For trade receivables, trade payables, other assets and payables maturing within one year from the Balance Sheet date, the carrying amounts approximate the fair value due to the short maturity of these instruments.



## 9.6 Fair value hierarchy

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 – Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

## 9. a Trade Payables ageing schedule

| Particulars               | Outstanding for following periods from due date of payment as at 31-03-2026 |           |           |                   | Total         |
|---------------------------|-----------------------------------------------------------------------------|-----------|-----------|-------------------|---------------|
|                           | Less than 1 Year                                                            | 1-2 years | 2-3 years | More than 3 Years |               |
| MSME                      | 435                                                                         | -         | -         | -                 | 435           |
| Others                    | 41,254                                                                      | -         | -         | 40                | 41,294        |
| Disputed Dues - MSME      | -                                                                           | -         | -         | -                 | -             |
| Disputed Dues - Others    | -                                                                           | -         | -         | -                 | -             |
| <b>Sub-Total</b>          | <b>41,689</b>                                                               | <b>-</b>  | <b>-</b>  | <b>40</b>         | <b>41,729</b> |
| Accrued Payable (not due) |                                                                             |           |           |                   |               |
| -MSME                     | -                                                                           | -         | -         | -                 | -             |
| -Others                   | -                                                                           | -         | -         | -                 | -             |
| <b>Total</b>              | <b>41,689</b>                                                               | <b>-</b>  | <b>-</b>  | <b>40</b>         | <b>41,729</b> |

| Particulars               | Outstanding for following periods from due date of payment as at 31-03-2025 |           |           |                   | Total         |
|---------------------------|-----------------------------------------------------------------------------|-----------|-----------|-------------------|---------------|
|                           | Less than 1 Year                                                            | 1-2 years | 2-3 years | More than 3 Years |               |
| MSME                      | 894                                                                         | -         | -         | -                 | 894           |
| Others                    | 36,622                                                                      | -         | 40        | -                 | 36,662        |
| Disputed Dues - MSME      | -                                                                           | -         | -         | -                 | -             |
| Disputed Dues - Others    | -                                                                           | -         | -         | -                 | -             |
| <b>Sub-Total</b>          | <b>37,516</b>                                                               | <b>-</b>  | <b>40</b> | <b>-</b>          | <b>37,556</b> |
| Accrued Payable (not due) |                                                                             |           |           |                   |               |
| -MSME                     | -                                                                           | -         | -         | -                 | -             |
| -Others                   | -                                                                           | -         | -         | -                 | -             |
| <b>Total</b>              | <b>37,516</b>                                                               | <b>-</b>  | <b>40</b> | <b>-</b>          | <b>37,556</b> |

## 10 Financial Ratios:

| Ratio                                        | Numerator                                        | Denominator                                          | 31-Mar-2026 | 31-Mar-2025 | Changes in % | Reason for Change                                                |
|----------------------------------------------|--------------------------------------------------|------------------------------------------------------|-------------|-------------|--------------|------------------------------------------------------------------|
| Current Ratio (in times)                     | Current Assets                                   | Current Liabilities                                  | 2.20        | 1.80        | 22.49        | -                                                                |
| Debt Equity Ratio                            | Total Debt                                       | Shareholder's Equity                                 | 0.20        | 0.34        | -40.92       | Due to decrease in Borrowings                                    |
| Return on Equity Ratio (in %)                | Profit for the year                              | Average Shareholder's Equity                         | 13.85       | 4.13        | 235.41       | Due to increase in the profits                                   |
| Inventory turnover Ratio (in times)          | Cost of goods sold                               | Average Inventories                                  | 2.94        | 3.02        | -2.93        | -                                                                |
| Trade Receivables turnover ratio (in times)* | Gross Revenue from sale of products and services | Average Trade Receivables                            | 11.87       | 10.92       | 8.71         | -                                                                |
| Trade Payables turnover ratio (in times)*    | Credit Purchase                                  | Average Trade Payables                               | 0.22        | 0.16        | 32.38        | Due to increase in the purchase of services                      |
| Net Capital turnover ratio (in times)**      | Gross Revenue from sale of products and services | Working Capital (Current assets-Current Liabilities) | 4.56        | 4.73        | -3.68        | -                                                                |
| Net Profit ratio (in %)                      | Profit for the year                              | Gross Revenue from sale of products and services     | 7.26        | 3.07        | 136.38       | Due to increase in the turnover                                  |
| Return on Capital employed (in %)            | Profit before interest and taxes                 | Average Capital employed                             | 37.82       | 17.23       | 119.43       | Due to increase in the turnover & utilisation of all fixed costs |

## 10.a Segment Reporting

Ind AS 108 Segment Reporting establishes standards for the way that companies report information about their operating segments and related disclosures, as applicable about products and services and major customers.

Based on the "management approach" as defined in Ind AS 108, the management evaluates the Company's performance and allocates resources based on an analysis of various performance indicators by business segments. Accordingly, information has been presented both along business segments.

The accounting principles used in the preparation of the financial statements are consistently applied to record revenue and expenditure in individual segments and are as set out in the significant accounting policies. Revenue and identifiable operating expenses in relation to segments are categorized based on items that are individually identifiable to that segment. Certain expenses such as depreciation and finance cost, which form a significant component of total expenses, are not specifically allocable to specific segments as the underlying assets are used interchangeably. Management believes that it is not practical to provide segment disclosures relating to those expenses, and accordingly these expenses are separately disclosed as "unallocated" and adjusted against the operating income of the Company.

Operating segments are defined as components of an enterprise for which discrete financial information is available that is evaluated regularly by the chief operating decision maker, in deciding how to allocate resources and assessing performance. The company's chief operating decision maker is the Chief Executive Officer and Managing Director.

The company has identified business segments as reportable segments. Business segments of the company are primarily enterprises in Software reselling Services, supplying technical/professional Manpower, Solar and Others Segment includes Engineering Consultancy Services, Product Development and Manufacturing, Marine design, Naval Architecture & Shipbuilding and port sector. All other segments represent the operating Revenue and identifiable operating expenses in relation to segments are categorized based on items that are individually identifiable to that segment. Revenue for 'all other segments' represents revenue generated by providing Engineering Services & Marine Design, Naval Architecture, Shipbuilding & port sector. The Management believes that it is not practical to provide segment disclosures relating to those costs and expenses, and accordingly these expenses are separately disclosed as "unallocated" and adjusted against the total income of the Company.

Business segment revenue information is collated based on individual customers invoiced or in relation to which the revenue is otherwise recognized.

### Business Segments

Information on reportable segments for the year ended March 31, 2026 is given below:

| Particulars            | Rs. in thousands   |               |             |                |
|------------------------|--------------------|---------------|-------------|----------------|
|                        | Software reselling | Staffing      | Others      | Total          |
| Segment Revenue        | 494,601            | 265,631       | 79,038      | 839,270        |
| Operating Expenses     | 395,792            | 248,226       | 79,511      | 723,529        |
| <b>Segment Results</b> | <b>98,809</b>      | <b>17,405</b> | <b>-473</b> | <b>115,741</b> |
| Allocated Expenses     | 7,284              | 7,194         | 7,708       | 22,186         |
| Profit                 | 91,525             | 10,212        | -8,182      | 93,556         |
| Unallocated Expenses   |                    |               |             | 12,615         |
| <b>Net Profit</b>      |                    |               |             | <b>80,941</b>  |

### Assets and Liabilities

|                |        |        |        |     |
|----------------|--------|--------|--------|-----|
| Segment Assets | 56,017 | 40,375 | 15,542 | 112 |
|----------------|--------|--------|--------|-----|



|                     |        |        |        |    |
|---------------------|--------|--------|--------|----|
| Segment Liabilities | 44,981 | 18,623 | 11,608 | 75 |
|---------------------|--------|--------|--------|----|

#### Significant clients

Revenues from one customer amounted to ₹8.49 crores, representing 10.14% of total revenue. These revenues are attributable to the Manpower(Staffing) segment (Rs. 4.56 Crores) and Other Segment (Rs.3.94 Crores).



## 11. Gratuity

The Company provides for gratuity, a defined benefit retirement plan ("the Gratuity Plan") covering eligible Indian employees. The Gratuity Plan provides a lump-sum payment to vested employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's salary and the tenure of employment with the Company. The Company contributes gratuity liabilities are invested in a scheme with the Life Insurance Corporation of India as permitted by Indian law.

The Company operates defined benefit pension plan in certain overseas jurisdictions, in accordance with the local laws. These plans are managed by third-party fund managers. The plans provide for periodic payouts after retirement and / or a lumpsum payment as set out in rules of each fund and includes death and disability benefits. The defined benefit plans require contributions, which are based on a percentage of salary that varies depending on the age of the respective employees. Liabilities with regard to these defined benefit plans are determined by actuarial valuation, performed by an external actuary, at each Balance Sheet date using the projected unit credit method. These defined benefit plans expose the Company to actuarial risks, such as longevity risk, interest rate risk and market risk.

The Company recognizes the net obligation of a defined benefit plan in its Balance Sheet as an asset or liability. Gains and losses through re-measurements of the net defined benefit liability / (asset) are recognized in other comprehensive income and are not reclassified to profit or loss in subsequent periods. The actual return of the portfolio of plan assets, in excess of the yields computed by applying the discount rate used to measure the defined benefit obligation is recognized in other comprehensive income. The effect of any plan amendments is recognized in net profit in the Statement of Profit and Loss.

### 11.1 Provisions

11.1.1 The benefits payable under this plan are governed by "Gratuity Act 1972"

11.1.2 We give below a summary of the principal rules of the Plan;

| Type of Plan                                              | Defined Benefit                                                                               |
|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| Employer's Contribution                                   | 100%                                                                                          |
| Employee's Contribution                                   | 0%                                                                                            |
| Salary for calculation of gratuity                        | Last Drawn Eligible Monthly Salary as per Data                                                |
| Benefits on Normal Retirement                             | As per the provisions of Chapter-V of the Code on Social Security, 2020 With Limit of 20 Lacs |
| Benefit on early exit due to early retirement/resignation | Same as normal retirement benefit upto the date of exit                                       |
| Benefit on death in service                               | Same as normal retirement benefit except that no vesting condition apply                      |
| Eligible Monthly Salary                                   | Wages as defined under Sec. 2(88) of Chapter 1 of the Code on Social Security, 2020           |
| Maximum Limit (Capped/Uncapped)                           | INR 20 Lakhs                                                                                  |
| Minimum Service Condition (in Years) (Vesting Period)     | 5 Years of Service                                                                            |
| Normal Retirement Age (in Years)                          | 58 Years                                                                                      |

### 11.1.3 Disclosure Format

This section provides the Report under IND AS 19 in respect of Gratuity Plan.

Table I: Changes in Present Value of Obligations

| Particulars                                 | Rs. in thousands |            |
|---------------------------------------------|------------------|------------|
|                                             | 31.03.2026       | 31.03.2025 |
| Opening of defined benefit obligations      | 10,235           | 9,572      |
| Interest Cost                               | 1                | 628        |
| Service cost                                | 2,083            | 1,959      |
| Liability Transfer In/(Out)                 | -                | -          |
| Benefit Paid                                | -1,063           | -          |
| Benefit Paid by the Company                 | -                | -1,162     |
| Actuarial (Gain)/Loss on total liabilities: | 2,533            | -762       |
| Closing of defined benefit obligation       | 13,789           | 10,235     |

Table II: Interest Expenses

| Particulars   | 31.03.2026 | 31.03.2025 |
|---------------|------------|------------|
| Interest Cost | 1          | 628        |

Table III: Fair value of Plan Assets

| Particulars                                | 31.03.2026 | 31.03.2025 |
|--------------------------------------------|------------|------------|
| Fair Value of Plan Assets at the beginning | 2,005      | -          |
| Interest Income                            | 109        | -          |



Table IV: Net Liability

| Particulars                                  | 31.03.2026   | 31.03.2025   |
|----------------------------------------------|--------------|--------------|
| PVO at th beginning of the period            | 10,235       | 9,572        |
| Fair Value of Assets at the beginning report | 2,005        | -            |
| <b>Total</b>                                 | <b>8,230</b> | <b>9,572</b> |

Table V. Net Interest Cost

| Particulars                                 | 31.03.2026 | 31.03.2025 |
|---------------------------------------------|------------|------------|
| Interest Cost on Defined Benefit Obligation | 542        | 628        |
| Interest Income on Plan Assets              | 109        | -          |
| <b>Net Interest Cost (Income)</b>           | <b>433</b> | <b>628</b> |

Table VI: Actual Return on Plan Asset

| Particulars                                     | 31.03.2026 | 31.03.2025 |
|-------------------------------------------------|------------|------------|
| Less Interest income included above             | 0          | 5          |
| Return on plan assets excluding interest income | -0         | -          |
| <b>Actual Return on Plan Assets</b>             | <b>0</b>   | <b>5</b>   |

Table VI: Acturial (Gain)/Loss on Obligation

| Particulars                                  | 31.03.2026   | 31.03.2025  |
|----------------------------------------------|--------------|-------------|
| - due to change in demographic assumptions   | -            | -           |
| - due to change in financial assumptions     | 1,708        | 322         |
| - due to experience variance                 | 825          | -1,084      |
| <b>Closing of defined benefit obligation</b> | <b>2,533</b> | <b>-762</b> |

Table VIII: Fair Value of Plan Assets

| Particulars                                    | 31.03.2026   | 31.03.2025   |
|------------------------------------------------|--------------|--------------|
| Opening Fair Value of Plan Assets              | 2,005        | -            |
| Adjustment to Opening Fair Value of Plan Asset | -            | -            |
| Return on Plan Assets Excl. Interest Income    | -75          | 5            |
| Interest Income                                | 109          | -            |
| Transfer in Fund                               | -            | -            |
| Transfer out Fund                              | -            | -            |
| Employer Contribution                          | 500          | 2,000        |
| Benefits Paid                                  | -1           | -            |
| <b>Fair Value of Plan Assets at end</b>        | <b>2,539</b> | <b>2,005</b> |

Table X: Amounts to be recognized in the Balance Sheet and Statement of profit &amp; loss account

| Particulars                                               | 31.03.2026     | 31.03.2025    |
|-----------------------------------------------------------|----------------|---------------|
| Present Value of Obligations at the end of the period     | 13,789         | 10,235        |
| Fair value of plan assets                                 | 2,539          | 2,005         |
| Funded Status                                             | -11,251        | -8,230        |
| <b>Net Asset/( Liability) recognized in balance sheet</b> | <b>-11,251</b> | <b>-8,230</b> |

Table XI: Expense Recognized in Statement of Profit and Loss

Rs. in thousands

| Particulars                                                      | 31.03.2026   | 31.03.2025   |
|------------------------------------------------------------------|--------------|--------------|
| Current Service cost                                             | 2,083        | 1,959        |
| Net Interest Cost                                                | 433          | 628          |
| <b>Expenses Recognized in the statement of Profit &amp; Loss</b> | <b>2,516</b> | <b>2,587</b> |

Table XII: Other Comprehensive Income (OCI)

| Particulars                                                     | 31.03.2026   | 31.03.2025  |
|-----------------------------------------------------------------|--------------|-------------|
| Actuarial (Gain)/Loss recognized for the period                 | 2,533        | -762        |
| Actuarial gain / (loss) on liabilities                          | -            | -           |
| Return on Plan Assets excluding net Interest                    | 75           | -5          |
| Actuarial gain / (loss) on assets                               | -            | -           |
| <b>Closing amount recognized in OCI outside P&amp;L account</b> | <b>2,608</b> | <b>-767</b> |

Table XIII: Movements in the Liability recognized in Balance Sheet

| Particulars                                     | 31.03.2026    | 31.03.2025   |
|-------------------------------------------------|---------------|--------------|
| Opening of Net Liability                        | 8,230         | 9,572        |
| Expenses as above                               | 2,516         | 2,587        |
| Benefits Paid By The Company                    | -             | -1,162       |
| Contribution paid                               | -500          | -2,000       |
| Liability Transferred In / (out) - Net          | -             | -            |
| Other Comprehensive Income(OCI)                 | 2,608         | -767         |
| <b>Closing of Net defined benefit liability</b> | <b>12,854</b> | <b>8,230</b> |



Table XVI: Major categories of plan assets (as percentage of total plan assets)

| Particulars                                         | Total Amount | Target Allocation |
|-----------------------------------------------------|--------------|-------------------|
| Cash and Cash Equivalents                           | -            | 0%                |
| Gratuity Fund (PNB MetLife India Insurance Co. Ltd) | 2,539        | 100%              |
| Debt Security - Government Bond                     | -            | 0%                |
| Equity Securities - Corporate debt securities       | -            | 0%                |
| Other Insurance contracts                           | -            | 0%                |
| Property                                            | -            | 0%                |
| <b>Total Itemized Assets</b>                        | <b>2,539</b> | <b>100%</b>       |

Table XVIII: Assumptions

| Assumptions                                         | 31.03.2026        | 31.03.2025        |
|-----------------------------------------------------|-------------------|-------------------|
| Discount Rate                                       | 6.27% per annum   | 6.35% per annum   |
| Rate of increase in Compensation                    | 15.00% per annum  | 10.00% per annum  |
| Annual increase in healthcare costs                 |                   |                   |
| Future Changes in maximum state healthcare benefits |                   |                   |
| Expected average remaining service                  | 3.84              | 2.76              |
| Employee Attrition Rate(Past Service (PS))          | PS: 0 to 40 : 26% | PS: 0 to 40 : 26% |

Table XIX: Sensitivity Analysis

|     | DR: Discount Rate |             | ER: Salary Escalation Rate |             |
|-----|-------------------|-------------|----------------------------|-------------|
|     | PVO DR + 1%       | PVO DR - 1% | PVO ER + 1%                | PVO ER - 1% |
| PVO | 13,823,851        | 14,882,563  | 14,708,733                 | 13,969,140  |

Table XX: Expected Payout

|                                 | Rs. in thousands  |
|---------------------------------|-------------------|
| <b>Year</b>                     | <b>31.03.2026</b> |
| Expected Outgo First            | 4,194             |
| Expected Outgo Second           | 1,896             |
| Expected Outgo Third            | 1,760             |
| Expected Outgo Fourth           | 1,643             |
| Expected Outgo Fifth            | 1,597             |
| Expected Outgo Six to Ten years | 4,967             |

Table XXII: Narrations

**1. Analysis of Defined Benefit Obligation**

The number of members under the scheme have increased by 83.72%.

The total salary has increased by 99.30% during the accounting period.

The resultant liability at the end of the period over the beginning of the period has increased by 40.02%.

**2. Expected rate of return basis**

EROA is the discount rate as at previous valuation date as per the accounting standard

**3. Description of Plan Assets and Reimbursement Conditions**

100% of the Plan Asset is entrusted to PNB MetLife India Insurance Co. Ltd under their Group Gratuity Scheme. The reimbursement is subject to insurer's Surrender Policy

**4. Investment / Interest Risk**

Interest risk if the return on the invested fund falls below the discount rate used to arrive at present value of the benefit.

**5. March 2026 Report**

The Company is not exposed to risk of the employees living longer as the benefit under the scheme ceases on the employee separating from the employer for any reason.

**6. Salary Escalation Rate**

The salary escalation rate has increased from 10.00% to 15.00% and hence there is a increase in liability leading to actuarial loss due to change in salary escalation rate.



#### 7. Discount Rate

The discount rate has decreased from 6.35% to 6.27% and hence there is an increase in liability leading to actuarial loss due to change in discount rate.

With respect to sub-section (4) of Section 4A of the Payment of Gratuity Act, 1972 (Central Act No. 39 of 1972) of Government of Karnataka, Company Initiated Investment for Gratuity Insurance scheme and made a deposit of Rs.15,00,000/- as a partial liability to the Fund.

#### 12. Equity

##### Ordinary shares

Ordinary shares are classified as equity share capital. Incremental costs directly attributable to the issuance of new ordinary shares, share options and buyback are recognized as a deduction from equity, net of any tax effects.

##### Description of reserves

##### Retained earnings

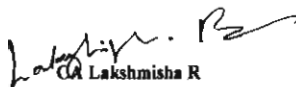
Retained earnings represent the amount of accumulated earnings of the Company.

Other components of equity include remeasurement of net defined benefit liability / asset, equity instruments fair valued through other comprehensive income, changes on fair valuation of investments and changes in fair value of derivatives designated as cash flow hedges, net of taxes.

13a. Disclosures envisaged under Accounting Standards are limited to those, which are applicable to the Company.

13b. Previous year's figures have been reclassified/ regrouped wherever necessary.

Vide our report of even date  
For Prakash Bhat & Associates  
Chartered Accountants  
Firm Reg. No-07830S

  
CA Lakshmi R  
Partner  
Membership No: 261488  
Place : Bangalore  
Date : 21-05-2026  
UDIN : 26261488MYLMMM8866



For & on behalf of the Board of Directors of  
Conceptia Software Technologies Pvt. Ltd.

  
JITHESH K A  
DIRECTOR  
DIN : 02387951

  
ANILDAS NT  
MANAGING DIRECTOR  
DIN : 02406102



Note 14: Property, plant and equipment and intangible assets

| Particulars                | Property, plant and equipment |           |                     |                        |                    |                  |                        | Intangible assets (acquired/ internally generated) |           |                   |          |                    |           |
|----------------------------|-------------------------------|-----------|---------------------|------------------------|--------------------|------------------|------------------------|----------------------------------------------------|-----------|-------------------|----------|--------------------|-----------|
|                            | Land                          | Buildings | Plant and equipment | Leasehold improvements | Computer equipment | Office equipment | Furniture and fixtures | Vehicles                                           | Total (A) | Computer Software | Goodwill | Brands/ trademarks | Total (B) |
| Gross Block:               |                               |           |                     |                        |                    |                  |                        |                                                    |           |                   |          |                    |           |
| Balance as at 1 April 2024 | -                             | -         | 2,257               | -                      | 23,139             | 8,235            | 5,069                  | 3,051                                              | 41,750    | 5,131             | -        | -                  | 8,510     |
| Additions                  | 13,845                        | 6,249     | -                   | -                      | 2,959              | 3,056            | 10,568                 | -                                                  | 36,676    | -                 | -        | -                  | -         |
| Disposals                  | -                             | -         | -                   | -                      | 125                | -                | -                      | -                                                  | 125       | -                 | -        | -                  | -         |
| At 31 March 2025           | 13,845                        | 6,249     | 2,257               | -                      | 25,972             | 11,291           | 15,637                 | 3,051                                              | 78,302    | 5,131             | -        | -                  | 8,510     |
| Balance as at 1 April 2025 | 13,845                        | 6,249     | 2,257               | -                      | 25,972             | 11,291           | 15,637                 | 3,051                                              | 78,302    | 5,131             | -        | -                  | 8,510     |
| Additions                  | -                             | -         | -                   | -                      | 5,624              | 620              | 286                    | -                                                  | 6,530     | 150               | -        | -                  | 150       |
| Disposals                  | -                             | -         | -                   | -                      | -                  | -                | -                      | -                                                  | -         | -                 | -        | -                  | -         |
| At 31 March 2026           | 13,845                        | 6,249     | 2,257               | -                      | 31,596             | 11,911           | 15,923                 | 3,051                                              | 84,832    | 5,281             | -        | -                  | 8,660     |
| Accumulated depreciation:  |                               |           |                     |                        |                    |                  |                        |                                                    |           |                   |          |                    |           |
| Balance as at 1 April 2024 | -                             | -         | 1,647               | -                      | 19,304             | 6,633            | 3,536                  | 2,672                                              | 33,791    | 5,131             | -        | -                  | 6,649     |
| Charge for the year        | -                             | 104       | 150                 | -                      | 2,694              | 591              | 534                    | 378                                                | 4,452     | -                 | -        | -                  | 258       |
| Disposals                  | -                             | -         | -                   | -                      | 7                  | -                | -                      | -                                                  | 7         | -                 | -        | -                  | -         |
| At 31 March 2025           | -                             | 104       | 1,797               | -                      | 21,990             | 7,225            | 4,070                  | 3,050                                              | 38,236    | 5,131             | -        | -                  | 6,907     |
| Balance as at 1 April 2025 | -                             | 104       | 1,797               | -                      | 21,990             | 7,225            | 4,070                  | 3,050                                              | 38,236    | 5,131             | -        | -                  | 6,907     |
| Additions                  | -                             | 104       | 150                 | -                      | 3,177              | 898              | 1,160                  | 1                                                  | 5,491     | 4                 | -        | -                  | 262       |
| Disposals                  | -                             | -         | -                   | -                      | -                  | -                | -                      | -                                                  | -         | -                 | -        | -                  | -         |
| At 31 March 2026           | -                             | 208       | 1,948               | -                      | 25,167             | 8,123            | 5,229                  | 3,051                                              | 43,727    | 5,135             | -        | -                  | 7,168     |
| Net Block                  |                               |           |                     |                        |                    |                  |                        |                                                    |           |                   |          |                    |           |
| At 31 March 2024           | -                             | -         | 610                 | -                      | 3,835              | 1,601            | 1,533                  | 380                                                | 7,959     | 0                 | -        | -                  | 1,861     |
| At 31 March 2025           | 13,845                        | 6,145     | 460                 | -                      | 3,983              | 4,066            | 11,567                 | 1                                                  | 40,066    | 0                 | -        | -                  | 1,603     |
| At 31 March 2026           | 13,845                        | 6,040     | 309                 | -                      | 6,429              | 3,788            | 10,693                 | 0                                                  | 41,105    | 146               | -        | -                  | 1,492     |



**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED**  
**NOTES TO BALANCE SHEET**

*Rs. in thousands*

| <b>Note No 15.Non current investments</b>                                | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|--------------------------------------------------------------------------|--------------------|--------------------|
| <b>Investment in Equity Shares</b>                                       |                    |                    |
| <b>Unquoted</b>                                                          |                    |                    |
| Shares in Conceptia Asia Pacific,Singapore                               | 2                  | 2                  |
| Lightleader Solar Power Pvt                                              | 99                 | 99                 |
|                                                                          | <b>101</b>         | <b>101</b>         |
| <b>Investment in Equity Instruments</b>                                  |                    |                    |
| <b>In Associates/Subsidiary</b>                                          |                    |                    |
| Subsidiary-Lightleader Solar Power Pvt                                   | 99                 | 99                 |
| Conceptia Asia Pacific,Singapore                                         | 2                  | 2                  |
|                                                                          | <b>101</b>         | <b>101</b>         |
| <b>Note No 17.Inventories</b>                                            | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
| Finished Goods (Softwares) & WIP                                         | 120,402            | 72,164             |
|                                                                          | <b>120,402</b>     | <b>72,164</b>      |
| <b>Notes No 18.Investments</b>                                           | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|                                                                          | -                  | -                  |
|                                                                          | -                  | -                  |
|                                                                          | -                  | -                  |
| <b>Notes No 19.Trade Receivables</b>                                     | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
| *Unsecured and considered good                                           | 71,868             | 69,665             |
| *Others Debts, unsecured and considered good                             |                    |                    |
| <i>(Details of outstanding Debtors and aging given as per note 2(k))</i> | <b>71,868</b>      | <b>69,665</b>      |
| <b>Note No 20. Cash &amp; Cash Equivalents</b>                           | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
| Cash on Hand                                                             | -                  | 7                  |
| <b>Balances With Banks:</b>                                              |                    |                    |
| HDFC Bank-3219                                                           | 24,714             | 28,354             |
| HDFC C/A 50200071302467                                                  | 771                | 610                |
| HDFC DIVIDEND A/C 01578600000017                                         | 65                 | 65                 |
| TD with HDFC < 3 months                                                  | 2,500              | -                  |
|                                                                          | <b>28,051</b>      | <b>29,036</b>      |

\* Cash and Cash Equivalents include cash on hand cheques, drafts on hand, cash at bank and deposits with banks.

\* Cash and Cash Equivalents include restricted Cash and Bank balances of Rs.65,340 as at 31st March 2025, respectively.

\* Balances with bank in unpaid dividend account is Rs.65,340/-



|                                                              | <i>Rs. in thousands</i> |                    |
|--------------------------------------------------------------|-------------------------|--------------------|
| <b>Note No 21. Bank Balances other than above</b>            | <b>31-Mar-2026</b>      | <b>31-Mar-2025</b> |
| Fixed Deposits with banks as security against bank guarantee |                         |                    |
| FD with HDFC > 3month                                        | 33,830                  | 62,993             |
| RD with HDFC > 3month                                        | -                       | -                  |
|                                                              | <b>33,830</b>           | <b>62,993</b>      |
| Fixed deposits other than above > 3 Months                   | 38,560                  | -                  |
| <b>Total</b>                                                 | <b>72,390</b>           | <b>62,993</b>      |

| <b>Note No 22. Loans and advances</b>            | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|--------------------------------------------------|--------------------|--------------------|
| <b>a) Loans and advances to related parties</b>  |                    |                    |
| Lightleader Solar Power Private Limited          | -93                | 379                |
| Conceptia Asia Pacific- Singapore                | 49                 | -                  |
| <b>b) Others, Unsecured and considered good.</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
| Loan to Employees                                | 300                | 458                |
| Salary Advance                                   | 250                | 166                |
|                                                  | <b>506</b>         | <b>1,003</b>       |

| <b>Note No 23. Other Current Assets</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|-----------------------------------------|--------------------|--------------------|
| Security Deposits                       | 2,445              | 3,570              |
| Refundable Tenders fees                 | 214                | 1,062              |
| Advance Given to Suppliers              | 1,104              | 738                |
| Rental deposit                          | 4,147              | 3,522              |
| Receivable from Revenue Authorities     | 21,848             | 16,618             |
| (A)                                     | <b>29,758</b>      | <b>25,511</b>      |
| <u>Others</u>                           |                    |                    |
| Prepaid Insurance Premium               | 948                | 1,260              |
| Prepaid Expenses                        | 1,122              | 705                |
| Interest accrued                        | 445                | 11,484             |
| Other Assets                            | 4,016              | 2,768              |
| GST TDS receivable                      | 636                | 504                |
| Gst on advance                          | 1,595              | 2,150              |
| Retention on bill                       | 5,973              | 2,819              |
| (B)                                     | <b>14,734</b>      | <b>21,691</b>      |
| (A+B)                                   | <b>44,491</b>      | <b>47,202</b>      |

#### Financial Liabilities

#### Note No 26. Borrowings

|                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|--------------------|
| <b>a) Secured Loans</b>                                                                                                                                                                                                                                                                                                                                                                                                          |                    |                    |
| -From Bank                                                                                                                                                                                                                                                                                                                                                                                                                       | 10,670             | 11,482             |
| The above loans are secured by way of first charge on the property purchased by the company in Kochi, Kerala. The coborrowers to the facility are the CEO, COO and promoter shareholder Mrs Geetha Das. Interest rate is 9.85% p.a linked to repo rate 6.5%+3.35%. The principal is payable in equal monthly instalments of 120 months. As on 31st March 2026 Rs.1,06,69,883/- (previous year- Rs.1,14,81,723/-) is outstanding. |                    |                    |
| -From Others                                                                                                                                                                                                                                                                                                                                                                                                                     | -                  | -                  |
| <b>a) Unsecured Loans</b>                                                                                                                                                                                                                                                                                                                                                                                                        |                    |                    |
| -From Bank                                                                                                                                                                                                                                                                                                                                                                                                                       |                    |                    |
| HDFC Bank                                                                                                                                                                                                                                                                                                                                                                                                                        | 9,596              | 7,998              |
| -From Others                                                                                                                                                                                                                                                                                                                                                                                                                     |                    |                    |
| Director                                                                                                                                                                                                                                                                                                                                                                                                                         | -                  | -                  |
|                                                                                                                                                                                                                                                                                                                                                                                                                                  | <b>20,266</b>      | <b>19,480</b>      |



| Note No 27. Other Noncurrent Liabilities | Rs. in thousands |             |
|------------------------------------------|------------------|-------------|
|                                          | 31-Mar-2026      | 31-Mar-2025 |
|                                          | -                | -           |

| Note No 28. Borrowings              | 31-Mar-2026 | 31-Mar-2025 |
|-------------------------------------|-------------|-------------|
| <b>1.Loans repayable on demand:</b> |             |             |
| a) Secured Loans                    |             |             |
| -From Bank                          |             |             |
| HDFC Bank -Overdraft *              | 22,739      | 33,299      |

The above facility is primarily secured by way of paripassu hypothecation charge on entire stock and book debts of the company.

The facility is further secured by a lien on fixed deposits to the tune of 25% of the facility. The interest rate is 10%

Facility is further secured by way of personal guarantee of the directors Mr. Anildas N T and Mr. Jithesh.K A

|                                           |        |        |
|-------------------------------------------|--------|--------|
| 2. Loans and advance from related parties | -      | -      |
|                                           | 22,739 | 33,299 |

| Note no 29. Trade Payables          | 31-Mar-2026   | 31-Mar-2025   |
|-------------------------------------|---------------|---------------|
| -Micro,small and medium enterprises | 435           | 894           |
| -Others                             | 41,294        | 36,662        |
|                                     | <b>41,729</b> | <b>37,556</b> |

(Details of outstanding Creditors and aging given as per Note -9a)

| Note No 30.Other Financials Liabilities | 31-Mar-2026   | 31-Mar-2025   |
|-----------------------------------------|---------------|---------------|
| HDFC Bank Credit Card                   | 719           | 237           |
| Salary Payable                          | 29,302        | 21,761        |
| Other Liabilities                       | 440           | 14,723        |
|                                         | <b>30,461</b> | <b>36,720</b> |

| Note No 31. Other Current Liabilities | 31-Mar-2026   | 31-Mar-2025   |
|---------------------------------------|---------------|---------------|
| TDS Payable                           | 5,250         | 5,056         |
| Provident Fund Payable                | 2,533         | 2,544         |
| ESI Payable                           | 3             | 5             |
| Professional Tax Payable              | 107           | 103           |
| Gst Payable                           | 5,231         | 5,826         |
| Audit Fees Payable                    | 391           | 356           |
| Electricity Charges Payable           | 92            | 59            |
| Advance from Customers                | 7,647         | 10,762        |
| Dividend Payable                      | 65            | 65            |
|                                       | <b>21,318</b> | <b>24,775</b> |

**Short-term provisions**

| Note No 32. Provision for employee benefits | 31-Mar-2026   | 31-Mar-2025   |
|---------------------------------------------|---------------|---------------|
| Rent Payable                                | 721           | 575           |
| Gratuity Payable                            | 11,854        | 8,230         |
| Provision for Income tax                    | 19,000        | 6,547         |
| Incentives Payable                          | 4,916         | 8,743         |
| Allowance payable                           | 127           | -             |
| Travel Advance                              | 533           | 497           |
|                                             | <b>37,152</b> | <b>24,592</b> |



**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE  
NOTES TO STATEMENT OF PROFIT AND LOSS ACCOUNT**

*Rs. in thousands*

| <b>Note No 33. Revenue from operations</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|--------------------------------------------|--------------------|--------------------|
| Domestic sales                             | 32,175             | 9,274              |
| Export                                     | 33,273             | 17,489             |
| SEZ Supply                                 | 14,521             | 26,929             |
| Service Supplies                           | 759,965            | 538,257            |
|                                            | <b>839,934</b>     | <b>591,948</b>     |

| <b>Note No 34. Other Income</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|---------------------------------|--------------------|--------------------|
| Discount Received               | -                  | 4                  |
| Excess Provision written back   | -                  | 1,825              |
| Interest Income                 | 5,233              | 6,179              |
| Other Receipt                   | 361                | 4,393              |
|                                 | <b>5,594</b>       | <b>12,401</b>      |

| <b>Note No 35. Purchase of Stock-in-Trade</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|-----------------------------------------------|--------------------|--------------------|
| Import of software services                   | 40,042             | 14,869             |
| Interstate Purchase                           | 8,546              | 5,706              |
| Local Purchase                                | 280,860            | 249,397            |
| License Fees                                  | 1,426              | 794                |
| Service charges                               | 45                 | 148                |
| Transportation Charges                        | 17                 | 27                 |
|                                               | <b>330,936</b>     | <b>270,939</b>     |

| <b>Note No 36.Changes in Inventories</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|------------------------------------------|--------------------|--------------------|
| Add:Opening Stock                        | 72,164             | 44,271             |
| Less:Closing Stock                       | 120,402            | 72,164             |
|                                          | <b>-48,238</b>     | <b>-27,893</b>     |

| <b>Note No 37. Employee benefit expense</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|---------------------------------------------|--------------------|--------------------|
| Salary & Allowances                         | 363,961            | 244,697            |
| Bonus                                       | 157                | 10                 |
| Gratuity                                    | 2,519              | 2,587              |
| Employer Contribution to ESI                | 27                 | 78                 |
| Employer Contribution to LWF                | 15                 | 5                  |
| Incentive                                   | 14,146             | 11,176             |
| Company's Contribution to PF                | 15,426             | 11,213             |
| Uniform Expenses                            | 846                | 926                |
| Staff Welfare                               | 5,237              | 4,444              |
| Group Medical Benefit                       | 5,117              | 2,821              |
| Workmen compensation policy charges         | 4                  | 35                 |
|                                             | <b>407,454</b>     | <b>277,992</b>     |



|                                    | <i>Rs. in thousands</i> |                    |
|------------------------------------|-------------------------|--------------------|
| <b>Note No 38. Financial costs</b> | <b>31-Mar-2026</b>      | <b>31-Mar-2025</b> |
| Interest On Loan                   | 2,193                   | 2,900              |
| Bank Charges                       | 438                     | 782                |
| Bank Guarantee Charges             | 472                     | 621                |
| Processing Charges                 | 17                      | 33                 |
| Interest on Bill Discounting       | 973                     | 278                |
| Interest on OD                     | 2,886                   | 2,364              |
|                                    | <b>6,979</b>            | <b>6,977</b>       |

| <b>Note No 39. Other Expenses</b>            | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|----------------------------------------------|--------------------|--------------------|
| <b>General &amp; Administration Expenses</b> |                    |                    |
| Audit Fees                                   | 380                | 345                |
| Computer Maintainance Charges                | 1,469              | 1,792              |
| Consultation Charges                         | 23,682             | 12,183             |
| Credit Impairment                            | 579                | 3,575              |
| Commission & Brokerage                       | 26                 | -                  |
| Donations & Charities                        | 1                  | -                  |
| Membership Fees                              | 82                 | 99                 |
| Interest on late Payment statutory dues      | 321                | 394                |
| Rates & Taxes                                | 689                | -                  |
| Ineligible GST Input                         | 643                | 453                |
| Office maintainance                          | 2,124              | 1,175              |
| Printing & Stationery                        | 301                | 537                |
| Professional Tax renewal                     | 352                | 3                  |
| Postage & Courier                            | 95                 | 146                |
| Electricity & Water                          | 1,049              | 896                |
| Telephone & internet Expenses                | 635                | 2,061              |
| Rent                                         | 8,006              | 6,385              |
| Rent for PC and Work Stations                | -                  | 3                  |
| Professional Fees                            | 1,149              | 694                |
| Travelling                                   | 7,091              | 6,304              |
| Legal fees                                   | 13                 | -                  |
| Recruitment Charges                          | 876                | 1,333              |
| Miscellaneous Expenses                       | 79                 | 336                |
| ROC Filing fees                              | 7                  | 6                  |
| Registartion Fees                            | 6                  | 20                 |
| Stamp Duty                                   | -                  | 162                |
| Security Guard Service Charges               | 435                | 492                |
| Usage charges                                | 261                | 141                |
| Foreign exchange loss                        | 1,330              | 782                |
| Vehicle Fuel charges                         | 2,229              | 1,902              |
| License Renewal fees                         | 7                  | 5                  |
| Subscription charges                         | 2,615              | -                  |
| Bad debts Written off                        | 55                 | -                  |
| Liquidity damage                             | 27                 | 721                |
| <b>Sub Total</b>                             | <b>56,614</b>      | <b>42,946</b>      |

**Selling & Marketing Expenses**

|                              |               |               |
|------------------------------|---------------|---------------|
| Advertisement                | -             | 24            |
| Hotel/Accommodation          | 838           | 694           |
| Exhibition Charges           | 810           | 937           |
| Business Promotion           | 189           | 305           |
| Tender Fee                   | 8             | 19            |
| GEM Transaction Fee          | 101           | 646           |
| Marketing                    | 16            | 10            |
| Event Management Expenses    | 2,831         | 2,982         |
| Website & Print Brochures SM | 298           | 162           |
|                              | <b>61,705</b> | <b>48,726</b> |



**CONCEPTIA SOFTWARE TECHNOLOGIES PVT. LTD.**  
**Calculation of Deferred Tax for F.Y. 2025-26**

**Note No. 16**

**Rs. in thousands**

| <b>Particulars</b>                                                                |        | <b>31st March 2026</b> |
|-----------------------------------------------------------------------------------|--------|------------------------|
| WDV of Fixed Assets As per Books                                                  | 42,597 |                        |
| WDV of Fixed Assets As per Income Tax                                             | 43,735 |                        |
| Originating Timing Differences being Asset/(Liability)                            |        | (1,138)                |
|                                                                                   |        | (1,138)                |
| Deferred Tax Liability at Future Tax Rates                                        |        |                        |
| Tax and EC @25.17%                                                                |        | (286)                  |
| <b>Deferred Tax Asset for depreciation</b>                                        |        | (286)                  |
| Provision for Gratuity                                                            | 2,516  |                        |
| Incentive payable                                                                 | 1,839  |                        |
| TDS Disallowance                                                                  | 114    |                        |
| MSME Creditors                                                                    | -      |                        |
| <b>Deferred Tax Assets at Future Tax Rates for Gratuity, Directors Commission</b> |        | 1,125                  |
| <b>Total Deferred tax assets</b>                                                  |        | 838                    |
| Gratuity disallowed previous year, allowed this year                              | 1,500  |                        |
| Bonus disallowed previous year, allowed this year                                 | 5,665  |                        |
| Audit fee TDS disallowed previous year, allowed this year                         | 104    |                        |
| <b>Deferred Tax liability</b>                                                     |        | (1,829)                |
| <b>Net Deferred Tax Asset / (Liability) to be provided in books</b>               |        | (991)                  |
| Existing Deferred Tax Asset/(liability)                                           |        | 6,459                  |
| <b>Closing Balance in Deferred tax Asset Account after setting off</b>            |        | <b>5,468</b>           |





**PRAKASH BHAT & ASSOCIATES**  
**Chartered Accountants**

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## **INDEPENDENT AUDITOR'S REPORT**

**TO THE MEMBERS OF CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED,**

**Report on the Audit of the Consolidated Ind AS Financial Statements**

### **Opinion**

We have audited the accompanying consolidated Ind AS financial statements of **M/s. Conceptia Software Technologies Private Limited** (hereinafter referred to as "the Holding Company") and its subsidiaries (the Holding Company and its subsidiaries together referred to as "the Group") its associates and joint ventures comprising of the Consolidated Balance sheet as at 31<sup>st</sup> March 2026, the consolidated statement of Profit and Loss including other comprehensive income, the consolidated cash flow Statement for the year then ended, the Consolidated statement of Changes in Equity for the year then ended and notes to the consolidated Ind AS financial statements, including a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Ind AS Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of unaudited separate financial statements and on the other financial information of the subsidiaries associates and joint ventures the aforesaid Consolidated Ind AS Financial Statements give the information required by the Companies Act, 2013 in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2026, their consolidated profit including other comprehensive income, their Consolidated cash flows and the consolidated statement of changes in equity for the year ended on that date.

### **Basis for Opinion**

We conducted our audit of the Consolidated Ind AS Financial Statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Consolidated Ind AS Financial Statements.

### **Information Other than the Financial Statements and Auditor's Report Thereon**

The Holding Company's Board of Directors is responsible for the preparation of the other information. The other information comprises the information included in the Board's Report including Annexures to Board's Report but does not include the Consolidated Ind AS financial statements and our auditor's report thereon.

Our opinion on the Consolidated Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated Ind AS financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the



Consolidated Ind AS financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of Management and Those Charged with Governance for the consolidated Ind AS Financial Statements**

The Holding Company's Board of Directors is responsible for the preparation of these Consolidated Ind AS financial statements in terms of the requirement of the Act that give a true and fair view of the Consolidated financial position, Consolidated financial performance including other comprehensive income, Consolidated cash flows and consolidated statement of changes in equity of the Group including its associates and joint ventures in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. The respective Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Group and of its associates and joint ventures and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error which have been used for the purpose of preparation of the Consolidated Ind AS Financial Statements by the Directors of the Holding Company, as aforesaid.

In preparing the Consolidated Ind AS financial statements, the respective Board of Directors of the companies included in the Group and of its associates and joint ventures are responsible for assessing the ability of the Group and of its associates and joint ventures to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those respective Board of Directors of the companies included in the Group and of its associates and joint ventures are also responsible for overseeing the financial reporting process of the Group and of its associates and joint ventures.

### **Auditor's Responsibilities for the Audit of the Consolidated Ind AS Financial Statements**

Our objectives are to obtain reasonable assurance about whether the Consolidated Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material



misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal financial controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls system in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and of its associates and joint ventures to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Consolidated Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and of its associates and joint ventures to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the Consolidated Ind AS financial statements, including the disclosures, and whether the Consolidated Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

• Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and of its associates and joint ventures of which we are the independent auditors and whose financial information we have audited, to express an opinion on the Consolidated Ind AS Financial Statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated Ind AS financial statements of which we are the independent auditors. For the other entities included in the consolidated Ind AS financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the Consolidated Ind AS Financial Statements regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Consolidated Ind AS Financial Statements for the financial year ended March 31, 2026 and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **Other Matters**

We did not audit the financial statements/financial information of M/S. Conceptia Asia Pacific PTE. LTD. (incorporated in Singapore) subsidiary whose financial statements/ financial information reflect total assets of



Rs.57,270/- as at 31<sup>st</sup> March 2026, total profit / (loss) of Rs. (1,05,770/-) and net change in cash flows amounting to Rs.0/- for the year ended on that date, as considered in the consolidated financial statements. The consolidated financial statements also include the Group's share of net loss of Rs.63,462/-for the year ended 31<sup>st</sup> March 2026, whose financial statements/ information have not been audited by us. These financial statements/ information are unaudited and have been furnished to us by the management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiary and our report in terms of sub-sections (3) and (11) of Section 143 of the Act in so far as it relates to the aforesaid subsidiary is based solely on such unaudited financial statements/information. In our opinion and according to the information and explanations given to us by the Management, this financial statements/information are not material to the group.

We audited the financial statements/financial information of M/S. Lightleader Solar Power Pvt. Ltd, whose financial statements/ financial information reflect total assets of Rs.83,82,894/- as at 31<sup>st</sup> March 2026, total revenue of Rs.1,94,58,436/- and net change in cash flows amounting to Rs. -1,27,463/- for the year ended on that date, as considered in the consolidated financial statements. The consolidated financial statements also include the Group's share of net profit of Rs.26,25,875/-for the year ended 31<sup>st</sup> March 2026, whose financial statements/ information have been audited by us. These financial statements/ information are audited and have been furnished to us by the management and our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiary and our report in terms of sub-sections (3) and (11) of Section 143 of the Act in so far as it relates to the aforesaid subsidiary is based solely on such audited financial statements/information. In our opinion and according to the information and explanations given to us by the Management.

Our opinion on the consolidated financial statements and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the financial statements/ information certified by the Management.

#### **Report on Other Legal and Regulatory Requirements**

1. As required by Section 143(3) of the Act, we report to the extent applicable that:

- (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Ind AS Financial Statements.
- (b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated Ind AS Financial Statements have been so far as it appears from our examination of those books.
- (c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Consolidated Cash Flow Statement and Consolidated Statement of Changes in Equity dealt with by this Report are in agreement with the books of account maintained for the purpose of preparation of the Consolidated Ind AS Financial Statements.
- (d) In our opinion, the aforesaid Consolidated Ind AS financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended.
- (e) On the basis of the written representations received from the directors of the Holding Company as on 31<sup>st</sup> March, 2026 taken on record by the Board of Directors of the Holding Company and reports of the statutory auditors who are appointed under section 139 of the Act, of its subsidiaries, and of its associates and joint ventures, none of the directors of the Group's Companies, and of its associates and joint



ventures incorporated in India is disqualified as on 31<sup>st</sup> March, 2026 from being appointed as a director in terms of Section 164(2) of the Act.

- (f) With respect to the adequacy and the operating effectiveness of the internal financial controls over financial reporting with reference to these Consolidated Ind AS Financial Statements of the Holding Company and its subsidiary companies and of its associates and joint ventures incorporated in India, refer to our separate Report in “Annexure A” to this report.
- (g) In our opinion the managerial remuneration for the year ended March 31, 2026 has been paid / provided by the Holding Company and its subsidiaries, and of its associates and joint ventures incorporated in India to their directors in accordance with the provisions of section 197 read with Schedule V to the Act;
- (h) With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Consolidated Ind AS financial statements have disclosed the impact of pending litigations on its Consolidated financial position of the Group, its associates and joint ventures in its Consolidated Ind AS financial statements.
- ii. The Group has made provision, as required under the applicable law or accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts.
- iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Holding Company and its subsidiaries, associates and joint ventures incorporated in India during the year ended 31 March 2026.
- iv. a) The respective managements of the Holding Company and its subsidiaries, associate and joint ventures which are companies incorporated in India whose financial statements have been audited under the Act have presented to us and the other auditors of such subsidiaries, associate and joint ventures respectively that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or any of such subsidiaries, associate and joint ventures to or in any other person or entity, including foreign entities (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the respective Holding Company or any of such subsidiaries, associate and joint ventures (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- b) The respective managements of the Holding Company and its subsidiaries, associate and joint ventures which are companies incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries, associate and joint ventures respectively that, to the best of its knowledge and belief, no funds have been received by the respective Holding Company or any of such subsidiaries, associate and joint ventures from any person or entity, including foreign entities (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Holding Company or any of such subsidiaries, associate and joint ventures shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and



c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the auditors of the subsidiaries, associate and joint ventures which are companies incorporated in India whose financial statements have been audited under the Act, nothing has come to our or other auditor's notice that has caused us or the other auditors to believe that the representations under sub-clause (a) and (b) contain any material mis-statement.

v. During the year Parent company has not paid any dividend, thus Section 123 of the Act, is not applicable.

vi. Based on our examination which included test checks, performed by us on the Company and its subsidiaries incorporated in India, have used accounting software for maintaining their respective books of account for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software. Further, during the course of audit, we have not come across any instance of the audit trail feature being tampered with, in respect of accounting software's where the audit trail has been enabled. Additionally, the audit trail has been preserved by the Parent Company and above referred subsidiary companies incorporated in India as per the statutory requirements for record retention, to the extent it was enabled and recorded in the respective year.

2. With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the Auditor's Reports on the financial statements of Company and its subsidiaries as at and for the year ended March 31, 2026, included in the Consolidated Financial Statements of the Group, we report in respect of those companies where audits have been completed under section 143 of the Act, we have not reported any qualifications or adverse remarks.

**For Prakash Bhat & Associates**  
Chartered Accountants  
Firm Reg. Number: 07830S



*Lakshisha R*  
**CA Lakshisha R**  
(Partner)  
Membership No.: 261488  
UDIN: 26261488MNGWRQ4513  
Date: 21-05-2026  
Place: Bangalore



**ANNEXURE "A" TO THE INDEPENDENT AUDITOR'S REPORT**

**(Referred to in paragraph (f) under 'Report on Other Legal and Regulatory Requirements' of our report of even date)**

**Report on the Internal Financial Controls over Financial Reporting under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

We have audited the internal financial controls over financial reporting of **M/s. Conceptia Software Technologies Private Limited** (hereinafter referred to as the 'Holding Company') and its subsidiaries, its associates and joint ventures, which are companies incorporated in India as of 31<sup>st</sup> March 2026, in conjunction with our audit of the Consolidated Ind AS financial statements of M/s. Conceptia Software Technologies Private Limited as off or the year ended on that date.

**Management's Responsibility for Internal Financial Controls**

The respective Board of Directors of the Holding Company, its subsidiaries, its associates and joint ventures, which are companies incorporated in India responsible for establishing and maintaining internal financial controls based on "the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India". These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

**Auditor's Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial



reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Consolidated Ind AS financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting.

### **Meaning of Internal Financial Controls Over Financial Reporting**

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Consolidated Ind AS financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that:

- (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;
- (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Consolidated Ind AS financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and
- (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the of Consolidated Ind AS financial statements.

### **Inherent Limitations of Internal Financial Controls Over Financial Reporting**

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.



## Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Holding Company, its Subsidiaries, its associates and joint ventures, which are in the group, have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31 March 2026, based on "the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India".

For **Prakash Bhat & Associates**  
Chartered Accountants  
(Firm's Registration No. 007830S)



**CA Lakshmisha R**  
Partner  
Membership No. 261488  
Date: 21-05-2026  
Place: Bangalore  
UDIN: 26261488MNGWRQ4513



**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED**

CIN : U72900KA2004PTC034151

 No.22,100 Feet Ring Road, 6th Block,  
3rd Phase,BSK 3rd Stage,Bangalore-560085

**Balance Sheet as at 31.03.2026**
**Conceptia®**

Balance Sheet as at 31.03.2026

| Particulars                                                                            | Note No | Rs. in thousands      |                |
|----------------------------------------------------------------------------------------|---------|-----------------------|----------------|
|                                                                                        |         | As at March 31st 2026 | 2025           |
| <b>I.ASSETS</b>                                                                        |         |                       |                |
| <b>(1) Non-current assets</b>                                                          |         |                       |                |
| (a) Property plant and equipments                                                      | 14      | 42,597                | 41,669         |
| (b) Non-current investments                                                            | 15      | 101                   | 101            |
| (c) Deferred tax assets (net)                                                          | 16      | 5,468                 | 6,459          |
|                                                                                        |         | <b>48,166</b>         | <b>48,229</b>  |
| <b>(2) Current assets</b>                                                              |         |                       |                |
| (a) Inventories                                                                        | 17      | 120,402               | 72,164         |
| (b) Financial Assets                                                                   |         |                       |                |
| 1. Investments                                                                         | 18      | -                     | -              |
| 2. Trade receivables                                                                   | 19      | 71,868                | 69,665         |
| 3. Cash and cash equivalents                                                           | 20      | 28,051                | 29,036         |
| 4. Bank balances other than (3) above                                                  | 21      | 72,390                | 62,993         |
| 5. Loans                                                                               | 22      | 506                   | 1,003          |
| 6. Other Current assets                                                                | 23      | 44,491                | 47,202         |
|                                                                                        |         | <b>337,707</b>        | <b>282,062</b> |
| <b>Total Assets</b>                                                                    |         | <b>385,873</b>        | <b>330,291</b> |
| <b>II. EQUITY AND LIABILITIES</b>                                                      |         |                       |                |
| <b>Equity</b>                                                                          |         |                       |                |
| (a) Equity Share Capital                                                               | 24      | 4,400                 | 4,400          |
| (b) Other Equity                                                                       | 25      | 207,809               | 149,468        |
|                                                                                        |         | <b>212,209</b>        | <b>153,868</b> |
| <b>Liabilities</b>                                                                     |         |                       |                |
| <b>(1) Non-Current Liabilities</b>                                                     |         |                       |                |
| (a) Financial Liabilities                                                              |         |                       |                |
| 1. Borrowings                                                                          | 26      | 20,266                | 19,480         |
| 2. Trade payables                                                                      |         | -                     | -              |
| 3. provisions                                                                          |         | -                     | -              |
| 4. Deferred tax liabilities(net)                                                       |         | -                     | -              |
| 5. Other non-current liabilities                                                       | 27      | -                     | -              |
|                                                                                        |         | <b>20,266</b>         | <b>19,480</b>  |
| <b>(2) Current Liabilities</b>                                                         |         |                       |                |
| (a) Financial Liabilities                                                              |         |                       |                |
| 1. Borrowings                                                                          | 28      | 22,739                | 33,299         |
| 2. Trade payables                                                                      | 29      |                       |                |
| Total Outstanding due of micro enterprises and small enterprises                       |         | 435                   | 894            |
| Total Outstanding dues of creditors other than micro enterprises and small enterprises |         | 41,294                | 36,662         |
| 3. Other financial liabilities                                                         | 30      | 30,461                | 36,720         |
| (b) Other current liabilities                                                          | 31      | 21,318                | 24,775         |
| (c) Provisions                                                                         | 32      | 37,152                | 24,592         |
|                                                                                        |         | <b>153,399</b>        | <b>156,943</b> |
| <b>Total Equity and Liabilities</b>                                                    |         | <b>385,873</b>        | <b>330,291</b> |

The accompanying notes to accounts and significant accounting policies are an integral part of the Financial Statements

As per our report of even date

For Prakash Bhat &amp; Associates

Chartered Accountants

Firm Registration No: 078305


**CA Lakshmi R**  
Partner

Membership No: 261488

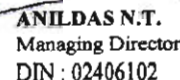
Place : Bangalore

Date : 21-05-2026

UDIN : 26261488MYLMMM8866


 For & on behalf of the Board of Directors of  
Conceptia Software Technologies Pvt. Ltd.


**JITHESH K.A**  
Director  
DIN : 02387951


**ANILDAS N.T.**  
Managing Director  
DIN : 02406102

**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED**

CIN:U72900KA2004PTC034151

No.22,100 Feet Ring Road, 6th Block,

3rd Phase,BSK 3rd Stage,Bangalore-560 085

**Statement of Profit and Loss for the Year Ended 31.03.2026**
**Conceptia®**

|                                                                                      |         | Rs. in thousands |            |
|--------------------------------------------------------------------------------------|---------|------------------|------------|
| Particulars                                                                          | Note No | 31.03.2026       | 31.03.2025 |
| Income from operations                                                               |         |                  |            |
| I. Revenue from operations                                                           | 33      | 839,934          | 591,948    |
| II. Other Income                                                                     | 34      | 5,594            | 12,401     |
| III. Total Revenue (I +II)                                                           |         | 845,528          | 604,349    |
| IV. Expenses:                                                                        |         |                  |            |
| Purchase of Stock-in-Trade                                                           | 35      | 330,936          | 270,939    |
| Changes in inventories of finished goods, work-in-progress and Stock-in-Trade        | 36      | -48,238          | -27,893    |
| Employee benefit expense                                                             | 37      | 407,454          | 277,992    |
| Financial costs                                                                      | 38      | 6,979            | 6,977      |
| Depreciation and amortization expense                                                | 14      | 5,753            | 4,709      |
| Other expenses                                                                       | 39      | 61,705           | 48,726     |
| Total Expenses                                                                       |         | 764,588          | 581,451    |
| V. Profit before exceptional and extraordinary items and tax (III - IV)              |         | 80,940           | 22,898     |
| VI. Exceptional Items                                                                |         | -                | -          |
| VII. Profit before exceptional items and tax (V - VI)                                |         | 80,940           | 22,898     |
| VIII. Extra-ordinary Items                                                           |         | -                | -          |
| IX. Profit before tax (VII - VIII)                                                   |         | 80,940           | 22,898     |
| X. Tax expense:                                                                      |         |                  |            |
| (1) Current tax                                                                      |         | 19,000           | 5,025      |
| (2) Deferred tax                                                                     | 16      | 991              | -298       |
| XI. Profit(Loss) from the perid from continuing operations (VII-VIII)                |         | 60,949           | 18,171     |
| XII. Profit/(Loss) from discontinuing operations                                     |         | -                | -          |
| XIII. Tax expense of discounting operations                                          |         | -                | -          |
| XIV. Profit/(Loss) from Discontinuing operations (XII - XIII)                        |         | -                | -          |
| XV. Profit/(Loss) for the period (XI + XIV)                                          |         | 60,949           | 18,171     |
| XVI. Other Comprehensive income                                                      |         |                  |            |
| (a.) (1) Items that will not be reclassified into profit and loss                    |         | -2,608           | 767        |
| (2). Income tax relating to items that will not be reclassified into profit and loss |         | -                | -          |
| (b.) (1) Items that will be reclassified into profit and loss                        |         | -                | -          |
| (2). Income tax relating to items that will be reclassified into profit and loss     |         | -                | -          |
| XVII. Total Comprehensive Income for the period (XV+XVI)                             |         | -2,608           | 767        |
| Comprising Profit (loss) and other comprehensive Income for the period               |         | 58,341           | 18,938     |
| XVIII. Earning per equity share:(for continuing operation                            |         |                  |            |
| (1) Basic & Diluted                                                                  |         | 138.52           | 41.30      |
| XVIII. Earning per equity share:(for discontinued operations                         |         |                  |            |
| (1) Basic & Diluted                                                                  |         | -                | -          |
| XVIII. Earning per equity share:(for discontinued and continuing operations          |         |                  |            |
| (1) Basic & Diluted                                                                  |         | 138.52           | 41.30      |

The accompanying notes to accounts and significant accounting policies are an integral part of the Financial Statements

As per our report of even date  
**For Prakash Bhat & Associates**  
Chartered Accountants  
Firm Registration No: 07830S

CA Lakshmi R  
Partner

Membership No: 261488

UDIN : 26261488MYLMMM8866

Place : Bangalore

Date : 21-05-2026



For & on behalf of the Board of Directors of  
**Conceptia Software Technologies Pvt. Ltd.**

JITHESH K.A.  
Director  
DIN : 02387951

ANILDAS N.T.  
Managing Director  
DIN : 02406102



| CASH FLOW STATEMENT FOR THE YEAR ENDED 31.03.2026        |         | For the period ended |         | For the period ended |         |
|----------------------------------------------------------|---------|----------------------|---------|----------------------|---------|
| PARTICULARS                                              |         | 31.03.2026           |         | 31.03.2025           |         |
| <b>CASH FLOW FROM OPERATING ACTIVITIES</b>               |         |                      |         |                      |         |
| Net profit before taxation & extraordinary items         |         |                      | 80,940  |                      | 22,898  |
| Adjustments For:                                         |         |                      |         |                      |         |
| Deprecitation                                            | 5,753   |                      |         | 4,709                |         |
| Interest Income                                          | -5,233  |                      |         | -6,179               |         |
| Finance cost                                             | 6,979   |                      |         | 6,977                |         |
| Acturial Loss/Gain                                       | -2,608  |                      |         | 767                  |         |
| Profit on sale of fixed asset                            | -       |                      |         | -7                   |         |
| Net Capital Gain                                         | -       |                      | 4,890   | -                    | 6,267   |
|                                                          |         |                      | 85,830  |                      | 29,165  |
| <b>Operating Profit before working Capital Changes</b>   |         |                      |         |                      |         |
| <b>Changes In Working Capitals</b>                       |         |                      |         |                      |         |
| Increase/(Decrease) in Trade Payables                    | 4,173   |                      |         | 4,072                |         |
| Increase/(Decrease) in Other Financial Liabilities       | -6,259  |                      |         | 23,143               |         |
| Increase/(Decrease) in Other Current Liabilities         | -3,457  |                      |         | 5,482                |         |
| Increase/(Decrease) in Short term Provisions             | 12,560  |                      |         | -13,668              |         |
| (Increase)/Decrease in Short Term Borrowings             | -10,560 |                      |         | 19,001               |         |
| Increase/ (Decrease) in Other Long term Liabilities      | -       |                      |         | -                    |         |
| (Increase)/Decrease in Inventories                       | -48,238 |                      |         | -27,893              |         |
| (Increase)/Decrease in Trade receivables                 | -2,203  |                      |         | -30,895              |         |
| (Increase)/Decrease in Short term loans & Advances       | 497     |                      |         | -659                 |         |
| (Increase)/Decrease in Other Current Assets              | 2,710   |                      | -50,778 | -1,544               | -22,961 |
|                                                          |         |                      |         |                      |         |
| <b>Cash Generated from Operations</b>                    |         |                      | -50,778 |                      | 6,204   |
| Direct Taxes Expenses                                    |         |                      | -19,000 |                      | -       |
| <b>Cash Before extraordinary Items</b>                   |         |                      | -69,778 |                      | 6,204   |
| <b>Net Cash Flow From Operating Activities</b>           |         |                      | -69,778 |                      | 6,204   |
| <b>CASH FLOW FROM INVESTING ACTIVITIES</b>               |         |                      |         |                      |         |
| Purchase of fixed Assets                                 | -6,680  |                      |         | -36,676              |         |
| Sale of Fixed Assets                                     | -       |                      |         | 125                  |         |
| (Increase)/Decrease Investments in Subsidiary            | -       |                      |         | -                    |         |
| (Increase)/Decrease Investments                          | -       |                      |         | -                    |         |
| Interest received                                        | 5,233   |                      |         | 2,346                |         |
| <b>Net Cash Flow from Investing Activities</b>           |         |                      | -1,447  |                      | -34,205 |
| <b>CASH FLOW FROM FINANCING ACTIVITIES</b>               |         |                      |         |                      |         |
| Dividend Paid(Including Dividend Distribution Tax)       | -       |                      |         | -375                 |         |
| Increase/(Decrease) Long Term Borrowings                 | 786     |                      |         | 9,253                |         |
| Interest Paid                                            | -6,979  |                      |         | -6,977               |         |
| <b>Net Cash Flow from Financing Activities</b>           |         |                      | -6,193  |                      | 1,901   |
| <b>NET INCREASE/(DECREASE) IN CASH</b>                   |         |                      | 8,412   |                      | -26,100 |
| <b>ADD; OPENING BALANCE OF CASH AND CASH EQUIVALENTS</b> |         |                      | 92,028  |                      | 118,129 |
| <b>CLOSING BALANCE OF CASH AND CASH EQUIVALENTS</b>      |         |                      | 100,441 |                      | 92,028  |

Notes:

The above Cash flow Statement has been prepared under the Indirect Method as set out in Ind AS-7 "Statement of Cash Flows".

As per our report of even date  
For Prakash Bhat & Associates  
Chartered Accountants  
Firm Registration No: 078305

CA Lakshmi R  
Partner  
Membership No: 261488  
Place : Bangalore  
Date : 21-05-2026  
UDIN : 26261488MYLMMM8866



For & on behalf of the Board of Directors of  
Conceptia Software Technologies Pvt. Ltd.

JITHESH K.A  
Director  
DIN : 02387951

ANILDAS N.T.  
Managing Director  
DIN : 02406102



**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED**  
CIN:-U72900KA2004PTC034151

No.22,100 Feet Ring Road, 6th Block,3rd Phase,BSK 3rd Stage,Bangalore-560 085

**Statement Of Changes In Equity for the year ended 31.03.2026**

**Note No.24**

**A.Equity Share Capital**

| Particulars                                       | As at 31.03.2026 |        | As at 31.03.2025 |        |
|---------------------------------------------------|------------------|--------|------------------|--------|
|                                                   | No.of shares     | Amount | No.of shares     | Amount |
| Balance at the beginning of the period            | 440,000          | 4,400  | 440,000          | 4,400  |
| Changes in equity share capital during the period | -                | -      | -                | -      |
| Balance at the end of the period                  | 440,000          | 4,400  | 440,000          | 4,400  |

**B.Details of Shareholders Holding more than 5% Shares in the Company**

|                                               | As at 31.03.2026 |                        | As at 31.03.2025 |                        |
|-----------------------------------------------|------------------|------------------------|------------------|------------------------|
|                                               | No of Shares     | % holding in the class | No. in lakhs     | % holding in the class |
| Equity Shares of Rs.10 each fully paid        |                  |                        |                  |                        |
| Anil Das                                      | 131,999          | 30.00                  | 110,000          | 25.00                  |
| Geeta Das                                     | 72,600           | 16.50                  | 72,600           | 16.50                  |
| Abdul Rahim                                   | -                | -                      | 72,600           | 16.50                  |
| Muralidharan Pillai                           | -                | -                      | 72,600           | 16.50                  |
| Swan Defence & Heavy Industries Limited       | 112,200          | 25.50                  | 112,200          | 25.50                  |
| Krishna Defence And Allied Industries Limited | 88,000           | 20.00                  | -                | -                      |
| Jithesh K A                                   | 26,400           | 6.00                   | -                | -                      |
| Aishwarya Das                                 | 8,800            | 2.00                   | -                | -                      |
| Vidya Nair                                    | 1                | 0.00                   | -                | -                      |

**Note No.25**

**B.Other Equity**

| Particulars           | Share application money pending allotment | Capital Reserve | Retained earnings | Other Items of Other Comprehensive Income( Actuarial Loss) | Total   |
|-----------------------|-------------------------------------------|-----------------|-------------------|------------------------------------------------------------|---------|
| As at 31.03.2024      | -                                         | -               | 131,621           | (651)                                                      | 130,970 |
| Profit for the period | -                                         | -               | 18,171            | 767                                                        | 18,938  |
| Less: Dividends       | -                                         | -               | (440)             | -                                                          | (440)   |
| As at 31.03.2025      | -                                         | -               | 149,352           | 116                                                        | 149,468 |
| Profit for the period | -                                         | -               | 60,949            | (2,608)                                                    | 58,341  |
| Less: Dividends       | -                                         | -               | -                 | -                                                          | -       |
| As at 31.03.2026      | -                                         | -               | 210,301           | (2,492)                                                    | 207,809 |

As per our report of even date  
For Prakash Bhat & Associates  
Chartered Accountants  
Firm Registration No: 07830S



For & on behalf of the Board of Directors of  
Conceptia Software Technologies Pvt. Ltd.

**JITHESH K.A**  
Director  
DIN : 02387951

**ANIL DAS N.T.**  
Managing Director  
DIN : 02406102



**CA Lakshmisha R**  
Partner  
Membership No: 261488  
UDIN : 26261488MYLMMM8866  
Place : Bangalore  
Date : 21-05-2026

## 1. NOTES FORMING PART OF FINANCIAL STATEMENTS

### 1. Company overview

Conceptia Software Technologies Private Limited is an ISO 9001:2015 engineering consultancy firm working in Mechanical Engineering, Product development and Manufacturing, Marine design, Naval architecture and Shipbuilding and port sector. Conceptia is authorised resellers for Solidworks suite of software, Paramarine software and ShipWeight software in India. The company also deals with design and support services, CFD analysis and 3D printing. The company is also engaged in supplying technical /professional manpower .

The company is a Private Limited company incorporated and domiciled in India. The address of its corporate Office is No.22,100 Feet Ring Road,6th Block,3rd Phase,Banashankari 3rd Stage,Bangalore 560085

### 2 Basis of Preparation, Measurement of financial statements and Significant Accounting Policies

#### a. Statement of compliance and Basis of preparation

These Standalone financial statements are prepared in accordance with Indian Accounting Standard (Ind AS) under the historical cost convention on accrual basis except for certain financial instruments, which are measured at fair values, the provisions of the Companies Act, 2013 ("the Act"). The Ind AS are prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter. Accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use. The material accounting policy information used in preparation of the audited Standalone financial statements have been discussed in the respective notes. As the year to date figures are taken from the source and rounded to the nearest digits, the figures reported for the previous quarters might not always add up to the year to date figures reported in this statement.

#### b. Use of estimates and judgements

The preparation of these financial statements in conformity with the recognition and measurement principles of Ind AS requires the management of the Company to make estimates and judgements that affect the reported balances of assets and liabilities, disclosures relating to contingent liabilities as at the date of the financial statements and the reported amounts of income and expense for the periods presented

#### c. Revenue recognition

Conceptia Software technologies Private limited earns revenue primarily from the sale and service of solidworks software, and engineering consultancy services and analysis.

Revenue is recognised only when evidence of an arrangement is obtained and the other criteria to support revenue recognition are met, including the price is fixed or determinable, services have been rendered and collectability of the resulting receivables is reasonably assured  
Revenue is reported net of discounts and indirect taxes.

The Company's contracts with customers include promises to transfer multiple products and services to a customer. Revenues from customer contracts are considered for recognition and measurement when the contract has been approved, in writing, by the parties to the contract, the parties to contract are committed to perform their respective obligations under the contract, and the contract is legally enforceable. The Company assesses the services promised in a contract and identifies distinct performance obligations in the contract. Identification of distinct performance obligations to determine the deliverables and the ability of the customer to benefit independently from such deliverables, and allocation of transaction price to these distinct performance obligations involves significant judgment.

The Company uses the percentage-of-completion method in accounting for other fixed-price contracts. Use of the percentage-of-completion method requires the Company to determine the actual efforts or costs expended to date as a proportion of the estimated total efforts or costs to be incurred. Efforts or costs expended have been used to measure progress towards completion as there is a direct relationship between input and productivity. The estimation of total efforts or costs involves significant judgment and is assessed throughout the period of the contract to reflect any changes based on the latest available information.

Provisions for estimated losses, if any, on incomplete contracts are recorded in the period in which such losses become probable based on the estimated efforts or costs to complete the contract.

#### d. Cost Recognition:

Costs and expenses are recognised when incurred and have been classified according to their nature

The costs of the Company are broadly categorised in employee benefit expenses, cost of software licenses(purchases), depreciation and amortisation, Financial costs and other operating expenses. Employee benefit expenses include employee compensation, allowances paid, contribution to various funds and staff welfare expenses. Other operating expenses mainly include fees to external consultants, facility expenses, travel expenses, communication expenses, bad debts and advances written off, allowance for doubtful trade receivable and advances (net) and other expenses. Other expenses is an aggregation of costs which are individually not material such as commission and brokerage, recruitment and training, entertainment, etc.

#### e. Foreign Currency Transactions:

##### Functional currency

The functional currency of the Company is the Indian rupee. These financial statements are presented in Indian rupees (rounded off to thousands).

##### Transactions and translations

Foreign-currency denominated monetary assets and liabilities are translated into the relevant functional currency at exchange rates in effect at the Balance Sheet date. The gains or losses resulting from such translations are recognized in the Statement of Profit and Loss and reported within exchange gains / (losses) on translation of assets and liabilities, net, except when deferred in Other Comprehensive Income as qualifying cash flow hedges. Non-monetary assets and non-monetary liabilities denominated in a foreign currency and measured at fair value are translated at the exchange rate prevalent at the date when the fair value was determined. Non-monetary assets and non-monetary liabilities denominated in a foreign currency and measured at historical cost are translated at the exchange rate prevalent at the date of the transaction. The related revenue and expense are recognized using the same exchange rate.

Transaction gains or losses realized upon settlement of foreign currency transactions are included in determining net profit for the period in which the transaction is settled. Revenue, expense and cash-flow items denominated in foreign currencies are translated into the relevant functional currencies using the exchange rate in effect on the date of the transaction. Other Comprehensive Income, net of taxes includes translation differences on non-monetary financial assets measured at fair value at the reporting date, such as equities classified as financial instruments and measured at fair value through other comprehensive income (FVOCI).

Income and expenses in foreign currencies are recorded at exchange rates prevailing on the date of the transaction. Foreign currency denominated monetary assets and liabilities are translated at the exchange rate prevailing on the balance sheet date and exchange gains and losses arising on settlement and restatement are recognised in the statement of profit and loss



**f Taxes on Income:**

The Company's major tax jurisdiction is India. Significant judgments are involved in determining the provision for income taxes, including amount expected to be paid / recovered for uncertain tax positions. In assessing the realizability of deferred income tax assets, Management considers whether some portion or all of the deferred income tax assets will not be realized. The ultimate realization of deferred income tax assets is dependent upon the generation of future taxable income during the periods in which the temporary differences become deductible. Management considers the scheduled reversals of deferred income tax liabilities, projected future taxable income and tax planning strategies in making this assessment. Based on the level of historical taxable income and projections for future taxable income over the periods in which the deferred income tax assets are deductible, management believes that the Company will realize the benefits of those deductible differences. The amount of the deferred income tax assets considered realizable, however, could be reduced in the near term if estimates of future taxable income during the carry forward period are reduced. Income tax expense comprises current tax expense and the net change in the deferred tax asset or liability during the year. Current and deferred taxes are recognised in statement of profit and loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity, respectively

**g Investment in subsidiaries**

Investment in subsidiaries are measured at cost

**h Property, plant and equipment**

Property, plant and equipment are stated at cost, less accumulated depreciation. Property, plant and equipment represent a significant proportion of the asset base of the Company. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful lives and residual values of Company's assets are determined by the Management at the time the asset is acquired and reviewed periodically, including at each financial year end. The lives are based on historical experience with similar assets as well as anticipation of future events, which may impact their life, such as changes in technology useful life and the expected residual value at the end of its life

The Company depreciates property, plant and equipment over their estimated useful lives using the straight-line method. Property, plant and equipment are stated at cost, less accumulated depreciation and impairment, if any. Costs directly attributable to acquisition are capitalized until the property, plant and equipment are ready for use, as intended by the Management.

Depreciation is provided for property, plant and equipment so as to expense the cost less residual value over their estimated useful lives based on a technical evaluation. The estimated useful lives and residual value are reviewed at the end of each reporting period, with the effect of any change in estimate accounted for on a prospective basis

The Group depreciates property, plant and equipment over their estimated useful lives using the straight-line method. The estimated useful lives of assets are as follows:

|                            |             |
|----------------------------|-------------|
| Buildings (1)              | 22-25 years |
| Plant and machinery (1)(2) | 5 years     |
| Office equipment           | 5 years     |
| Computer equipment (1)     | 3 years     |
| Furniture and fixtures (1) | 10 years    |
| Vehicles(1)                | 5 years     |
|                            |             |

(1) Based on technical evaluation, the Management believes that the useful lives as given above best represent the period over which the Management expects to use these assets. Hence, the useful lives for these assets is different from the useful lives as prescribed under Part C of Schedule II of the Companies Act 2013

(2) Includes solar plant with a useful life of 25 years

**i Intangible assets**

Intangible assets purchased are measured at cost as of the date of acquisition, as applicable, less accumulated amortisation and accumulated impairment, if any. Useful life of intangible assets considered as 10 years.

**j Inventories**

Closing stock as on 31.03.2026 stated on the basis of Cost or Net Realisable value whichever is less and as certified by the management.

**k Trade Receivables ageing schedule**

Rs. in thousands

| Particulars                                                                 | Outstanding for following periods from due date of payment as at 31-03-2026 |                   |              |           |                   | Total         |
|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------|--------------|-----------|-------------------|---------------|
|                                                                             | Less than 6 months                                                          | 6 months - 1 Year | 1-2 years    | 2-3 years | More than 3 Years |               |
| Undisputed Trade receivables- considered good                               | 62,554                                                                      | 2,902             | 5,911        | -         | 500               | 71,868        |
| Undisputed Trade receivables-which have significant increase in credit risk | -                                                                           | -                 | -            | -         | -                 | -             |
| Undisputed Trade receivables- credit impaired                               | -                                                                           | -                 | -            | -         | -                 | -             |
| Disputed Trade receivables-considered good                                  | -                                                                           | -                 | -            | -         | -                 | -             |
| Disputed Trade receivables-which have significant increase in credit risk   | -                                                                           | -                 | -            | -         | -                 | -             |
| Disputed Trade receivables-credit impaired                                  | -                                                                           | -                 | -            | -         | -                 | -             |
| <b>Sub-Total</b>                                                            | <b>62,554</b>                                                               | <b>2,902</b>      | <b>5,911</b> | <b>-</b>  | <b>500</b>        | <b>71,868</b> |
| Less: Allowance for Credit Impairment                                       | -                                                                           | -                 | -            | -         | -                 | -             |
| <b>Total</b>                                                                | <b>62,554</b>                                                               | <b>2,902</b>      | <b>5,911</b> | <b>-</b>  | <b>500</b>        | <b>71,868</b> |



| Particulars                                                                 | Outstanding for following periods from due date of payment as at 31-03-2025 |                   |           |           |                   |               |
|-----------------------------------------------------------------------------|-----------------------------------------------------------------------------|-------------------|-----------|-----------|-------------------|---------------|
|                                                                             | Less than 6 months                                                          | 6 months - 1 Year | 1-2 years | 2-3 years | More than 3 Years | Total         |
| Undisputed Trade receivables- considered good                               | 68,496                                                                      | 476               | -         | -         | 2,385             | 71,358        |
| Undisputed Trade receivables-which have significant increase in credit risk | -                                                                           | -                 | -         | -         | -                 | -             |
| Undisputed Trade receivables- credit impaired                               | -                                                                           | -                 | -         | -         | -                 | -             |
| Disputed Trade receivables-considered good                                  | -                                                                           | -                 | -         | -         | -                 | -             |
| Disputed Trade receivables-which have significant increase in credit risk   | -                                                                           | -                 | -         | -         | -                 | -             |
| Disputed Trade receivables-credit impaired                                  | -                                                                           | -                 | -         | -         | -                 | -             |
| <b>Sub-Total</b>                                                            | <b>68,496</b>                                                               | <b>476</b>        | <b>-</b>  | <b>-</b>  | <b>2,385</b>      | <b>71,358</b> |
| Less: Allowance for Credit Impairment                                       |                                                                             |                   | -         | -         | 1,693             | 1,693         |
| <b>Total</b>                                                                | <b>68,496</b>                                                               | <b>476</b>        | <b>-</b>  | <b>-</b>  | <b>692</b>        | <b>69,665</b> |

**l Dividend**

During the year, company has not declared or paid any dividend.

m Estimated amount of contracts to be executed on capital account (net of advances)

NIL

NIL

**3. Remuneration to Directors:**

*Rs. in thousands*

| Key Personnel | Particulars                 | 31-Mar-2026   | 31-Mar-2025   |
|---------------|-----------------------------|---------------|---------------|
| N T Anil Das  | Remuneration                | 9,329         | 5,301         |
|               | Incentive                   | 4,500         | 3,631         |
|               | Performance based incentive | -             | 1,231         |
| K A Jithesh   | Remuneration                | 10,065        | 7,046         |
|               | Incentive                   | -             | 3,383         |
|               | Performance based incentive | -             | 492           |
|               | <b>Total</b>                | <b>23,894</b> | <b>21,085</b> |

**4. Auditors' Remuneration**

31-Mar-2026

31-Mar-2025

|                             |            |            |
|-----------------------------|------------|------------|
| Statutory Audit             | 220        | 200        |
| Tax Audit                   | 125        | 108        |
| Other Certification charges | 141        | 156        |
| <b>Total</b>                | <b>486</b> | <b>464</b> |

**5. Contingent Liabilities:**

*Rs. in thousands*

| Bank Guarantee against FD with HDFC Bank given to :    | 31-Mar-2026   | 31-Mar-2025   |
|--------------------------------------------------------|---------------|---------------|
| Bharat Earth Movers Ltd                                | 153           | 153           |
| Ship Building Center                                   | 9,968         | 11,038        |
| Warship Overseeing Team (KOL)                          | 27            | 27            |
| The Director Dmde                                      | 37            | 6,175         |
| Cochin Shipyard Ltd                                    | 1,579         | 1,263         |
| Garden Reach Shipbuilders And                          | 15,843        | 15,910        |
| Bescom                                                 | 250           | 250           |
| NPOL                                                   | 114           | 114           |
| Human Space Flights Centre                             | 258           | 258           |
| Centre For Artificial Intelligence                     | 28            | 28            |
| CDOT                                                   | 49            | 49            |
| Centre for Development of Advanced Computing           | 23            | 23            |
| DSWL Bangalore(Indian Army)                            | 0             | 0             |
| Goa Shipyard Ltd                                       | 1,423         | 550           |
| Hoogly Cochin Shipyard Ltd                             | 350           | 350           |
| HITU                                                   | 76            | 76            |
| Indian Institute of Space Science and Technology       | 15            | 15            |
| ITI LTD                                                | 45            | 45            |
| Mazagon Dockyard Ltd                                   | 319           | 319           |
| MTRDC                                                  | 878           | 878           |
| Naval Dockyard Mumbai                                  | 120           | 120           |
| PCDA Navy,Mumbai (Indian Naval Academy)                | 49            | 49            |
| NSTL                                                   | 5,100         | 5,100         |
| VSSC                                                   | 67            | 67            |
| Feasibility Study & Detailed Project report for 858452 | 858           | -             |
| ISRO Inertial Systems Unit                             | 238           | -             |
| CNS CONTINGENCY PUBLIC FUND II                         | 213           | -             |
|                                                        | <b>38,080</b> | <b>42,855</b> |

Balance in Sundry Debtors, Creditors, Loans and Advances and Deposits are subject to confirmation.

| Earnings Per Equity Share                      | 31-Mar-2026 | 31-Mar-2025 |
|------------------------------------------------|-------------|-------------|
| Profit/(Loss) after taxation                   | 60,949      | 18,171      |
| Basic/Weighted Average number of Equity Shares | 440,000     | 440,000     |
| Nominal value of Equity shares                 | 10          | 10          |
| Basic and Diluted Earnings Per Share (Rs.)     | 138.52      | 41.30       |



## 8. Related Party Disclosures:

Summary of transactions with related parties, during the year, is as follows:

|                                              |                     |                               | Rs. in thousands |             |
|----------------------------------------------|---------------------|-------------------------------|------------------|-------------|
| Name of the Related Party                    | Relationship        | Nature of transaction         | 31-Mar-2026      | 31-Mar-2025 |
| 1. Anildas NT                                | Director            | Director Remuneration         | 13,829           | 10,163      |
| 2. Jithesh KA                                | Director            | Director Remuneration         | 10,065           | 10,922      |
| 3. Geetha Das                                | Director            | Consultancy Services received | -                | 294         |
|                                              |                     | Interest on Property Mortgage | 656              | 656         |
| 4. Aishwarya Das                             | Director's relative | Consultation charges paid     | 137              | 191         |
|                                              |                     | Re-imbursement                | -                | 806         |
| 5. Subsidiary-Lightleader Solar Power Pvt    | Subsidiary Company  |                               |                  |             |
|                                              |                     | Intercompany Loans            | 472              | 379         |
|                                              |                     | Closing Balance               | 93               | 379         |
|                                              |                     | Sales                         | 664              | -           |
|                                              |                     | Debtor                        | 773              | -           |
| 6. Krishna Defence and Allied Industries Ltd | Associate Company   | Billing on Arms Length Price  | 799              | -           |
|                                              |                     | Debtor                        | 42               | -           |
| 7. Swan Defence and Heavy Industries Limited | Associate Company   | Billing on Arms Length Price  | 550              | -           |
|                                              |                     | Debtor                        | -                | -           |

- (i) The above information has been determined to the extent such parties have been identified.

## 9. Financial instruments

### 9.1 Initial recognition

The Company recognizes financial assets and financial liabilities when it becomes a party to the contractual provisions of the instrument. All financial assets and liabilities are recognized at fair value on initial recognition, except for trade receivables which are initially measured at transaction price. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities, which are not at fair value through profit or loss, are added to the fair value on initial recognition. Regular way purchase and sale of financial assets are accounted for at trade date.

### 9.2 Subsequent measurement

#### a. Non-derivative financial instruments

##### (i) Financial assets carried at amortized cost

A financial asset is subsequently measured at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

##### (ii) Financial assets carried at fair value through other comprehensive income (FVOCI)

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding. The Company has made an irrevocable election for its investments, which are classified as equity instruments to present the subsequent changes in fair value in other comprehensive income based on its business model.

##### (iii) Financial assets carried at fair value through profit or loss (FVTPL)

A financial asset, which is not classified in any of the above categories are subsequently fair valued through profit or loss.

##### (iv) Financial liabilities

Financial liabilities are subsequently carried at amortized cost using the effective interest method, except for contingent consideration recognized in a business combination, which is subsequently measured at fair value through profit or loss.

##### (v) Investment in subsidiaries

Investment in subsidiaries is carried at cost in the separate financial statements

### 9.3 Derecognition of financial instruments

The Company derecognizes a financial asset when the contractual rights to the cash flows from the financial asset expire or it transfers the financial asset and the transfer qualifies for derecognition under Ind AS 109. A financial liability (or a part of a financial liability) is derecognized from the Company's Balance Sheet when the obligation specified in the contract is discharged or cancelled or expires.

### 9.4 Fair value of financial instruments

In determining the fair value of its financial instruments, the Company uses a variety of methods and assumptions that are based on market conditions and risks existing at each reporting date. The methods used to determine fair value include discounted cash flow analysis, option pricing model, market multiples, available quoted market prices and dealer quotes. All methods of assessing fair value result in general approximation of value, and such value may never actually be realized. For financial assets and liabilities maturing within one year from the Balance Sheet date and which are not carried at fair value, the carrying amounts approximate fair value due to the short maturity of these instruments.

### 9.5 Impairment

The Company recognizes loss allowances using the expected credit loss (ECL) model for the financial assets and unbilled revenues which are not fair valued through profit or loss. Loss allowance for trade receivables and unbilled revenues with no significant financing component is measured at an amount equal to lifetime ECL. For all other financial assets, expected credit losses are measured at an amount equal to the 12-month ECL, unless there has been a significant increase in credit risk from initial recognition in which case those are measured at lifetime ECL.

The Company determines the allowance for credit losses based on historical loss experience adjusted to reflect current and estimated future economic conditions. The Company considers current and anticipated future economic conditions relating to industries the Company deals with and the countries where it operates

For trade receivables, trade payables, other assets and payables maturing within one year from the Balance Sheet date, the carrying amounts approximate the fair value due to the short maturity of these instruments.



#### 9.6 Fair value hierarchy

Level 1 – Quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2 – Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3 – Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs).

#### 9. a Trade Payables ageing schedule

| Particulars               | Outstanding for following periods from due date of payment as at 31-03-2026 |           |           |                   | Total         |
|---------------------------|-----------------------------------------------------------------------------|-----------|-----------|-------------------|---------------|
|                           | Less than 1 Year                                                            | 1-2 years | 2-3 years | More than 3 Years |               |
| MSME                      | 435                                                                         | -         | -         | -                 | 435           |
| Others                    | 41,254                                                                      | -         | -         | 40                | 41,294        |
| Disputed Dues - MSME      | -                                                                           | -         | -         | -                 | -             |
| Disputed Dues - Others    | -                                                                           | -         | -         | -                 | -             |
| <b>Sub-Total</b>          | <b>41,689</b>                                                               | <b>-</b>  | <b>-</b>  | <b>40</b>         | <b>41,729</b> |
| Accrued Payable (not due) |                                                                             |           |           |                   |               |
| -MSME                     | -                                                                           | -         | -         | -                 | -             |
| -Others                   | -                                                                           | -         | -         | -                 | -             |
| <b>Total</b>              | <b>41,689</b>                                                               | <b>-</b>  | <b>-</b>  | <b>40</b>         | <b>41,729</b> |

| Particulars               | Outstanding for following periods from due date of payment as at 31-03-2025 |           |           |                   | Total         |
|---------------------------|-----------------------------------------------------------------------------|-----------|-----------|-------------------|---------------|
|                           | Less than 1 Year                                                            | 1-2 years | 2-3 years | More than 3 Years |               |
| MSME                      | 894                                                                         | -         | -         | -                 | 894           |
| Others                    | 36,622                                                                      | -         | 40        | -                 | 36,662        |
| Disputed Dues - MSME      | -                                                                           | -         | -         | -                 | -             |
| Disputed Dues - Others    | -                                                                           | -         | -         | -                 | -             |
| <b>Sub-Total</b>          | <b>37,516</b>                                                               | <b>-</b>  | <b>40</b> | <b>-</b>          | <b>37,556</b> |
| Accrued Payable (not due) |                                                                             |           |           |                   |               |
| -MSME                     | -                                                                           | -         | -         | -                 | -             |
| -Others                   | -                                                                           | -         | -         | -                 | -             |
| <b>Total</b>              | <b>37,516</b>                                                               | <b>-</b>  | <b>40</b> | <b>-</b>          | <b>37,556</b> |

#### 10 Financial Ratios:

| Ratio                                        | Numerator                                        | Denominator                                          | 31-Mar-2026 | 31-Mar-2025 | Changes in % | Reason for Change                                                |
|----------------------------------------------|--------------------------------------------------|------------------------------------------------------|-------------|-------------|--------------|------------------------------------------------------------------|
| Current Ratio (in times)                     | Current Assets                                   | Current Liabilities                                  | 2.20        | 1.80        | 22.49        | -                                                                |
| Debt Equity Ratio                            | Total Debt                                       | Shareholder's Equity                                 | 0.20        | 0.34        | -40.92       | Due to decrease in Borrowings                                    |
| Return on Equity Ratio (in %)                | Profit for the year                              | Average Shareholder's Equity                         | 13.85       | 4.13        | 235.41       | Due to increase in the profits                                   |
| Inventory turnover Ratio (in times)          | Cost of goods sold                               | Average Inventories                                  | 2.94        | 3.02        | -2.93        | -                                                                |
| Trade Receivables turnover ratio (in times)* | Gross Revenue from sale of products and services | Average Trade Receivables                            | 11.87       | 10.92       | 8.71         | -                                                                |
| Trade Payables turnover ratio (in times)*    | Credit Purchase                                  | Average Trade Payables                               | 0.22        | 0.16        | 32.38        | Due to increase in the purchase of services                      |
| Net Capital turnover ratio (in times)**      | Gross Revenue from sale of products and services | Working Capital (Current assets-Current Liabilities) | 4.56        | 4.73        | -3.68        | -                                                                |
| Net Profit ratio (in %)                      | Profit for the year                              | Gross Revenue from sale of products and services     | 7.26        | 3.07        | 136.38       | Due to increase in the turnover                                  |
| Return on Capital employed (in %)            | Profit before interest and taxes                 | Average Capital employed                             | 37.82       | 17.23       | 119.43       | Due to increase in the turnover & utilisation of all fixed costs |

#### 10.a Segment Reporting

Ind AS 108 Segment Reporting establishes standards for the way that companies report information about their operating segments and related disclosures, as applicable about products and services and major customers.

Based on the "management approach" as defined in Ind AS 108, the management evaluates the Company's performance and allocates resources based on an analysis of various performance indicators by business segments. Accordingly, information has been presented both along business segments.

The accounting principles used in the preparation of the financial statements are consistently applied to record revenue and expenditure in individual segments and are as set out in the significant accounting policies. Revenue and identifiable operating expenses in relation to segments are categorized based on items that are individually identifiable to that segment. Certain expenses such as depreciation and finance cost, which form a significant component of total expenses, are not specifically allocable to specific segments as the underlying assets are used interchangeably. Management believes that it is not practical to provide segment disclosures relating to those expenses, and accordingly these expenses are separately disclosed as "unallocated" and adjusted against the operating income of the Company.

Operating segments are defined as components of an enterprise for which discrete financial information is available that is evaluated regularly by the chief operating decision maker, in deciding how to allocate resources and assessing performance. The company's chief operating decision maker is the Chief Executive Officer and Managing Director.

The company has identified business segments as reportable segments. Business segments of the company are primarily enterprises in Software reselling Services, supplying technical/professional Manpower, Solar and Others Segment includes Engineering Consultancy Services, Product Development and Manufacturing, Marine design, Naval Architecture & Shipbuilding and port sector. All other segments represent the operating Revenue and identifiable operating expenses in relation to segments are categorized based on items that are individually identifiable to that segment. Revenue for 'all other segments' represents revenue generated by providing Engineering Services & Marine Design, Naval Architecture, Shipbuilding & port sector. The Management believes that it is not practical to provide segment disclosures relating to those costs and expenses, and accordingly these expenses are separately disclosed as "unallocated" and adjusted against the total income of the Company.

Business segment revenue information is collated based on individual customers invoiced or in relation to which the revenue is otherwise recognized.

#### Business Segments

Information on reportable segments for the year ended March 31, 2026 is given below:

| Particulars            | Rs. in thousands   |               |             |                |
|------------------------|--------------------|---------------|-------------|----------------|
|                        | Software reselling | Staffing      | Others      | Total          |
| Segment Revenue        | 494,601            | 265,631       | 79,038      | 839,270        |
| Operating Expenses     | 395,792            | 248,226       | 79,511      | 723,529        |
| <b>Segment Results</b> | <b>98,809</b>      | <b>17,405</b> | <b>-473</b> | <b>115,741</b> |
| Allocated Expenses     | 7,284              | 7,194         | 7,708       | 22,186         |
| Profit                 | 91,525             | 10,212        | -8,182      | 93,556         |
| Unallocated Expenses   |                    |               |             | 12,615         |
| <b>Net Profit</b>      |                    |               |             | <b>80,941</b>  |

#### Assets and Liabilities

|                |        |        |        |     |
|----------------|--------|--------|--------|-----|
| Segment Assets | 56,017 | 40,375 | 15,542 | 112 |
|----------------|--------|--------|--------|-----|



|                     |        |        |        |    |
|---------------------|--------|--------|--------|----|
| Segment Liabilities | 44,981 | 18,623 | 11,608 | 75 |
|---------------------|--------|--------|--------|----|

#### Significant clients

Revenues from one customer amounted to ₹8.49 crores, representing 10.14% of total revenue. These revenues are attributable to the Manpower(Staffing) segment (Rs. 4.56 Crores) and Other Segment (Rs.3.94 Crores).



## 11. Gratuity

The Company provides for gratuity, a defined benefit retirement plan ("the Gratuity Plan") covering eligible Indian employees. The Gratuity Plan provides a lump-sum payment to vested employees at retirement, death, incapacitation or termination of employment, of an amount based on the respective employee's salary and the tenure of employment with the Company. The Company contributes gratuity liabilities are invested in a scheme with the Life Insurance Corporation of India as permitted by Indian law.

The Company operates defined benefit pension plan in certain overseas jurisdictions, in accordance with the local laws. These plans are managed by third-party fund managers. The plans provide for periodic payouts after retirement and / or a lumpsum payment as set out in rules of each fund and includes death and disability benefits. The defined benefit plans require contributions, which are based on a percentage of salary that varies depending on the age of the respective employees. Liabilities with regard to these defined benefit plans are determined by actuarial valuation, performed by an external actuary, at each Balance Sheet date using the projected unit credit method. These defined benefit plans expose the Company to actuarial risks, such as longevity risk, interest rate risk and market risk.

The Company recognizes the net obligation of a defined benefit plan in its Balance Sheet as an asset or liability. Gains and losses through re-measurements of the net defined benefit liability / (asset) are recognized in other comprehensive income and are not reclassified to profit or loss in subsequent periods. The actual return of the portfolio of plan assets, in excess of the yields computed by applying the discount rate used to measure the defined benefit obligation is recognized in other comprehensive income. The effect of any plan amendments is recognized in net profit in the Statement of Profit and Loss.

### 11.1 Provisions

11.1.1 The benefits payable under this plan are governed by "Gratuity Act 1972"

11.1.2 We give below a summary of the principal rules of the Plan;

| Type of Plan                                              | Defined Benefit                                                                               |
|-----------------------------------------------------------|-----------------------------------------------------------------------------------------------|
| Employer's Contribution                                   | 100%                                                                                          |
| Employee's Contribution                                   | 0%                                                                                            |
| Salary for calculation of gratuity                        | Last Drawn Eligible Monthly Salary as per Data                                                |
| Benefits on Normal Retirement                             | As per the provisions of Chapter-V of the Code on Social Security, 2020 With Limit of 20 Lacs |
| Benefit on early exit due to early retirement/resignation | Same as normal retirement benefit upto the date of exit                                       |
| Benefit on death in service                               | Same as normal retirement benefit except that no vesting condition apply                      |
| Eligible Monthly Salary                                   | Wages as defined under Sec. 2(88) of Chapter 1 of the Code on Social Security, 2020           |
| Maximum Limit (Capped/Uncapped)                           | INR 20 Lakhs                                                                                  |
| Minimum Service Condition (in Years) (Vesting Period)     | 5 Years of Service                                                                            |
| Normal Retirement Age (in Years)                          | 58 Years                                                                                      |

### 11.1.3 Disclosure Format

This section provides the Report under IND AS 19 in respect of Gratuity Plan.

Table I: Changes in Present Value of Obligations

| Particulars                                 | Rs. in thousands |            |
|---------------------------------------------|------------------|------------|
|                                             | 31.03.2026       | 31.03.2025 |
| Opening of defined benefit obligations      | 10,235           | 9,572      |
| Interest Cost                               | 1                | 628        |
| Service cost                                | 2,083            | 1,959      |
| Liability Transfer In/(Out)                 | -                | -          |
| Benefit Paid                                | -1,063           | -          |
| Benefit Paid by the Company                 | -                | -1,162     |
| Actuarial (Gain)/Loss on total liabilities: | 2,533            | -762       |
| Closing of defined benefit obligation       | 13,789           | 10,235     |

Table II: Interest Expenses

| Particulars   | 31.03.2026 | 31.03.2025 |
|---------------|------------|------------|
| Interest Cost | 1          | 628        |

Table III: Fair value of Plan Assets

| Particulars                                | 31.03.2026 | 31.03.2025 |
|--------------------------------------------|------------|------------|
| Fair Value of Plan Assets at the beginning | 2,005      | -          |
| Interest Income                            | 109        | -          |



Table IV: Net Liability

| Particulars                                  | 31.03.2026   | 31.03.2025   |
|----------------------------------------------|--------------|--------------|
| PVO at th beginning of the period            | 10,235       | 9,572        |
| Fair Value of Assets at the beginning report | 2,005        | -            |
| <b>Total</b>                                 | <b>8,230</b> | <b>9,572</b> |

Table V. Net Interest Cost

| Particulars                                 | 31.03.2026 | 31.03.2025 |
|---------------------------------------------|------------|------------|
| Interest Cost on Defined Benefit Obligation | 542        | 628        |
| Interest Income on Plan Assets              | 109        | -          |
| <b>Net Interest Cost (Income)</b>           | <b>433</b> | <b>628</b> |

Table VI: Actual Return on Plan Asset

| Particulars                                     | 31.03.2026 | 31.03.2025 |
|-------------------------------------------------|------------|------------|
| Less Interest income included above             | 0          | 5          |
| Return on plan assets excluding interest income | -0         | -          |
| <b>Actual Return on Plan Assets</b>             | <b>0</b>   | <b>5</b>   |

Table VI: Acturial (Gain)/Loss on Obligation

| Particulars                                  | 31.03.2026   | 31.03.2025  |
|----------------------------------------------|--------------|-------------|
| - due to change in demographic assumptions   | -            | -           |
| - due to change in financial assumptions     | 1,708        | 322         |
| - due to experience variance                 | 825          | -1,084      |
| <b>Closing of defined benefit obligation</b> | <b>2,533</b> | <b>-762</b> |

Table VIII: Fair Value of Plan Assets

| Particulars                                    | 31.03.2026   | 31.03.2025   |
|------------------------------------------------|--------------|--------------|
| Opening Fair Value of Plan Assets              | 2,005        | -            |
| Adjustment to Opening Fair Value of Plan Asset | -            | -            |
| Return on Plan Assets Excl. Interest Income    | -75          | 5            |
| Interest Income                                | 109          | -            |
| Transfer in Fund                               | -            | -            |
| Transfer out Fund                              | -            | -            |
| Employer Contribution                          | 500          | 2,000        |
| Benefits Paid                                  | -1           | -            |
| <b>Fair Value of Plan Assets at end</b>        | <b>2,539</b> | <b>2,005</b> |

Table X: Amounts to be recognized in the Balance Sheet and Statement of profit &amp; loss account

| Particulars                                               | 31.03.2026     | 31.03.2025    |
|-----------------------------------------------------------|----------------|---------------|
| Present Value of Obligations at the end of the period     | 13,789         | 10,235        |
| Fair value of plan assets                                 | 2,539          | 2,005         |
| Funded Status                                             | -11,251        | -8,230        |
| <b>Net Asset/( Liability) recognized in balance sheet</b> | <b>-11,251</b> | <b>-8,230</b> |

Table XI: Expense Recognized in Statement of Profit and Loss

Rs. in thousands

| Particulars                                                      | 31.03.2026   | 31.03.2025   |
|------------------------------------------------------------------|--------------|--------------|
| Current Service cost                                             | 2,083        | 1,959        |
| Net Interest Cost                                                | 433          | 628          |
| <b>Expenses Recognized in the statement of Profit &amp; Loss</b> | <b>2,516</b> | <b>2,587</b> |

Table XII: Other Comprehensive Income (OCI)

| Particulars                                                     | 31.03.2026   | 31.03.2025  |
|-----------------------------------------------------------------|--------------|-------------|
| Actuarial (Gain)/Loss recognized for the period                 | 2,533        | -762        |
| Actuarial gain / (loss) on liabilities                          | -            | -           |
| Return on Plan Assets excluding net Interest                    | 75           | -5          |
| Actuarial gain / (loss) on assets                               | -            | -           |
| <b>Closing amount recognized in OCI outside P&amp;L account</b> | <b>2,608</b> | <b>-767</b> |

Table XIII: Movements in the Liability recognized in Balance Sheet

| Particulars                                     | 31.03.2026    | 31.03.2025   |
|-------------------------------------------------|---------------|--------------|
| Opening of Net Liability                        | 8,230         | 9,572        |
| Expenses as above                               | 2,516         | 2,587        |
| Benefits Paid By The Company                    | -             | -1,162       |
| Contribution paid                               | -500          | -2,000       |
| Liability Transferred In / (out) - Net          | -             | -            |
| Other Comprehensive Income(OCI)                 | 2,608         | -767         |
| <b>Closing of Net defined benefit liability</b> | <b>12,854</b> | <b>8,230</b> |



Table XVI: Major categories of plan assets (as percentage of total plan assets)

| Particulars                                         | Total Amount | Target Allocation |
|-----------------------------------------------------|--------------|-------------------|
| Cash and Cash Equivalents                           | -            | 0%                |
| Gratuity Fund (PNB MetLife India Insurance Co. Ltd) | 2,539        | 100%              |
| Debt Security - Government Bond                     | -            | 0%                |
| Equity Securities - Corporate debt securities       | -            | 0%                |
| Other Insurance contracts                           | -            | 0%                |
| Property                                            | -            | 0%                |
| <b>Total Itemized Assets</b>                        | <b>2,539</b> | <b>100%</b>       |

Table XVIII: Assumptions

| Assumptions                                         | 31.03.2026        | 31.03.2025        |
|-----------------------------------------------------|-------------------|-------------------|
| Discount Rate                                       | 6.27% per annum   | 6.35% per annum   |
| Rate of increase in Compensation                    | 15.00% per annum  | 10.00% per annum  |
| Annual increase in healthcare costs                 |                   |                   |
| Future Changes in maximum state healthcare benefits |                   |                   |
| Expected average remaining service                  | 3.84              | 2.76              |
| Employee Attrition Rate(Past Service (PS))          | PS: 0 to 40 : 26% | PS: 0 to 40 : 26% |

Table XIX: Sensitivity Analysis

|     | DR: Discount Rate |             | ER: Salary Escalation Rate |             |
|-----|-------------------|-------------|----------------------------|-------------|
|     | PVO DR + 1%       | PVO DR - 1% | PVO ER + 1%                | PVO ER - 1% |
| PVO | 13,823,851        | 14,882,563  | 14,708,733                 | 13,969,140  |

Table XX: Expected Payout

| Year                            | Rs. in thousands |
|---------------------------------|------------------|
| Expected Outgo First            | 4,194            |
| Expected Outgo Second           | 1,896            |
| Expected Outgo Third            | 1,760            |
| Expected Outgo Fourth           | 1,643            |
| Expected Outgo Fifth            | 1,597            |
| Expected Outgo Six to Ten years | 4,967            |

Table XXII: Narrations

**1. Analysis of Defined Benefit Obligation**

The number of members under the scheme have increased by 83.72%.

The total salary has increased by 99.30% during the accounting period.

The resultant liability at the end of the period over the beginning of the period has increased by 40.02%.

**2. Expected rate of return basis**

EROA is the discount rate as at previous valuation date as per the accounting standard

**3. Description of Plan Assets and Reimbursement Conditions**

100% of the Plan Asset is entrusted to PNB MetLife India Insurance Co. Ltd under their Group Gratuity Scheme. The reimbursement is subject to insurer's Surrender Policy

**4. Investment / Interest Risk**

Interest risk if the return on the invested fund falls below the discount rate used to arrive at present value of the benefit.

**5. March 2026 Report**

The Company is not exposed to risk of the employees living longer as the benefit under the scheme ceases on the employee separating from the employer for any reason.

**6. Salary Escalation Rate**

The salary escalation rate has increased from 10.00% to 15.00% and hence there is a increase in liability leading to actuarial loss due to change in salary escalation rate.



#### 7. Discount Rate

The discount rate has decreased from 6.35% to 6.27% and hence there is an increase in liability leading to actuarial loss due to change in discount rate.

With respect to sub-section (4) of Section 4A of the Payment of Gratuity Act, 1972 (Central Act No. 39 of 1972) of Government of Karnataka, Company Initiated Investment for Gratuity Insurance scheme and made a deposit of Rs.15,00,000/- as a partial liability to the Fund.

#### 12. Equity

##### Ordinary shares

Ordinary shares are classified as equity share capital. Incremental costs directly attributable to the issuance of new ordinary shares, share options and buyback are recognized as a deduction from equity, net of any tax effects.

##### Description of reserves

##### Retained earnings

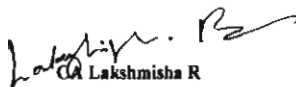
Retained earnings represent the amount of accumulated earnings of the Company.

Other components of equity include remeasurement of net defined benefit liability / asset, equity instruments fair valued through other comprehensive income, changes on fair valuation of investments and changes in fair value of derivatives designated as cash flow hedges, net of taxes.

13a. Disclosures envisaged under Accounting Standards are limited to those, which are applicable to the Company.

13b. Previous year's figures have been reclassified/ regrouped wherever necessary.

Vide our report of even date  
For Prakash Bhat & Associates  
Chartered Accountants  
Firm Reg. No-07830S

  
CA Lakshmi R  
Partner  
Membership No: 261488  
Place : Bangalore  
Date : 21-05-2026  
UDIN : 26261488MYLMMM8866



For & on behalf of the Board of Directors of  
Conceptia Software Technologies Pvt. Ltd.

  
JITHESH K A  
DIRECTOR  
DIN : 02387951

  
ANILDAS NT  
MANAGING DIRECTOR  
DIN : 02406102



Note 14: Property, plant and equipment and intangible assets

| Particulars                | Property, plant and equipment |           |                     |                        |                    |                  | Intangible assets (acquired/ internally generated) |          |           |                   |          |                    |           |
|----------------------------|-------------------------------|-----------|---------------------|------------------------|--------------------|------------------|----------------------------------------------------|----------|-----------|-------------------|----------|--------------------|-----------|
|                            | Land                          | Buildings | Plant and equipment | Leasehold improvements | Computer equipment | Office equipment | Furniture and fixtures                             | Vehicles | Total (A) | Computer Software | Goodwill | Brands/ trademarks | Total (B) |
| Gross Block:               |                               |           |                     |                        |                    |                  |                                                    |          |           |                   |          |                    |           |
| Balance as at 1 April 2024 | -                             | -         | 2,257               | -                      | 23,139             | 8,235            | 5,069                                              | 3,051    | 41,750    | 5,131             | -        | -                  | 8,510     |
| Additions                  | 13,845                        | 6,249     | -                   | -                      | 2,959              | 3,056            | 10,568                                             | -        | 36,676    | -                 | -        | -                  | -         |
| Disposals                  | -                             | -         | -                   | -                      | 125                | -                | -                                                  | -        | 125       | -                 | -        | -                  | -         |
| At 31 March 2025           | 13,845                        | 6,249     | 2,257               | -                      | 25,972             | 11,291           | 15,637                                             | 3,051    | 78,302    | 5,131             | -        | -                  | 8,510     |
| Balance as at 1 April 2025 | 13,845                        | 6,249     | 2,257               | -                      | 25,972             | 11,291           | 15,637                                             | 3,051    | 78,302    | 5,131             | -        | -                  | 8,510     |
| Additions                  | -                             | -         | -                   | -                      | 5,624              | 620              | 286                                                | -        | 6,530     | 150               | -        | -                  | 150       |
| Disposals                  | -                             | -         | -                   | -                      | -                  | -                | -                                                  | -        | -         | -                 | -        | -                  | -         |
| At 31 March 2026           | 13,845                        | 6,249     | 2,257               | -                      | 31,596             | 11,911           | 15,923                                             | 3,051    | 84,832    | 5,281             | -        | -                  | 8,660     |
| Accumulated depreciation:  |                               |           |                     |                        |                    |                  |                                                    |          |           |                   |          |                    |           |
| Balance as at 1 April 2024 | -                             | -         | 1,647               | -                      | 19,304             | 6,633            | 3,536                                              | 2,672    | 33,791    | 5,131             | -        | -                  | 6,649     |
| Charge for the year        | -                             | 104       | 150                 | -                      | 2,694              | 591              | 534                                                | 378      | 4,452     | -                 | -        | -                  | 258       |
| Disposals                  | -                             | -         | -                   | -                      | 7                  | -                | -                                                  | -        | 7         | -                 | -        | -                  | -         |
| At 31 March 2025           | -                             | 104       | 1,797               | -                      | 21,990             | 7,225            | 4,070                                              | 3,050    | 38,236    | 5,131             | -        | -                  | 6,907     |
| Balance as at 1 April 2025 | -                             | 104       | 1,797               | -                      | 21,990             | 7,225            | 4,070                                              | 3,050    | 38,236    | 5,131             | -        | -                  | 6,907     |
| Additions                  | -                             | 104       | 150                 | -                      | 3,177              | 898              | 1,160                                              | 1        | 5,491     | 4                 | -        | -                  | 262       |
| Disposals                  | -                             | -         | -                   | -                      | -                  | -                | -                                                  | -        | -         | -                 | -        | -                  | -         |
| At 31 March 2026           | -                             | 208       | 1,948               | -                      | 25,167             | 8,123            | 5,229                                              | 3,051    | 43,727    | 5,135             | -        | -                  | 7,168     |
| Net Block                  |                               |           |                     |                        |                    |                  |                                                    |          |           |                   |          |                    |           |
| At 31 March 2024           | -                             | -         | 610                 | -                      | 3,835              | 1,601            | 1,533                                              | 380      | 7,959     | 0                 | -        | -                  | 1,861     |
| At 31 March 2025           | 13,845                        | 6,145     | 460                 | -                      | 3,983              | 4,066            | 11,567                                             | 3,983    | 40,066    | 0                 | -        | -                  | 1,603     |
| At 31 March 2026           | 13,845                        | 6,040     | 309                 | -                      | 6,429              | 3,788            | 10,693                                             | 0        | 41,105    | 146               | -        | -                  | 1,346     |



**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE LIMITED**  
**NOTES TO BALANCE SHEET**

*Rs. in thousands*

| <b>Note No 15.Non current investments</b>                         | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|-------------------------------------------------------------------|--------------------|--------------------|
| <b>Investment in Equity Shares</b>                                |                    |                    |
| <b>Unquoted</b>                                                   |                    |                    |
| Shares in Conceptia Asia Pacific,Singapore                        | 2                  | 2                  |
| Lightleader Solar Power Pvt                                       | 99                 | 99                 |
|                                                                   | <b>101</b>         | <b>101</b>         |
| <b>Investment in Equity Instruments</b>                           |                    |                    |
| <u>In Associates/Subsidiary</u>                                   |                    |                    |
| Subsidiary-Lightleader Solar Power Pvt                            | 99                 | 99                 |
| Conceptia Asia Pacific,Singapore                                  | 2                  | 2                  |
|                                                                   | <b>101</b>         | <b>101</b>         |
| <b>Note No 17.Inventories</b>                                     | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
| Finished Goods (Softwares) & WIP                                  | 120,402            | 72,164             |
|                                                                   | <b>120,402</b>     | <b>72,164</b>      |
| <b>Notes No 18.Investments</b>                                    | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|                                                                   | -                  | -                  |
|                                                                   | -                  | -                  |
|                                                                   | -                  | -                  |
| <b>Notes No 19.Trade Receivables</b>                              | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
| *Unsecured and considered good                                    | 71,868             | 69,665             |
| *Others Debts, unsecured and considered good                      |                    |                    |
| (Details of outstanding Debtors and aging given as per note 2(k)) | <b>71,868</b>      | <b>69,665</b>      |
| <b>Note No 20. Cash &amp; Cash Equivalents</b>                    | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
| Cash on Hand                                                      | -                  | 7                  |
| <u>Balances With Banks:</u>                                       |                    |                    |
| HDFC Bank-3219                                                    | 24,714             | 28,354             |
| HDFC C/A 50200071302467                                           | 771                | 610                |
| HDFC DIVIDEND A/C 01578600000017                                  | 65                 | 65                 |
| TD with HDFC < 3 months                                           | 2,500              | -                  |
|                                                                   | <b>28,051</b>      | <b>29,036</b>      |

\* Cash and Cash Equivalents include cash on hand cheques, drafts on hand, cash at bank and deposits with banks.

\* Cash and Cash Equivalents include restricted Cash and Bank balances of Rs.65,340 as at 31st March 2025, respectively.

\* Balances with bank in unpaid dividend account is Rs.65,340/-



|                                                              | <i>Rs. in thousands</i> |                    |
|--------------------------------------------------------------|-------------------------|--------------------|
| <b>Note No 21. Bank Balances other than above</b>            | <b>31-Mar-2026</b>      | <b>31-Mar-2025</b> |
| Fixed Deposits with banks as security against bank guarantee |                         |                    |
| FD with HDFC > 3month                                        | 33,830                  | 62,993             |
| RD with HDFC > 3month                                        | -                       | -                  |
|                                                              | <b>33,830</b>           | <b>62,993</b>      |
| Fixed deposits other than above > 3 Months                   | 38,560                  | -                  |
| <b>Total</b>                                                 | <b>72,390</b>           | <b>62,993</b>      |

| <b>Note No 22. Loans and advances</b>            | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|--------------------------------------------------|--------------------|--------------------|
| <b>a) Loans and advances to related parties</b>  |                    |                    |
| Lightleader Solar Power Private Limited          | -93                | 379                |
| Conceptia Asia Pacific- Singapore                | 49                 | -                  |
| <b>b) Others, Unsecured and considered good.</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
| Loan to Employees                                | 300                | 458                |
| Salary Advance                                   | 250                | 166                |
|                                                  | <b>506</b>         | <b>1,003</b>       |

| <b>Note No 23. Other Current Assets</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|-----------------------------------------|--------------------|--------------------|
| Security Deposits                       | 2,445              | 3,570              |
| Refundable Tenders fees                 | 214                | 1,062              |
| Advance Given to Suppliers              | 1,104              | 738                |
| Rental deposit                          | 4,147              | 3,522              |
| Receivable from Revenue Authorities     | 21,848             | 16,618             |
| (A)                                     | <b>29,758</b>      | <b>25,511</b>      |
| <u>Others</u>                           |                    |                    |
| Prepaid Insurance Premium               | 948                | 1,260              |
| Prepaid Expenses                        | 1,122              | 705                |
| Interest accrued                        | 445                | 11,484             |
| Other Assets                            | 4,016              | 2,768              |
| GST TDS receivable                      | 636                | 504                |
| Gst on advance                          | 1,595              | 2,150              |
| Retention on bill                       | 5,973              | 2,819              |
| (B)                                     | <b>14,734</b>      | <b>21,691</b>      |
| (A+B)                                   | <b>44,491</b>      | <b>47,202</b>      |

#### Financial Liabilities

#### Note No 26. Borrowings

|                         | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|-------------------------|--------------------|--------------------|
| <b>a) Secured Loans</b> |                    |                    |
| -From Bank              | 10,670             | 11,482             |

The above loans are secured by way of first charge on the property purchased by the company in Kochi, Kerala. The coborrowers to the facility are the CEO, COO and promoter shareholder Mrs Geetha Das. Interest rate is 9.85% p.a linked to repo rate 6.5%+3.35%. The principal is payable in equal monthly instalments of 120 months. As on 31st March 2026 Rs.1,06,69,883/- (previous year- Rs.1,14,81,723/-) is outstanding.

-From Others

#### a) Unsecured Loans

-From Bank

HDFC Bank

9,596

7,998

-From Others

Director

-

-

**20,266**

**19,480**



| Note No 27. Other Noncurrent Liabilities | Rs. in thousands |             |
|------------------------------------------|------------------|-------------|
|                                          | 31-Mar-2026      | 31-Mar-2025 |
|                                          | -                | -           |

| Note No 28. Borrowings              | 31-Mar-2026 | 31-Mar-2025 |
|-------------------------------------|-------------|-------------|
| <b>1.Loans repayable on demand:</b> |             |             |
| a) Secured Loans                    |             |             |
| -From Bank                          |             |             |
| HDFC Bank -Overdraft *              | 22,739      | 33,299      |

The above facility is primarily secured by way of paripassu hypothecation charge on entire stock and book debts of the company.

The facility is further secured by a lien on fixed deposits to the tune of 25% of the facility. The interest rate is 10%

Facility is further secured by way of personal guarantee of the directors Mr. Anildas N T and Mr. Jithesh K A

|                                           |        |        |
|-------------------------------------------|--------|--------|
| 2. Loans and advance from related parties | -      | -      |
|                                           | 22,739 | 33,299 |

| Note no 29. Trade Payables          | 31-Mar-2026   | 31-Mar-2025   |
|-------------------------------------|---------------|---------------|
| -Micro,small and medium enterprises | 435           | 894           |
| -Others                             | 41,294        | 36,662        |
|                                     | <b>41,729</b> | <b>37,556</b> |

(Details of outstanding Creditors and aging given as per Note -9a)

| Note No 30.Other Financials Liabilities | 31-Mar-2026   | 31-Mar-2025   |
|-----------------------------------------|---------------|---------------|
| HDFC Bank Credit Card                   | 719           | 237           |
| Salary Payable                          | 29,302        | 21,761        |
| Other Liabilities                       | 440           | 14,723        |
|                                         | <b>30,461</b> | <b>36,720</b> |

| Note No 31. Other Current Liabilities | 31-Mar-2026   | 31-Mar-2025   |
|---------------------------------------|---------------|---------------|
| TDS Payable                           | 5,250         | 5,056         |
| Provident Fund Payable                | 2,533         | 2,544         |
| ESI Payable                           | 3             | 5             |
| Professional Tax Payable              | 107           | 103           |
| Gst Payable                           | 5,231         | 5,826         |
| Audit Fees Payable                    | 391           | 356           |
| Electricity Charges Payable           | 92            | 59            |
| Advance from Customers                | 7,647         | 10,762        |
| Dividend Payable                      | 65            | 65            |
|                                       | <b>21,318</b> | <b>24,775</b> |

#### Short-term provisions

| Note No 32. Provision for employee benefits | 31-Mar-2026   | 31-Mar-2025   |
|---------------------------------------------|---------------|---------------|
| Rent Payable                                | 721           | 575           |
| Gratuity Payable                            | 11,854        | 8,230         |
| Provision for Income tax                    | 19,000        | 6,547         |
| Incentives Payable                          | 4,916         | 8,743         |
| Allowance payable                           | 127           | -             |
| Travel Advance                              | 533           | 497           |
|                                             | <b>37,152</b> | <b>24,592</b> |



**CONCEPTIA SOFTWARE TECHNOLOGIES PRIVATE  
NOTES TO STATEMENT OF PROFIT AND LOSS ACCOUNT**

*Rs. in thousands*

| <b>Note No 33. Revenue from operations</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|--------------------------------------------|--------------------|--------------------|
| Domestic sales                             | 32,175             | 9,274              |
| Export                                     | 33,273             | 17,489             |
| SEZ Supply                                 | 14,521             | 26,929             |
| Service Supplies                           | 759,965            | 538,257            |
|                                            | <b>839,934</b>     | <b>591,948</b>     |

| <b>Note No 34. Other Income</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|---------------------------------|--------------------|--------------------|
| Discount Received               | -                  | 4                  |
| Excess Provision written back   | -                  | 1,825              |
| Interest Income                 | 5,233              | 6,179              |
| Other Receipt                   | 361                | 4,393              |
|                                 | <b>5,594</b>       | <b>12,401</b>      |

| <b>Note No 35. Purchase of Stock-in-Trade</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|-----------------------------------------------|--------------------|--------------------|
| Import of software services                   | 40,042             | 14,869             |
| Interstate Purchase                           | 8,546              | 5,706              |
| Local Purchase                                | 280,860            | 249,397            |
| License Fees                                  | 1,426              | 794                |
| Service charges                               | 45                 | 148                |
| Transportation Charges                        | 17                 | 27                 |
|                                               | <b>330,936</b>     | <b>270,939</b>     |

| <b>Note No 36.Changes in Inventories</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|------------------------------------------|--------------------|--------------------|
| Add:Opening Stock                        | 72,164             | 44,271             |
| Less:Closing Stock                       | 120,402            | 72,164             |
|                                          | <b>-48,238</b>     | <b>-27,893</b>     |

| <b>Note No 37. Employee benefit expense</b> | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|---------------------------------------------|--------------------|--------------------|
| Salary & Allowances                         | 363,961            | 244,697            |
| Bonus                                       | 157                | 10                 |
| Gratuity                                    | 2,519              | 2,587              |
| Employer Contribution to ESI                | 27                 | 78                 |
| Employer Contribution to LWF                | 15                 | 5                  |
| Incentive                                   | 14,146             | 11,176             |
| Company's Contribution to PF                | 15,426             | 11,213             |
| Uniform Expenses                            | 846                | 926                |
| Staff Welfare                               | 5,237              | 4,444              |
| Group Medical Benefit                       | 5,117              | 2,821              |
| Workmen compensation policy charges         | 4                  | 35                 |
|                                             | <b>407,454</b>     | <b>277,992</b>     |



|                                    | <i>Rs. in thousands</i> |                    |
|------------------------------------|-------------------------|--------------------|
| <b>Note No 38. Financial costs</b> | <b>31-Mar-2026</b>      | <b>31-Mar-2025</b> |
| Interest On Loan                   | 2,193                   | 2,900              |
| Bank Charges                       | 438                     | 782                |
| Bank Guarantee Charges             | 472                     | 621                |
| Processing Charges                 | 17                      | 33                 |
| Interest on Bill Discounting       | 973                     | 278                |
| Interest on OD                     | 2,886                   | 2,364              |
|                                    | <b>6,979</b>            | <b>6,977</b>       |

| <b>Note No 39. Other Expenses</b>            | <b>31-Mar-2026</b> | <b>31-Mar-2025</b> |
|----------------------------------------------|--------------------|--------------------|
| <b>General &amp; Administration Expenses</b> |                    |                    |
| Audit Fees                                   | 380                | 345                |
| Computer Maintainance Charges                | 1,469              | 1,792              |
| Consultation Charges                         | 23,682             | 12,183             |
| Credit Impairment                            | 579                | 3,575              |
| Commission & Brokerage                       | 26                 | -                  |
| Donations & Charities                        | 1                  | -                  |
| Membership Fees                              | 82                 | 99                 |
| Interest on late Payment statutory dues      | 321                | 394                |
| Rates & Taxes                                | 689                | -                  |
| Ineligible GST Input                         | 643                | 453                |
| Office maintainance                          | 2,124              | 1,175              |
| Printing & Stationery                        | 301                | 537                |
| Professional Tax renewal                     | 352                | 3                  |
| Postage & Courier                            | 95                 | 146                |
| Electricity & Water                          | 1,049              | 896                |
| Telephone & internet Expenses                | 635                | 2,061              |
| Rent                                         | 8,006              | 6,385              |
| Rent for PC and Work Stations                | -                  | 3                  |
| Professional Fees                            | 1,149              | 694                |
| Travelling                                   | 7,091              | 6,304              |
| Legal fees                                   | 13                 | -                  |
| Recruitment Charges                          | 876                | 1,333              |
| Miscellaneous Expenses                       | 79                 | 336                |
| ROC Filing fees                              | 7                  | 6                  |
| Registartion Fees                            | 6                  | 20                 |
| Stamp Duty                                   | -                  | 162                |
| Security Guard Service Charges               | 435                | 492                |
| Usage charges                                | 261                | 141                |
| Foreign exchange loss                        | 1,330              | 782                |
| Vehicle Fuel charges                         | 2,229              | 1,902              |
| License Renewal fees                         | 7                  | 5                  |
| Subscription charges                         | 2,615              | -                  |
| Bad debts Written off                        | 55                 | -                  |
| Liquidity damage                             | 27                 | 721                |
| <b>Sub Total</b>                             | <b>56,614</b>      | <b>42,946</b>      |

**Selling & Marketing Expenses**

|                              |               |               |
|------------------------------|---------------|---------------|
| Advertisement                | -             | 24            |
| Hotel/Accommodation          | 838           | 694           |
| Exhibition Charges           | 810           | 937           |
| Business Promotion           | 189           | 305           |
| Tender Fee                   | 8             | 19            |
| GEM Transaction Fee          | 101           | 646           |
| Marketing                    | 16            | 10            |
| Event Management Expenses    | 2,831         | 2,982         |
| Website & Print Brochures SM | 298           | 162           |
|                              | <b>61,705</b> | <b>48,726</b> |



**CONCEPTIA SOFTWARE TECHNOLOGIES PVT. LTD.**  
**Calculation of Deferred Tax for F.Y. 2025-26**

**Note No. 16**

**Rs. in thousands**

| <b>Particulars</b>                                                                |        | <b>31st March 2026</b> |
|-----------------------------------------------------------------------------------|--------|------------------------|
| WDV of Fixed Assets As per Books                                                  | 42,597 |                        |
| WDV of Fixed Assets As per Income Tax                                             | 43,735 |                        |
| Originating Timing Differences being Asset/(Liability)                            |        | (1,138)                |
|                                                                                   |        | (1,138)                |
| Deferred Tax Liability at Future Tax Rates                                        |        |                        |
| Tax and EC @25.17%                                                                |        | (286)                  |
| <b>Deferred Tax Asset for depreciation</b>                                        |        | (286)                  |
| Provision for Gratuity                                                            | 2,516  |                        |
| Incentive payable                                                                 | 1,839  |                        |
| TDS Disallowance                                                                  | 114    |                        |
| MSME Creditors                                                                    | -      |                        |
| <b>Deferred Tax Assets at Future Tax Rates for Gratuity, Directors Commission</b> |        | 1,125                  |
| <b>Total Deferred tax assets</b>                                                  |        | 838                    |
| Gratuity disallowed previous year, allowed this year                              | 1,500  |                        |
| Bonus disallowed previous year, allowed this year                                 | 5,665  |                        |
| Audit fee TDS disallowed previous year, allowed this year                         | 104    |                        |
| <b>Deferred Tax liability</b>                                                     |        | (1,829)                |
| <b>Net Deferred Tax Asset / (Liability) to be provided in books</b>               |        | (991)                  |
| Existing Deferred Tax Asset/(liability)                                           |        | 6,459                  |
| <b>Closing Balance in Deferred tax Asset Account after setting off</b>            |        | <b>5,468</b>           |

